



ZEDA
Connecting humanity

INTERIM RESULTS

FOR THE SIX MONTHS
ENDED 31 MARCH

AND CASH DIVIDEND
DECLARATION

2025

Incorporated in the Republic of South Africa

Registration number: 2022/493042/06

JSE share code: ZZD

ISIN: ZAE000315768

Zeda Limited

("Zeda" or the "Company" or the "Group")

Disclaimer

This statement contains forward-looking statements. All statements, other than statements of historical facts, including, among others, statements regarding our strategy, future financial position and plans, objectives, projected costs, anticipated cost savings, financing plans and projected levels of growth in the communications markets, are forward-looking statements. Forward-looking statements can be identified by terminology such as "may", "might", "should", "expect", "envisage", "intend", "plan", "project", "estimate", "anticipate", "believe", "hope", "can", "is designed to", or similar phrases. However, the absence of such words does not necessarily mean a statement is not forward-looking. Forward-looking statements involve several known and unknown risks, uncertainties and other factors that could cause our actual results and outcomes to be materially different from historical results or any future results expressed or implied by such forward-looking statements. Factors that could cause our actual results or outcomes to differ materially from our expectations include, but are not limited to, those risks identified in Zeda financial reports available at www.zeda.co.za.

Zeda cautions readers not to place undue reliance on these forward-looking statements. All written and verbal forward-looking statements attributable to Zeda, or persons acting on behalf of Zeda, are qualified in their entirety by these cautionary statements. Unless we are required by law to update these statements, we will not necessarily update any of these statements after the date of publication of this document so that they conform either to the actual results or to changes in our expectations.

Any forward-looking information disclosed in these interim results for the six months ended 31 March 2025 has not been reviewed, audited, or otherwise reported on by our independent external auditors.

Administration

Board of Directors

Lwazi Bam (Chairman)
Xoliswa Kakana
Yolanda Miya
Sibani Mngomezulu
Ngao Motsei
Marna Roets
Donald Wilson

Executive Directors

Ramasela Ganda
(Group Chief Executive Officer)

Thobeka Ntshiza
(Group Finance Director)

Company Secretary

Chioneso Sakutukwa

JSE Sponsor

Nedbank Corporate and Investment Banking,
a division of Nedbank Limited

Auditors

SizweNtsalubaGobodo Grant Thornton Inc.

Investor Relations

Babalwa George

Contents

SECTION 1	OVERVIEW OF THE BUSINESS	2
SECTION 2	MESSAGE FROM THE GROUP CHIEF EXECUTIVE OFFICER	10
SECTION 3	ENVIRONMENT, SOCIAL AND GOVERNANCE (ESG) OVERVIEW	18
SECTION 4	FINANCIAL OVERVIEW	20
SECTION 5	KEY PERFORMANCE INDICATORS	32
SECTION 6	REVIEWED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE SIX-MONTH PERIOD ENDED 31 MARCH 2025	33



Overview of the business

1

Zeda Limited (“Zeda” or the “Group”) is a leading integrated mobility solutions provider in sub-Saharan Africa. Zeda is a publicly traded company on the JSE Limited (“JSE”). Its headquarters are in Johannesburg, South Africa, with additional operations in 9 sub-Saharan African countries. Zeda operates the widely recognised Avis and Budget global brands under a long-term licence agreement with the Avis Budget Group (“ABG”). Our integrated mobility solutions include:

Short-term vehicle rental

Vehicle leasing and fleet management solutions

Used vehicle sales



OUR MARKET

Geography

Current presence in southern Africa plus Ghana

Current sub-licensees:

Angola and Malawi

Customers

A balanced portfolio consisting of:

Business to Business ("B2B")

Business to Consumer ("B2C")

Offering

Integrated mobility solutions:

Short-term vehicle rental

Vehicle leasing and fleet management solutions

Used vehicle sales



Ghana

Where we operate

10 countries

Zeda managed

Sub-licensed
We collect royalties from licensees

Dual
(some Zeda managed and some sub-licensees)



WE WIN THROUGH

Customer value proposition	Employee value proposition	Strategic partnerships	Innovation	Operational excellence	Sustainability
Provide customer experience through tailored, diversified and integrated mobility solutions	Create an enabling environment of excellence where employees have opportunities to grow and the desire to win	Establish and grow strategic partnerships that are central to us achieving our vision	Promote benefits of the usership economy	Automate and digitise processes, unlock cost efficiencies, and use analytics to customise solutions	Reduce our environmental impact, demonstrate our positive social impact, and maintain sound governance practices

INTEGRATED MOBILITY BUSINESS

Car Rental Business



This business segment trades under the Avis and Budget brand names and creates revenue from short-term car rental services to a broad customer base.

The Group has on average over 20 000 vehicles in its fleet in Southern Africa. The Car Rental Business operates under the Avis and Budget brands and focuses exclusively on rentals that do not exceed 12 months. The customer segment base is diversified and consists of the private sector, public sector, insurance business (replacement), inbound market, domestic leisure market and short-term subscription. This business provides a range of self-drive and driven products and services, including car and van rental, chauffeur services and luxury vehicle services.

Rental offering

Comprehensive offering

Self-drive services	Driven services	eSIM cards for inbound customers	Avis Safe Drive	Bicycle racks	Car seats	Delivery and collection services
Key locker (self-service)	Roadside assistance	Telematics	Vehicle recovery	Waivers	Wi-Fi	

Across a range of vehicle types

Passenger vehicles	Luxury cars	Light delivery vehicles	People carriers	Medium commercial vehicles
--------------------	-------------	-------------------------	-----------------	----------------------------

With a diversified customer base

Commercial partners: financial services	Commercial partners: hotel groups	Commercial partners: loyalty programmes	Commercial partners: travel aggregators	Commercial partners: airlines	Corporate travel
Film industry	Inbound leisure	Insurance replacement	Local: leisure	Public sector	Subscription customers

Leasing Business



Avis Fleet is Africa's largest fleet management company, which manages just under 200 000 vehicles.

Avis Fleet provides a full spectrum of outsourced mobility solutions to private and public sector entities and individuals. These solutions include leasing, fleet management, maintenance and service plan solutions, fuel management, traffic fine management, accident management, vehicle telematics, and the long-term subscription offering. The offering is across passenger vehicles, light delivery vehicles, and commercial vehicles (up to extra heavy) for all fleet users in countries where we operate. The holistic and modular offering allows customers to focus on their core operations, while Avis Fleet takes care of their mobility needs and ensures maximum up-time for their operations.

