Anglo American plc (the "Company")

Registered office: 20 Carlton House Terrace, London SW1Y 5AN Registered number: 3564138 (incorporated in England and Wales)

Legal Entity Identifier: 549300S9XF92D1X8ME43

ISIN: GBOOB1XZS820 JSE Share Code: AGL NSX Share Code: ANM

REMINDER OF INDICATIVE TIMETABLE OF PRINCIPAL EVENTS IN RELATION TO PROPOSED DEMERGER

Shareholders are referred to the announcements released on the Stock Exchange News Service on Thursday, 8 April 2021 and on Friday, 9 April 2021 regarding, *inter alia*, the availability, at www.angloamerican.com/products/thermal-coal/demerger, of the shareholder circular in relation to the demerger ("Circular"), including expected key dates. Shareholders are reminded of these key dates as follows and as extracted from and using terms defined in the Circular:

All dates and times are indicative only, are based on current expectations and are subject to change.

All references to time in this timetable are to London time unless otherwise stated. From the date of publication through to Admission, London time will be one hour behind South Africa time.

Principal events	Indicative time and/or date
Publication of this Circular and the Thungela PLS / Prospectus	Thursday, 8 April 2021
Last day to trade Anglo American Shares on the SA Register in order to participate in the Meetings	Monday, 26 April 2021
Latest time and date for receipt of blue Forms of Proxy for the General Meeting	5.00 p.m. on Friday, 30 April 2021
Latest time and date for appointing a proxy for the General Meeting by way of CREST Proxy Instruction	5.00 p.m. on Friday, 30 April 2021
Latest time and date for receipt of yellow Forms of Proxy for the Court Meeting	5.15 p.m. on Friday, 30 April 2021
Latest time and date for appointing a proxy for the Court Meeting by way of CREST Proxy Instruction	5.15 p.m. on Friday, 30 April 2021
Voting Record Time for Anglo American Shareholders in respect of the General Meeting and the Court Meeting	6.30 p.m. on Friday, 30 April 2021
Annual General Meeting	2.30 p.m. on Wednesday, 5 May 2021
General Meeting	5.00 p.m. ¹ on Wednesday, 5 May 2021
Court Meeting	5.15 p.m. ² on Wednesday, 5 May 2021
Scheme Court Hearing to sanction the Scheme and confirm the reduction of capital required to effect the Demerger	Wednesday, 26 May 2021

¹ General Meeting to commence at 5.00 p.m. or, if later, immediately after the conclusion or adjournment of the AGM.

² Court Meeting to commence at 5.15 p.m. or, if later, immediately after the conclusion or adjournment of the General Meeting.

Announcement in respect of the Scheme Court Hearing	Wednesday, 26 May 2021
Last date for transfers between the Registers in order to participate in the Demerger ³	Wednesday, 2 June 2021
Last day to trade on the SA Register for Anglo American Shareholders that hold Anglo American Shares through a CSDP in order to participate in the Demerger ⁴	Friday, 4 June 2021
Demerger Record Time	6.30 p.m. on Friday, 4 June 2021
Demerger Effective Time	8.00 p.m. on Friday, 4 June 2021
Admission of the Thungela Shares to the JSE and commencement of unconditional dealings in Thungela Shares on the JSE	9.00 a.m. (South Africa time) on Monday, 7 June 2021
Admission of the Thungela Shares to the LSE and commencement of unconditional dealings in Thungela Shares on the LSE	8.00 a.m. on Monday, 7 June 2021
on the Lot	
Crediting of Thungela DIs to CREST accounts	As soon as possible after 8.00 a.m. on Monday, 7 June 2021
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Crediting of Thungela DIs to CREST accounts SENS announcement confirming the cash proceeds payable in	on Monday, 7 June 2021 By 11.00 a.m. (South Africa time)
Crediting of Thungela DIs to CREST accounts SENS announcement confirming the cash proceeds payable in respect of fractional entitlements	on Monday, 7 June 2021 By 11.00 a.m. (South Africa time) on Tuesday, 8 June 2021
Crediting of Thungela DIs to CREST accounts SENS announcement confirming the cash proceeds payable in respect of fractional entitlements Record date for JSE settlement purposes Crediting of Thungela Shares and cash proceeds in respect of fractional entitlements to CSDP or broker accounts in the Strate	on Monday, 7 June 2021 By 11.00 a.m. (South Africa time) on Tuesday, 8 June 2021 Wednesday, 9 June 2021
Crediting of Thungela DIs to CREST accounts SENS announcement confirming the cash proceeds payable in respect of fractional entitlements Record date for JSE settlement purposes Crediting of Thungela Shares and cash proceeds in respect of fractional entitlements to CSDP or broker accounts in the Strate System Crediting of cash proceeds in respect of fractional entitlements to	on Monday, 7 June 2021 By 11.00 a.m. (South Africa time) on Tuesday, 8 June 2021 Wednesday, 9 June 2021 Thursday, 10 June 2021

12 April 2021

The Company has a primary listing on the Main Market of the London Stock Exchange and secondary listings on the Johannesburg Stock Exchange, the Botswana Stock Exchange, the Namibia Stock Exchange and the SIX Swiss Exchange.

Sponsor

RAND MERCHANT BANK (A division of FirstRand Bank Limited)

³ This is the last date on which transfer instructions must have been received by the UK Registrar or the SA Transfer Secretary (as applicable) to process transfers between the Registers in order to participate in the Demerger. Any instructions received after this date will not be processed until transfers between the Registers re-open on Thursday, 10 June 2021.

⁴ Anglo American Shareholders who hold their Anglo American Shares on the SA Register should anticipate their holdings of Anglo American Shares at the Demerger Record Time by taking into account all unsettled trades concluded on or before the last day to trade which are due to be settled on or before the record date for JSE settlement purposes.