REMGRO LIMITED (Incorporated in the Republic of South Africa) (Registration number 1968/006415/06) ISIN: ZAE000026480 JSE and A2X Share code: REM ("Remgro" or "the Company")

REPORT ON PROCEEDINGS AT THE ANNUAL GENERAL MEETING AND CHANGE TO THE BOARD OF DIRECTORS

At the 2023 annual general meeting ("AGM") of the shareholders of Remgro held on Monday, 4 December 2023 all the ordinary and special resolutions proposed were approved by the requisite majority of votes.

Ordinary Resolution Number 8, with regards to the appointment of director Thabi Leoka, was withdrawn at the AGM and therefore not voted on, as the director has advised the Board that she is no longer available to serve as an independent non-executive director of the Company. With effect from today, the director is no longer a director of the Company.

Remgro confirms the voting statistics from the AGM as follows:

Resolutions	Votes cast disclosed as a percentage in relation to the total number of shares voted at the meeting Ordinary shares ("Ord") B ordinary shares ("B Ord")		Number of shares voted Ordinary shares ("Ord") B ordinary shares ("B Ord")	Shares voted disclosed as a percentage in relation to the total issued share capital* Ordinary shares ("Ord") B ordinary shares ("B Ord")	Shares abstained disclosed as a percentage in relation to the total issued share capital* Ordinary shares ("Ord") B ordinary shares ("B Ord")
	For	Against			
Ordinary Resolution	100% Ord	0% Ord	366 006 823 Ord	69.16% Ord	0.63% Ord
Number 1 - Approval	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of annual financial					
statements					
Ordinary Resolution	99.29% Ord	0.71% Ord	366 352 559 Ord	69.23% Ord	0.57% Ord
Number 2 -	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
Appointment of					
auditor					
Ordinary Resolution	53.39% Ord	46.61% Ord	366 361 369 Ord	69.23% Ord	0.57% Ord
Number 3 - Election	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of director,					
Mr N P Mageza					

Ordinary Resolution	00 62° 0rd	0.38% Ord	366 361 369 Ord	69.23% Ord	0.57% Ord
Number 4 - Election		0.38% 010 0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
	100% B Ord	08 B Ora	39 056 987 B Ord	100% B Ord	0% B Ord
of director,					
Mr G G Nieuwoudt					
Ordinary Resolution		0.39% Ord	366 361 369 Ord	69.23% Ord	0.57% Ord
Number 5 - Election	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of director,					
Mr K S Rantloane					
Ordinary Resolution		14.83% Ord	366 354 544 Ord	69.23% Ord	0.57% Ord
Number 6 - Election	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of director,					
Mr J P Rupert					
Ordinary Resolution	97.64% Ord	2.36% Ord	366 356 949 Ord	69.23% Ord	0.57% Ord
Number 7 - Election	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of director,					
Mr N J Williams					
MI N J WIIIIAMS					
Ordinary Resolution	Withdrawn		•		-
Number 8 -					
Appointment of					
director,					
Dr T Leoka					
Ordinary Resolution	95.21% Ord	4.79% Ord	366 301 200 Ord	69.22% Ord	0.58% Ord
Number 9 - Election		0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of member of the					
Audit and Risk					
Committee,					
Ms S E N De Bruyn					
Ordinary Resolution	47.30% Ord	52.70% Ord	366 299 200 Ord	69.22% Ord	0.58% Ord
Number 10 -	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
Election of member					
of the Audit and					
Risk Committee,					
Mr N P Mageza					
	1	1			