Leasing offering

Comprehensive offering

Full maintenance lease	Operating lease	Accident management	Bulk fuel management	Fuel card management	Intelligent fuel management	Insurance
Managed maintenance	Roadside assistance	Service and maintenance plan	Stolen vehicle recovery	Telematics	Traffic fine management	

Across a range of vehicle types

Passenger vehicles	Luxury vehicles	Light delivery vehicles	People carriers	Heavy and extra heavy commercial vehicles
Specialised vehicles	Motorcycles	Modified vehicles	Medium commercial vehicles	

With a diversified customer base

Agriculture	Construction	Distillery	Education	Electronic technology	Energy	Fast-moving consumer goods
Financial services	Healthcare	Individuals (iLease)	Mining	Public sector	Security	Telecommunications

CAR SALES BUSINESS

AVIS | CAR SALES

Avis Car Sales is an integral part of the Car Rental Business. The entire process from buying, financing and defleeting of car rental is not made in isolation of the car sales business. In addition, Car Sales also sells vehicles from our Leasing Business to retail customers and wholesalers. This is done through the 14 Avis Car Sales dealerships, wholesale outlets, our online channel, or the independent auction site, www.avisauction.co.za and our digital dealership, www.aviscarsales.co.za. Retail vehicles are advertised on the company's online sales portal and third-party websites. Wholesale stock is sold through our online auction trading platform or bulk deal offerings directly to the market. Avis Car Sales accepts trade-ins and buy-ins, allowing for market competitiveness and an alternative car stock source.



Customer value proposition

Avis Car Sales offers additional value to customers:



01
Vehicle finance options



02
Warranties, service, and maintenance plans



03
Comprehensive insurance cover



04
Anti-smash-and-grab window film, dent cover and tracking devices



05
Aftermarket accessories



01

02

03

04

05

06

07

08

OUR COMPETITIVE ADVANTAGE

After 58 years in this business, we are experts in managing a vehicle throughout its life. We proactively anticipate and respond to the evolving customer needs. We deploy and extract optimal value from mobility assets for us and our customers.

As an integrated mobility provider, we have the following competitive advantages that put us in a market-leading position.

Breadth of offering

Integrated fleet management systems and car rental systems

Experienced and qualified ambassadors

Scale and footprint

Integrated operation

Safe and secure vehicles

Long-standing relationships

Global brands



Message from the Group Chief Executive Officer

Ramasela Ganda

Zeda reported a solid set of interim results for the first half of the year, despite a challenging trading environment that impacted our Group's top-line revenue. Our interim performance reflects the strength and resilience of our diversified business model. In a period where traditional car rental and vehicle sales faced mounting pressure, our Leasing, Subscription, and Greater Africa strategies delivered, helping grow earnings, improve margins, and continue investing for the long term. We achieved this through a stringent implementation of the operating model of financing right, buying right, using right and disposing right.

2

GROUP FINANCIAL HIGHLIGHTS

Notwithstanding the **1.6%** decline in revenue, we improved margins, increased profitability, and delivered shareholder returns. Our diversified offering helped cushion the impact of lower sales volumes, particularly in used vehicles. Performance in the rental business was largely sustained by better fleet utilisation, the growing contribution of higher-yielding subscription rentals, and a favourable sales mix. In addition, our revised approach to estimating vehicle realisation values – applying more granular, model-specific inputs for mileage and age – enabled a more accurate alignment of book values to expected resale values. This refinement, along with extended vehicle cycles where appropriate, supported margin and impairment stability and reflects our continued discipline in managing capital and asset turn.

All these activities culminated in the following Group salient features for the first half of the year:

Revenue of	R5 188 million was 1.6% lower than the prior year (HY2024: R5 270 million)
Gross profit increased by	4.6% to R2 240 million with an improved margin of 200 basis points to 43% , despite lower revenue
EBITDA	EBITDA margin maintained at 34% despite an EBITDA decline of 3.1%
Operating profit margins	Operating profit increased by 5.4% and the margin improved by 100 basis points to 16%
BEPS	increased by 11.1% to 183.7 cents
HEPS	increased by 11.2% to 184.1 cents
Net debt to EBITDA of	1.9x (HY2024: 1.5x)
ROE	of 21.8% (HY2024: 28.5%)
ROIC	of 12.2% above WACC of 11.8%
Interim dividend declaration	of 55 cents per share, an increase of 10%

The first half of the year was characterised by a challenging trading environment. We observed clear signs of strain across Corporate South Africa, reflected in delayed investment decisions, including fleet replacement, holding onto vehicles for a longer period, and opting for extensions of contracts. Similar strain was evident among SMEs, particularly in the mining and transport sectors. The Leasing Business maintained its growth trajectory, despite the overall delayed fleet investments.

South Africa's car sales market continues to evolve at a rapid pace, driven by the growth of Asian Original Equipment Manufacturers ("OEMs"). The entrance of these non-traditional brands continues to drive downward pricing pressure. The existing traditional brands have responded with aggressive discounts, to protect their market position. Our operating model allows the agility to review and choose the point at which we defleet, and we act accordingly. We further observed intense pricing competition due to high rental industry fleet volume and subdued demand.

The challenging trading environment impacted our top line, with Group revenue declining **1.6%**, compared to the prior period, to **R5 188 million**. This was primarily due to lower car sales volumes, resulting in a **5.8%** decline in car sales revenue. Despite a strong car sales performance in the first quarter, the second quarter was slow due to delayed defleeting and a strong demand for car rentals from the leisure segment. Our integrated mobility strategy, which includes a diversified portfolio, mitigated the decline in revenue. The leasing segment revenue increased by **5.6%** in line with our strategic focus on corporate leasing, heavy commercial, and the Greater Africa region. Short-term rental revenue remained flat despite a significant contraction in the replacement business, mainly due to reduced insurance claims, and price pressure resulting from excess capacity in the rental industry.

Zeda's gross profit grew by **4.6%** to **R2 240 million**, with an improved margin of **200 basis points** to **43%**, despite lower revenue. We also maintained the EBITDA margin at **34%** compared to the prior period.

We were not immune to the inflationary cost pressures, as our EBITDA decreased by **3.1%**. Initiatives are underway to contain operating expenses from the second half of the year. Basic Earnings Per Share ("BEPS") and Headline Earnings Per Share ("HEPS") increased by **11.1%** and **11.2%**, respectively.

We registered a **R5 000 million** Domestic Medium-Term Note ("DMTN") programme with the JSE on 21 January 2025, and we raised **R850 million** from our first bond issuance on 10 March 2025 at favourable rates. We expect the benefits of the DMTN programme's favourable rates to be realised in the second half of the year.

Net debt increased to **R6 398 million** (HY2024: **R5 188 million**) to support fleet growth reported during the period. The consequence of the timing of the fleet investment in the second quarter was that limited EBITDA was generated in the period, which inflated the net debt to EBITDA ratio to **1.9x** (HY2024: **1.5x**). We expect the ratio to normalise in the second half. Return on Equity ("ROE") was **21.8%** (HY2024: **28.5%**), and Return on Invested Capital ("ROIC") was **12.2%**, above our Weighted Average Cost of Capital ("WACC") of **11.8%**.

The Board of Directors of Zeda ("the Board") has declared an interim dividend of **55 cents per share** for the period, in line with our dividend payout policy of **30%** to **50%** of net profit after tax.

This period was not without pressure, but our ability to pivot across offerings, manage capital efficiently, and adapt our pricing and fleet strategy was key. We remain focused on disciplined execution, expanding into higher-growth segments like commercial and subscription, and managing risks proactively.

BUSINESS OVERVIEW

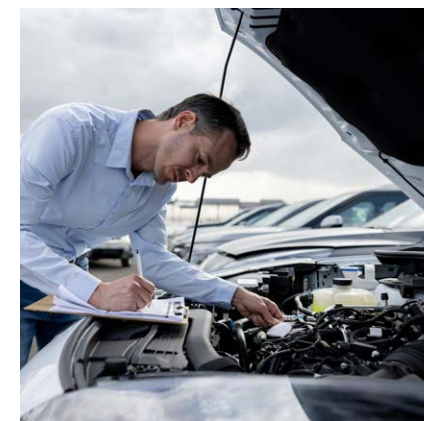
Leasing business (Avis Fleet)

This leasing business segment delivered a solid performance, with revenue increasing by **5.6%** to **R1 414 million**, underpinned by increased penetration within the corporate, heavy commercial fleet, and Greater Africa businesses. The upward trajectory of additional revenue was affected by corporate customers delaying replacement cycles and some constraints from SMEs with contracts in the mining and transport sectors in South Africa.

Heavy commercial remains a steady growth pillar for the Company, with a healthy order book. Our strategy has consistently improved results as we diversify our fleet mix and revenue streams. The heavy commercial segment's fleet grew by **31%** to contribute **15%** to the leasing revenue.

Greater Africa delivered a solid performance, with revenue up **6%** and operating profit up **15%**, primarily driven by performances in Zambia, Namibia, and Lesotho. This was achieved despite a decline in Mozambique, resulting from unrest caused by political instability. Following the Board's decision to divest from Ghana, the disposal process has commenced and is, attracting several interested parties.

EBITDA grew **8.8%** to **R852 million**, with the margin expanding from **59%** to **60%**. Operating profit rose by **8.3%**, and the margin expanded from **26%** to **27%**. The profitability of the leasing business segment remains underpinned by its fleet mix and improvements in operational efficiencies.



The heavy commercial segment's fleet grew by **31%**



Car rental business (Avis Budget)

The car rental segment's revenue decreased by **4.0%** due to a drop in used car volumes. However, excluding the car sales business, rental revenue remained flat. We were able to defend the revenue levels despite a decline in the replacement and inbound business.

Rental days increased by **2.5%**, primarily driven by a **49%** rise in the short-term subscription business, following an improvement in technology that made transactions easier for customers. However, this was offset by a decline in the replacement and inbound segments. The compression on the replacement segment was driven by the low claims rate in the insurance industry, and the reduction in the number of insurance customers opting for car rental as an option.

Lower damage incidents, shorter turnaround times on out-of-service fleets, and fleet optimisation per region resulted in a significant improvement in the fleet utilisation rate from **72%** to **75%**.

The challenging trading environment impacted business profitability, as demonstrated by a deterioration in the EBITDA margin to **24%**. However, the operating margin increased to **12%**. This compares to an EBITDA margin of **26%** and an operating margin of **11%** in the prior year.

STRATEGY OVERVIEW

Zeda pursues an integrated mobility strategy aimed at driving business growth. The integrated business model, underpinned by diversification, ensures the Group delivers its growth ambitions. For the first half of the year, we focused on executing our strategy aligned with our strategic pillars to grow the business and unlock more value for shareholders. We lowered our funding cost through diversified funding sources, delivered strong performance, and made good progress in innovation and customer centricity.

Funding	Growth	Innovation	Customer centricity
<p>Diversification of funding to launch in the debt capital markets</p> <hr/> <p>First bond issuance at favourable rates, 5 basis points below guidance</p> <hr/> <p>Lower cost of debt; effective net interest rate at 10.2% compared to 11.1% in the prior year</p>	<p>Short-term subscription volume up 49%</p> <hr/> <p>Heavy commercial units underpin 31% growth in the Leasing Business</p> <hr/> <p>Solid performance by Greater Africa up 6% on top line</p>	<p>Enhanced the short-term monthly subscription with notable financial results</p> <hr/> <p>Digital dealership recorded revenue 5% better than our plan</p>	<p>Organisational redesign to align with customer centricity</p> <hr/> <p>Enhanced data management proposal underway to gain better insights into customer behaviours</p> <hr/> <p>Enhancement of customer channels brings us closer to a customer-centric model</p>

OUTLOOK STATEMENT

Our strategy remains unchanged, and our key strategic pillars for growth remain intact. The bedrock of our growth pillars consists of the subscription business, the corporate leasing book, Greater Africa, and the used car business. These pillars provide us with access to vehicles, markets, and a disposal channel, which are core to our fundamentals which remain strong despite the challenging trading environment.

The evolution in the market includes considering different sources of funding such as long- and short-term subscriptions. We have seen this in the growth of our subscription business and long-term leasing. The leasing business remains resilient, with improved prospects for the remainder of the year, driven by a healthy pipeline and public sector activities. We will build on the strong momentum demonstrated by the short-term subscription and grow the rental volumes. The subsequent defleet provides us with comfort that we will improve the used car sales volumes, which were impacted in the first half of the year. These top-line growth activities, along with corrective measures that include negotiations with our customers on over-term contracts, will drive top-line revenue in the second half of the year.

The trading environment is expected to remain challenging, with lower-than-expected insurance claims putting pressure on our replacement segment. The short-term rental market, which is entering its winter cycle, will further exacerbate these pressures.

With the headwinds in the key focus regions, we will prioritise efficiencies to contain our operating costs below inflation. We are also implementing a multi-year efficiency programme that aligns with our portfolio review to enhance the performance of our services and improve branch profitability.

We remain committed to divesting from our Ghana investment by the end of the calendar year and redirecting our resources to other portfolios. We aim to have the Ghana business as discontinued operations by the end of the financial year.

The Board has endorsed the strategic direction for information technology, which will enable the business to continue reinvesting in response to and pre-empting the evolution within the mobility space.



We will **build on the strong momentum** demonstrated by the short-term subscription and grow the rental volumes.

CHANGE IN ESTIMATES

As part of the Group's review of the residual values of its property, plant and equipment in accordance with IAS 16 Property, Plant and Equipment, the Group reassesses the residual values of its rental fleet at each reporting period. This reassessment is based on actual sales data achieved in the preceding 12 to 18 months.

We have refined and improved our existing model to allocate the sales data with more granularity, specifically regarding the make and model, age of vehicle and mileage. This enhanced granularity has improved our visibility, with refined input data from internal and external sources, enabling management to better understand vehicle resale values and inform buying decisions for the upcoming fleeting cycle. This was applied effective from 1 October 2024.

In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the change in determining residual values has been accounted for prospectively from 1 October 2024. The revision resulted in a decrease in accumulated depreciation of R77 million (adjusted from the beginning of the reporting period). This resulted in a decrease in depreciation included in the cost of sales of R77 million and an increase in income tax expense of R21 million for the period ended 31 March 2025.