Ordinary Resolution	47.27% Ord	52.73% Ord	366 356 949 Ord	69.23% Ord	0.57% Ord
Number 11 -	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
Election of member					
of the Audit and					
Risk Committee,					
Mr P J Moleketi					
Ordinary Resolution	45.91% Ord	54.09% Ord	364 878 371 Ord	68.95% Ord	0.85% Ord
Number 12 -	100% B Ord	0응 B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
Election of member					
of the Audit and					
Risk Committee,					
Mr F Robertson					
Ordinary Resolution	74.32% Ord	25.68% Ord	366 357 824 Ord	69.23% Ord	0.57% Ord
Number 13 - General	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
authority to place					
5% of the unissued					
ordinary shares					
under the control					
of the directors					
Ordinary Resolution	65.02% Ord	34.98% Ord	364 877 856 Ord	68.95% Ord	0.85% Ord
Number 14 - Non-	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
binding advisory					
vote on					
Remuneration Policy		33.01% Ord	364 882 246 Ord	68.95% Ord	0.85% Ord
Ordinary Resolution Number 15 - Non-	66.99% Ord				
	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
binding advisory vote on					
Remuneration					
Implementation					
Report					
Special Resolution	95.92% Ord	4.08% Ord	366 352 124 Ord	69.23% Ord	0.57% Ord
Number 1 - Approval	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
of directors'					
remuneration					
Special Resolution	97.73% Ord	2.27% Ord	366 336 469 Ord	69.22% Ord	0.57% Ord
Number 2 - General	0% B Ord	0% B Ord	39 056 987 B Ord	0% B Ord	100% B Ord
authority to					
repurchase shares					

Special Resolution	99.33% Ord	0.67% Ord	366 356 949 Ord	69.23% Ord	0.57% Ord
Number 3 - General	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
authority to					
provide financial					
assistance for the					
subscription and/or					
purchase of					
securities in the					
Company or in					
related or inter-					
related companies					
Special Resolution	99.98% Ord	0.02% Ord	366 358 949 Ord	69.23% Ord	0.57% Ord
Number 4 - General	100% B Ord	0% B Ord	39 056 987 B Ord	100% B Ord	0% B Ord
authority to					
provide financial					
assistance to					
related and inter-					
related companies					
and corporations					

*Total issued share capital is 529 217 007 ordinary shares with total voteable shares, excluding Treasury shares, being 515 185 343 ordinary shares and 39 056 987 B ordinary shares.

Shareholders are advised that Remgro wishes to engage its shareholders on the Company's Remuneration Policy and Remuneration Implementation Report.

Remgro's 2023 Remuneration Policy and Remuneration Implementation Report were voted against by more than 25% of the votes exercised by Remgro's ordinary shareholders present in person or represented by proxy at the AGM. It should be noted, however, that the non-binding advisory resolutions on the endorsement of the Company's Remuneration Policy and Implementation Report were approved by the requisite majority of the combined votes exercised by Remgro's ordinary and "B" ordinary shareholders present in person or represented by proxy at the AGM (83.11% and 84.05% respectively).

To better understand the reasons why more than 25% of the ordinary shareholders voted against the nonbinding advisory endorsement relating to the Company's Remuneration Policy and Implementation Report, and to enable the Remuneration and Nomination Committee to consider these concerns on behalf of the Board of the Company, an invitation is being extended to such dissenting shareholders to engage with Remgro, in line with the recommendations of the King IV Report on Corporate Governance for South Africa, 2016 and paragraph 3.84(j)of the JSE Limited Listings Requirements. Dissenting shareholders are invited to engage with Remgro as follows:

- shareholders are invited to attend virtual engagement sessions, to be hosted via a Teams video facility;
- shareholders wishing to participate in these sessions are requested to please register their interest by emailing the Company Secretary, <u>ddreyer@remgro.com</u>, by no later than close of business on Monday, 11 December 2023. Once registered, shareholders will be emailed a meeting request for the Teams session; and
- any concerns, questions or recommendations on the Remuneration Policy and Remuneration Implementation Report should be submitted to the Company Secretary by email to <u>ddreyer@remgro.com</u>, by close of business on Monday, 11 December 2023.

Stellenbosch 4 December 2023

Sponsor RAND MERCHANT BANK (A division of FirstRand Bank Limited)