DIVIDEND DECLARATION

The Board has declared an interim dividend (Dividend number **3**) of **55 cents** per share in respect of the half year ended 31 March 2025, on 27 May 2025, subject to the applicable dividend withholding tax rate of 20% levied in terms of the Income Tax Act (Act 58 of 1962) (as amended). Accordingly, for those shareholders not exempt from paying dividend withholding tax, the net ordinary dividend will be **44 cents** per share. The dividend has been declared out of income reserves, and the number of ordinary shares in issue at the date of this declaration is 189 641 787. The Company tax number is 9042025305.

The following dates apply to the dividend:

Last date to trade cum dividend	Tuesday, 8 July 2025
Ordinary shares trade ex-dividend	Wednesday, 9 July 2025
Record date	Friday, 11 July 2025
Payment date	Monday, 14 July 2025

Share certificates may not be dematerialised or rematerialised between Wednesday, 9 July 2025 and Friday, 11 July 2025, both days inclusive.



Environment, Social and Governance (ESG) overview

3

Our commitment to ESG principles is deeply embedded in our operations. It is supported by periodic reporting to our oversight structures on the progress of implementing initiatives in line with the ESG strategy and monitoring performance against the defined goal statements.

ESG OVERVIEW



Environment: We are actively working to minimise our environmental footprint. We have made tangible progress in our renewable energy by successfully implementing solar and backup power at five key sites. The expansion to an additional five high-consumption locations is on track. This initiative significantly enhances energy efficiency across our established network, contributing to a **4%** reduction in our Scope 2 emissions. Furthermore, we have begun internally tracking and reporting our Scope 3 emissions and have recorded a consistent **3%** reduction in our Scope 1 emissions in comparison to the baseline. This underscores our steadfast commitment to reducing our overall carbon footprint through targeted initiatives. While water consumption increased by **13%** compared to the prior year, we anticipate a reduction in usage in the second half of the year through the planned deployment of a water harvesting system and upgrades to key wash bay facilities.



Social: The health and safety of our employees are paramount, directly impacting their wellbeing and our operational performance. We are diligently working to improve our safety record, as reflected in our efforts to reduce our Lost-Time Injury Frequency Rate of **0.27**, which currently includes three reported lost-time injuries and no fatalities. Beyond safety, we are deeply committed to cultivating a workplace where diversity is embraced, equity is foundational, inclusion is intrinsic, and belonging is a lived experience for all. This proactive approach ensures every individual feels valued and empowered. We also actively pursue initiatives that generate shared value through enhanced employee engagement, fostering a high-performance culture and enriching the overall employee experience.



Governance: The Board remains dedicated to proactive and responsible corporate stewardship. This commitment extends to creating value for society through strategic interventions designed to have a meaningful impact on the South African economy, fostering both social and commercial benefits.

Financial overview 4



Producing solid financial results

REPORT FROM THE GROUP FINANCE DIRECTOR

Thobeka Ntshiza

We continue to maintain operational efficiency and safeguard the residual value of our assets by fostering a culture of cost awareness and targeted spending that supports revenue generation.

This year, we focused on several areas to enhance Zeda's financial competitiveness and ensure that we have the appropriate skills and processes in place for a robust operating control environment.

It is critical that we diversify our funding facilities and reduce interest rates to offer competitive rates to our customers and deliver strong financial returns to our shareholders.

QUICK VIEW OF THE FINANCIAL OUTCOMES

Zeda Group revenue decreased by **1.6%** for the six-month period ended March 2025 compared to the same period in the prior year. Group EBITDA declined by **3.1%** to **R1 740 million**, while the EBITDA margin was maintained at **34%**. The Group operating profit for the six-month period is **R832 million** which is a **5.4%** increase from the prior period.

The revenue performance of the Group was impacted by a decline of **5.8%** in used car sales. The first quarter performance was solid, however, the second quarter sales were lower due to delays in the ordered fleet and a strong demand from the leisure segment in car rental, which caused a delay in defleeting. Despite this constraint, management optimised the defleeting opportunities based on the market demand to achieve the best profit margin. This is evidenced by a **23%** decrease in volumes, whereas the revenue decline is a single digit. The rental business sustained prior year performance, with a marginal **0.6%** decrease. The focus on the Leasing Business as a strategic growth pillar for the Group, continues to yield positive results and grew revenue by **4.2%**.

Other operating income has decreased due to lower e-toll recoveries and bad debts recovered. Administrative and operating expenses increased by **2.7%**, driven by staff costs, sales and marketing costs and funding initiation fees.

Net finance costs (excluding IFRS 16 interest) increased by **5.5%** because of higher levels of debt. The average debt increased by **R472 million** compared to the prior year. The reduction in the prime overdraft rate and the benefit of debt with lower-cost funding have partly reduced the impact of this increase.

The foreign exchange result was a gain of **R6 million** compared to the prior period loss of **R19 million**. In the prior period, the Group's operations in Ghana accounted for the majority of the foreign exchange losses. The South African Rand strengthened against the US Dollar and the Ghanaian Cedi strengthened against the US Dollar, resulting in a more positive foreign exchange result.

Revenue	EBITDA	Operating profit
R5 188 million (HY2024: R5 270 million)	R1 740 million (HY2024: R1 796 million)	R832 million (HY2024: R789 million)
-1.6%	EBITDA margin: 34% (HY2024: 34%)	Operating margin: 16% (HY2024: 15%)
Basic earnings per share	Headline earnings per share	Dividend per share
183.7 cents (HY2024: 165.4 cents)	184.1 cents (HY2024: 165.5 cents)	55 cents (HY2024: 50 cents)
11.1% increase	11.2% increase	10% increase
Net debt to EBITDA	Return on equity	Net asset value per share
1.9 times (HY2024: 1.5 times)	21.8% (HY2024: 28.5%)	R16.7 (HY2024: R14.3)
Equity is 33% of capital structure (FY2024: 34%)	Return on invested capital of 12.2% which is above the weighted average cost of capital of 11.8%	+16.8% growth

REVENUE PERFORMANCE

Advantages of having diversified revenue streams

Rental and leasing revenue

	Growth (%)	HY2025 R'million	HY2024 R'million	FY2024 R'million
Insurance, commissions and other	2.8	73	71	146
Leasing	4.2	1 235	1 185	2 435
Rental	(0.6)	1 876	1 887	3 548
Car sales	(5.8)	2 004	2 127	4 339
Total revenue	(1.6)	5 188	5 270	10 468

The revenue from the Leasing Business **increased by 4.2%**, due to strong performance and growth in leasing fleet from South Africa, Lesotho and Ghana. In addition, we continue to experience sustained demand for leasing of heavy commercial vehicles, with the fleet growing by **31%** compared to 2024. The Leasing Business continues to benefit from the consumer shift, requiring more service delivery and last mile type of fleet.

The Car Rental Business experienced a marginal contraction of **0.6%** in revenue. It is pleasing that we protected our 2024 base and grew rental days by **2.5%**. The continuous work to position our usership offering delivered significant returns, with monthly subscription growing by **49%**. In addition, we were positively impacted by the increased length of rentals. The replacement business and daily rate were under pressure in this period contributing to the softer revenue earned.

Used car sales revenue declined by **5.8%**. On average, new vehicle price increases have been below inflation and many dealers in the industry are offering incentives and discounts to drive volumes. This has placed pricing pressures on used vehicle sales. We continue to carefully defleet and dispose of vehicles in the right manner, protecting the residual value of our vehicles. We have also seen lower used vehicles volumes coming out of the Leasing Business as customers extend their replacement cycles due to various factors. This will be an ongoing assessment with our customers.

PROFITABILITY

We have overcome challenges and achieved strong profitability

EBITDA and EBITDA margin

	Year-on-year growth (%)	HY2025 R'million	HY2024 R'million	FY2024 R'million
Rental	(12.3)	888	1 013	1 712
Leasing	8.8	852	783	1 635
Total EBITDA	(3.1)	1 740	1 796	3 347
EBITDA margin	-	34%	34%	32%

Operating profit and operating profit margin

	Year-on-year growth (%)	HY2025 R'million	HY2024 R'million	FY2024 R'million
Rental	3.2	453	439	707
Leasing	8.3	379	350	758
Total operating profit	5.4	832	789	1 465
Operating margin	100 ↑ basis points	16%	15%	14%

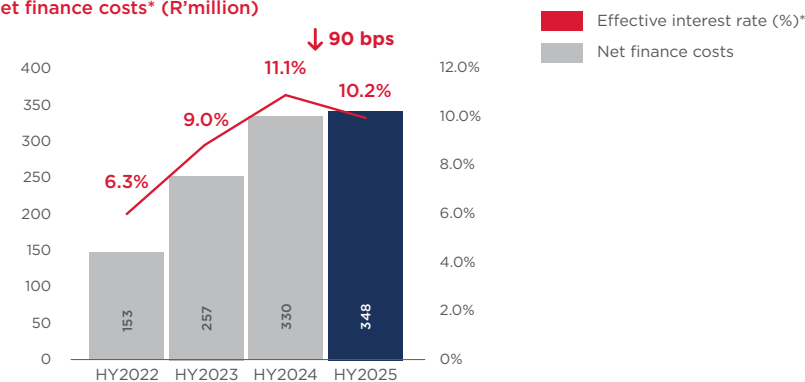
The EBITDA and operating profit margins reflect our resilience and cost awareness culture. We successfully kept our vehicles expenses and increases in damage costs below the rate of inflation. We have improved the Car Rental Business utilisation from **72%** to **75%**. Notwithstanding the good wins, administrative and operating expenses increased by **2.7%**, driven by staff costs, sales and marketing and funding initiation fees. These are concerted input costs to drive revenue growth, customer service and reduce the cost of funding. Our profitability was impacted by the increase in impairment of receivables. Ongoing collaboration across key business functions is going to continue, enhancing credit risk management and improving collections going forward.

At each reporting period, we continue to evaluate the residual values of our vehicles. The accounting policy has remained consistent. We have refined and improved our existing model to allocate the sales data with more granularity at a specific make and model, age of vehicle and mileage. The granularity has improved our visibility, with refined input data from internal and external sources, to enable management to understand vehicle resale values and inform buying decisions for the upcoming fleet cycle. This was applied effective from 1 October 2024. The residual values derived from our current fleet mix are strong, with the balance sheet being adjusted to accurately reflect this.

We will continue to assess performance metrics such as utilisation, gross profit margins at disposal, and the movement of administrative and operating costs. This will help us gauge operational efficiencies and make necessary adjustments to our tactical strategies to preserve profitability and increase shareholder value.

MANAGING NET FINANCE COSTS

Net finance costs* (R'million)



* Net finance costs excludes interest paid on IFRS 16 lease liabilities.

Higher average debt levels have increased net finance costs, which is up by **5.5%** compared to the same period last year, despite falling market interest rates and funding spreads.

The effective interest rate (excl. IFRS 16) has reduced by **90 basis points** compared to HY2024, with the South African prime interest rate declining by **75 basis points** from **11.75%** in September 2024 to **11.00%** currently.

We continued to renegotiate with our lenders for more favourable credit terms and reduced funding costs. We successfully refinanced a significant portion of the existing debt with new debt at Zeda Financing Limited at more favourable pricing. We have further introduced diversified sources of funding, being the inaugural bond issuance in March 2025.

The Bond Auction was oversubscribed with a bid cover of **3.2x**, at competitive pricing that cleared **5 basis points** below the bottom end of price guidance on both bonds, with the three-year bond clearing at **135 basis points** for the **R504 million** raised, while the five-year bond cleared at **155 basis points** for the **R346 million** raised.

RESPONSIBLE TAX MANAGEMENT

Zeda manages effective compliance across different territories through diligent tax forecasting and planning and key controls. We use tax experts in each territory to assist us to comply with each country's tax legislation and keep abreast of changes in tax legislation. There is also a specific focus on ensuring that the risk associated with transfer pricing is managed appropriately.

The effective tax rate for HY2025 was **26.9%** (HY2024: 28.9%).

UNDERSTANDING OUR EARNINGS PER SHARE

Earnings were positively influenced by the strength of the diversified business, reflected in solid gross profit margins, an improved position on unrealised foreign exchange losses, effective management of the cost of funding and a lower effective tax rate.

Earnings per share

	Year-on-year growth (%)	HY2025 cents	HY2024 cents	FY2024 cents
Basic earnings per share	11.1	183.7	165.4	320.2
Headline earnings per share	11.2	184.1	165.5	311.9

OPERATING ASSETS SUPPORTING THE BUSINESS

Due to the nature of our business, our funding is a strategic enabler and directly linked to the investment in our operating assets

Long-term leasing fleet value, under non-current assets, has grown by **R355 million**, supporting the growth in the fleet units. While we continue to see strong demand for heavy commercial vehicles, we have seen an increase of customers in the leasing book looking for passenger vehicles and bakkies.

The value of the short-term rental fleet increased by **R659 million**, driven by our deliberate action to acquire specific fleet onto the balance sheet, with strong residual value returns upon disposal. We continuously assess this value chain in line with our business fundamentals of buy right, fund right, utilise right and dispose right.

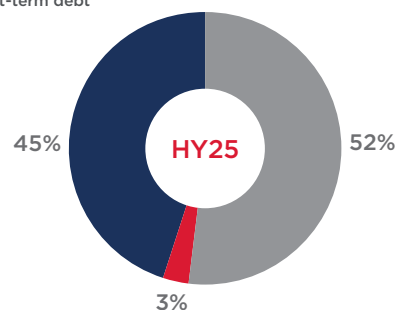
The increase in receivables is a key focus in the second half of the year. The increase is driven by delays in payment from our customers in Mozambique, cash flow constraints and delays in payments from corporate clients in South Africa. We have deployed different strategies to increase the collection rate, which includes bringing on board professional collection agencies to manage difficult accounts, conducting stringent credit checks for new customers in the rental business and deploying better tools to monitor debtor ageing.

Inventory levels were maintained at a similar level to that of the prior period.

R'million	March 2025	March 2024	September 2024
Property, plant and equipment (excluding vehicles)	35	116	46
Fleet assets – Leasing	4 678	4 323	4 645
Fleet assets – Rental	4 963	4 304	3 860
Other assets	1 184	802	1 028
Net working capital	112	(96)	(639)
– Receivables	1 846	1 480	1 558
– Inventory	871	887	972
– Payables	(2 605)	(2 463)	(3 169)

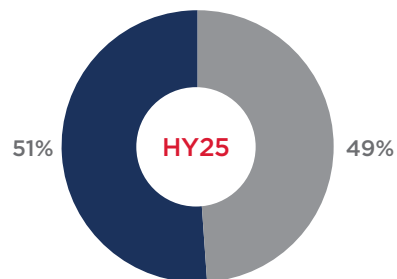
Financing split

- Long-term debt
- Short-term portion of long-term debt
- Short-term debt



Fleet assets split

- Rental - short term
- Leasing - long term



FOCUSING ON FUNDING

The Group strategy was to diversify our sources and tenor of funding. Zeda has solidified and broadened relationships with its lenders (including debt investors) through continuous engagements and roadshows.

In December 2024, the Group's subsidiary, Zeda Financing Limited, entered into the Common Terms Agreement ("CTA") with Standard Bank and Rand Merchant Bank, in which the Group refinanced and settled the ABSA/Nedbank syndicated loan facility (which refinanced the former shareholder's intergroup loan prior to unbundling) and the ABSA/Nedbank Autofleet Growth Fund facility, which were both obtained for the Leasing Business. In addition, the Group refinanced and settled the Sanlam Group facility, which was obtained for the Car Rental Business.

On 21 January 2025, we registered a **R5 000 million** Domestic Medium-Term Note ("DMTN") programme with the JSE, after significant groundwork was done during the prior year. This included a non-deal roadshow in June 2024 to understand debt investors' appetite and gather input regarding the programme. This was followed by a deal roadshow in January 2025 to discuss the bond offering. These engagements were well-received and led to a successful inaugural bond issuance in March 2025.

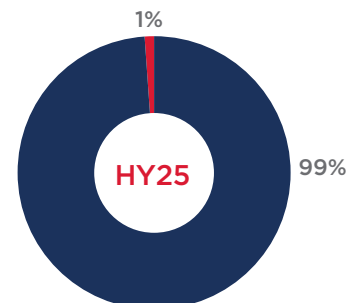
Through an auction conducted on 10 March 2025, Zeda Financing Limited (JSE debt listed) issued senior unsecured bonds, in terms of the DMTN programme, as follows:

- › A three-year bond (ZDF001) was issued on 17 March 2025. The value of the ZDF001 issue was **R504 million** with interest of three-month JIBAR plus 135 basis points, coupon payable quarterly with the maturity date of the issue being 17 March 2028.
- › A five-year bond (ZDF002) was issued on 17 March 2025. The value of the ZDF002 issue was **R346 million** with interest of three-month JIBAR plus 155 basis points, coupon payable quarterly with the maturity date of the issue being 17 March 2030.

The CTA funding and the bond issuance led to a transition in the debt portfolio of the Group, increasing unsecured funding from **1%** in the prior year to **66%** by 31 March 2025. This significant shift mitigated the structural subordination risk for new lenders compared to existing financiers, thereby enabling the Group's successful entry into the debt capital market.

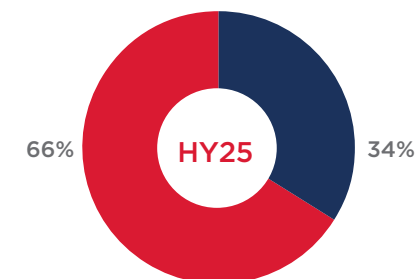
Pre-refinance prior to 31 December 2024

- Secured
- Unsecured



Post CTA funding and bond issuance

- Secured
- Unsecured



We have established a Sustainable Finance Fundraising Framework to enable Zeda to raise sustainable funding. This framework will provide access to different debt markets, while leveraging the integral work Zeda is doing in the ESG space to reduce funding costs. The framework has been approved by the Board and will be used to issue bonds and/or loans.

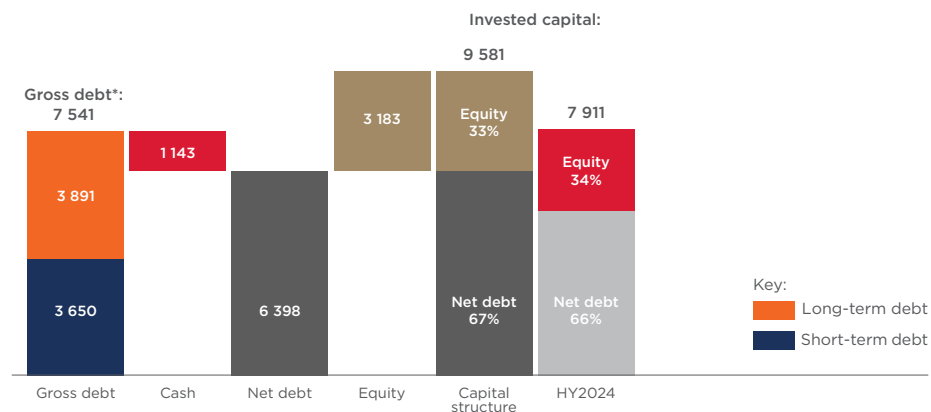
Net debt has increased from **R5 188 million** (HY2024) to **R6 398 million** (excluding capitalisation fees of **R18.9 million** - refer to [note 10](#) of the condensed consolidated financial statements) by **23%**, to support the increase in total fleet value of **R1 014 million**. Cash and cash equivalents increased by **R184.6 million**, to close at just below **R1 143 million**. Equity makes up **33%** (34% in prior year) of the capital structure due to profit of **R350 million** generated in the six-month period ended 31 March 2025.

Zeda's credit rating from Moody's

The last review date was October 2024:

Long-term scale: Ba3	Long-term national scale: A1.za	Outlook: Stable
----------------------	---------------------------------	-----------------

**Capital structure
on 31 March 2025**
(R'million/times)



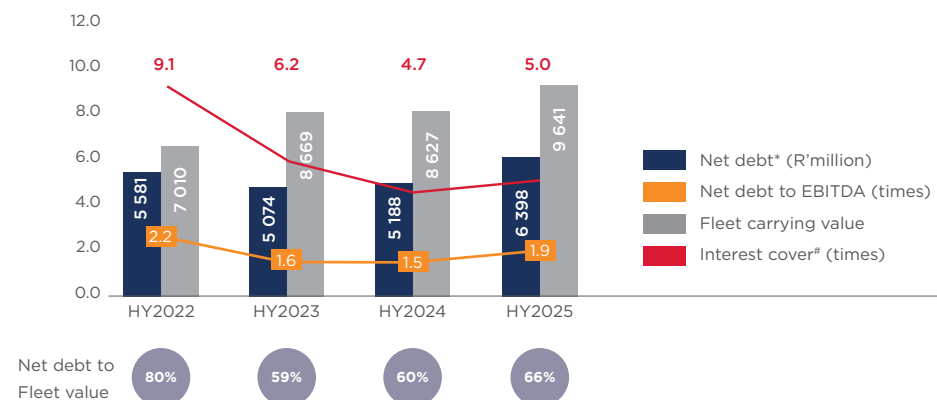
* Excluding IFRS 16 liabilities and capitalisation fees.

Financial leverage levels maintained

Net debt (excluding IFRS 16 Liabilities and capitalisation fees) to EBITDA increased to **1.9** times (2024: **1.5** times). The consequence of the timing of the fleet investment in the second quarter was that limited EBITDA was generated in the period, which inflated the net debt (excluding IFRS 16 liabilities and capitalisation fees) to EBITDA ratio. Interest cover improved from **4.7** to **5.0**. These metrics are well within the financial covenants set by the lenders.

Prime interest rates declined from **11.75%** in September 2024 to **11.00%** during the period under review. This, together with our efforts to continuously reduce cost of funding, softened the overall net finance costs increase to **5.5%**, driven by higher average debt levels. The net debt to fleet value increased from **60%** to **66%**. The business continued to generate positive cash flows from operations to reinvest in the leasing and rental fleet.

Debt ratios
(R'million/times)



* Net debt (excluding IFRS 16 Liabilities) is shown before capitalisation fees of R18.9 million.
 # Interest Cover = EBITDA/Interest Expense. Net debt and interest excl IFRS 16.

Capital allocation approach

Our capital allocation framework seeks to reinvest and grow the business, manage our balance sheet and reward shareholders.

The capital expenditure focus areas for FY2025 included:

- › Safety to protect our brand ambassadors and our operations
- › Replacement of assets to protect our revenue base, with a fleet investment of **R3 669 million** (2024: **R3 037 million**)
- › Growth in new segments and Greater Africa
- › Technology to improve the mobility experience for our customers

Our capital allocation considers shareholder rewards through dividends. Zeda's dividend policy is a payout ratio of **30** to **50%** of net profit after tax, subject to the availability of free cash flow before investments in fleet for growth.

Delivering robust returns

Our capital deployment strategy returned an **ROIC of 12.2%** which is above the **WACC of 11.8%** for the six-month period ended 31 March 2025. We encountered delays with ordered fleet, resulting in deliveries occurring close to the reporting period of 31 March 2025, impacting the timing of the profit returns.

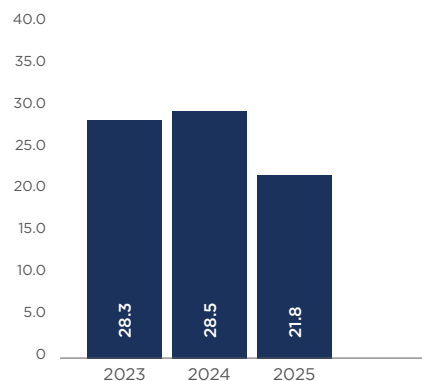
The prevailing macroeconomic conditions in the regions we operate in were characterised by lower consumer disposable income. The economic growth rates remained low despite the reduction in the prime interest rates. Lower new vehicle price increases, which were below inflation, placed pricing pressures on used vehicle sales.

ROIC vs WACC (%)

Return on invested capital vs weighted average cost of capital (%)



Return on equity (%)



ENHANCING CASH FLOW MANAGEMENT

Zeda maintains policies, systems and controls in place to improve our cash management. These include a treasury risk management framework, a cash management policy, a foreign exchange risk policy and an investment policy. These policies provide the terms and thresholds for all our investments, ensuring a robust control environment.

Our cash from operations was impacted by lower revenue from the sale of used cars. The **R150 million** swing in the net tax paid is due to a once-off tax refund in 2024. This refund was rightfully repaid to our former shareholder. We invested **R3 669 million** in fleet, **R632 million** more than the prior period. The trade and other payables cash outflows are driven by the timing of the fleet deliveries from OEMs. Working capital management continues to be a key focus area to ensure optimal use of our cash resources with a view to minimising finance costs.

Looking toward FY2025, and beyond

- › Continue to diversify our funding and drive down the cost of funding
- › Improve technological platforms to enhance insights, decision making and finance support of Zeda
- › Continued focus on the quality of our receivables book
- › Continue with the cost containment culture and driving operational excellence

THOBEKA NTSHIZA
Group Finance Director

Key performance indicators

for the six-month period ended 31 March 2025

5

Financial indicators half-year trends

R'million	March 2025	March 2024	March 2023	March 2022	March 2021
Revenue	5 188	5 270	4 430	3 705	4 161
EBITDA*	1 740	1 796	1 671	1 403	1 032
EBITDA margin (%)	34	34	38	38	25
Operating profit	832	789	803	641	364
Operating profit margin (%)	16	15	18	17	9

* EBITDA is calculated as operating profit before capital items plus depreciation and amortisation.

Refer to sections 2 and 4, Message from the Group Chief Executive Officer and Financial overview for commentary on financial indicators.



Reviewed condensed consolidated interim financial statements

for the six-month period ended 31 March 2025

6

Board approval

These condensed consolidated interim financial statements for the six-month period ended 31 March 2025 were authorised for issue on 26 May 2025 by the Zeda Limited Board of Directors and published on 27 May 2025. The directors have the power to amend and reissue the financial statements.

Directors' responsibility and review conclusion

The directors of the Company take full responsibility for the preparation of the condensed consolidated interim financial statements for the six-month period ended 31 March 2025. The condensed consolidated interim financial statements for the six-month period ended 31 March 2025 have been reviewed by our independent auditors SizweNtsalubaGobodo Grant Thornton Inc.

Preparer and supervisor of the condensed consolidated interim financial statements

These condensed consolidated interim financial statements for the period ended 31 March 2025 were prepared by the Zeda Limited finance team under the supervision of the Group Finance Director, Thobeka Ntshiza CA(SA).

INDEPENDENT AUDITOR'S REVIEW REPORT ON THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS TO THE SHAREHOLDERS OF ZEDA LIMITED

We have reviewed the condensed consolidated interim financial statements of Zeda Limited, in the accompanying interim report on pages 36 to 60, which comprise the condensed consolidated statement of financial position as at 31 March 2025 and the related condensed consolidated statement of profit or loss and condensed consolidated statement of comprehensive income, changes in equity and cash flows for the six months then ended and selected explanatory notes.

Directors' Responsibility for the Interim Financial Statements

The Directors are responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with the IFRS Accounting Standards as issued by the International Accounting Standards Board, IAS 34 Interim Financial Reporting, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa and for such internal control as the directors determine is necessary to enable the preparation of interim financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express a conclusion on these condensed consolidated interim financial statements. We conducted our review in accordance with International Standard on Review Engagements (ISRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. ISRE 2410 requires us to conclude whether anything has come to our attention that causes us to believe that the condensed consolidated interim financial statements are not prepared in all material respects in accordance with the applicable financial reporting framework. This standard also requires us to comply with relevant ethical requirements.

A review of condensed consolidated interim financial statements in accordance with ISRE 2410 is a limited assurance engagement. We perform procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluate the evidence obtained.

The procedures performed in a review are substantially less than and differ in nature from those performed in an audit conducted in accordance with International Standards on Auditing. Accordingly, we do not express an audit opinion on these condensed consolidated interim financial statements.

INDEPENDENT AUDITOR'S REVIEW REPORT ON THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS TO THE SHAREHOLDERS OF ZEDA LIMITED continued

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed consolidated interim financial statements of Zeda Limited for the six months ended 31 March 2025 are not prepared, in all material respects, in accordance with the IFRS Accounting Standards as issued by the International Accounting Standards Board, (IAS) 34 Interim Financial Reporting, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by Financial Reporting Standards Council and the requirements of the Companies Act of South Africa.

Muhammad Joosub CA (SA)
Registered Auditor
Director

SizweNtsalubaGobodo Grant Thornton Inc.
152 14th Road, Noordwyk, Midrand, 1687

26 May 2025



Victor Sekese [Chief Executive]

A comprehensive list of all Directors is available at the company offices or registered office

SNG Grant Thornton are a member firm of Grant Thornton International Ltd (GTIL). GTIL and the member firms are not a worldwide partnership. Services are delivered independently by the member firms. GTIL and its member firms are not agents of, and do not obligate, one another and are not liable for one another's acts or omissions.

[sng-grantthornton.co.za](https://www.sng-grantthornton.co.za)

SizweNtsalubaGobodo Grant Thornton
Incorporated Registration Number:
2005/034639/21

FINANCIAL STATEMENTS

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the period ended 31 March 2025

R'000	Note	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Revenue		5 187 696	5 269 514	10 468 451
Revenue from sale of goods and services	5	5 178 756	5 260 230	10 449 249
Insurance revenue	5	8 940	9 284	19 202
Cost of sales		(2 947 284)	(3 127 260)	(6 280 028)
Gross profit		2 240 412	2 142 254	4 188 423
Other operating income		76 135	105 475	194 166
Impairment of receivables		(41 816)	(30 549)	(43 571)
Administrative and other operating expenses		(1 444 188)	(1 405 639)	(2 833 241)
Insurance service expenses		(4 487)	(3 578)	(10 249)
Foreign exchange gains/(losses)		6 245	(18 862)	(46 257)
Operating profit before capital items		832 301	789 101	1 449 271
Capital items	7	(681)	343	16 194
Operating profit		831 620	789 444	1 465 465
Finance income		14 111	20 057	43 035
Finance costs		(382 258)	(371 662)	(729 650)
Share of joint venture profit after tax ¹		15 195	5 423	53 626
Profit before taxation		478 668	443 262	832 476
Taxation	6	(128 856)	(128 162)	(218 215)
Profit for the period/year		349 812	315 100	614 261
Attributable to:				
Owners of Zeda Limited		342 702	309 708	598 974
Non-controlling interest		7 110	5 392	15 287
		349 812	315 100	614 261
Earnings per share				
Basic earnings per share (cents)	8	183.7	165.4	320.2
Diluted earnings per share (cents)	8	183.7	165.4	320.2

¹ The increase in the share of joint venture profit after tax is due to the actuarial valuation of the maintenance fund.

CONDENSED CONSOLIDATED STATEMENT

OF OTHER COMPREHENSIVE INCOME

for the period ended 31 March 2025

R'000		31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Profit for the period/year		349 812	315 100	614 261
Other comprehensive income				
Items that may be reclassified subsequently to profit and loss:				
Foreign currency translation reserve		27 853	10 459	(14 447)
Total comprehensive income for the period/year		377 665	325 559	599 814
Total comprehensive income attributable to:				
Owners of Zeda Limited		370 555	320 167	584 527
Non-controlling interest		7 110	5 392	15 287
		377 665	325 559	599 814

FINANCIAL STATEMENTS continued

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2025

R'000	Note	31 March 2025 (Reviewed)	Restated ¹ 31 March 2024 (Reviewed)	Restated ¹ 30 September 2024 (Audited)
ASSETS				
Non-current assets				
Property, plant and equipment		4 713 367	4 439 462	4 690 534
Right-of-use-assets		234 641	261 758	251 560
Intangible assets		31 882	32 890	32 976
Investment in joint venture ²		82 025	23 731	66 830
Insurance contract asset		19 287	9 627	14 834
Deferred tax asset		27 551	70 499	73 716
Finance lease receivables		467 860	306 724	384 440
Total non-current assets		5 576 613	5 144 691	5 514 890
Current assets				
Rental vehicles		4 962 664	4 303 849	3 859 898
Finance lease receivables		264 305	167 057	204 216
Inventories		870 766	886 854	971 625
Trade and other receivables		1 846 018	1 479 724	1 557 937
Income tax receivable		39 491	27 678	30 549
Cash and cash equivalents ¹		1 142 721	958 125	1 224 611
Non-current asset held for sale		84 498	-	74 100
Total current assets		9 210 463	7 823 287	7 922 936
Total assets		14 787 076	12 967 978	13 437 826
Invested equity				
Stated capital		4 465 267	4 474 865	4 462 747
Merger reserve		(4 474 011)	(4 474 011)	(4 474 011)
Retained earnings		3 033 151	2 587 943	2 783 698
Foreign currency translation reserve		62 865	59 918	35 012
Other reserves		36 001	26 754	33 181
Equity attributable to owners of Zeda Limited		3 123 273	2 675 469	2 840 627
Non-controlling interest		60 051	47 931	52 941
Equity		3 183 324	2 723 400	2 893 568
LIABILITIES				
Non-current liabilities				
Long-term interest-bearing borrowings ¹	10	3 878 876	2 694 722	2 194 846
Lease liabilities		335 359	397 700	375 720
Contract liabilities		429 416	441 413	396 134
Deferred tax liability		294 526	254 174	252 658
Total non-current liabilities		4 938 177	3 788 009	3 219 358
Current liabilities				
Bank overdraft	10	46 486	56 235	44 563
Short-term interest-bearing borrowings ¹	10	1 438 351	822 717	1 499 459
Lease liabilities		90 635	73 144	78 764
Floorplans ¹	10	2 158 349	2 572 426	2 155 268
Trade and other payables		2 605 301	2 462 628	3 168 985
Contract liabilities		257 526	310 897	268 303
Provisions and other accruals		65 636	113 998	84 702
Income tax payable		3 291	44 524	24 856
Total current liabilities		6 665 575	6 456 569	7 324 900
Total liabilities		11 603 752	10 244 578	10 544 258
Equity and liabilities		14 787 076	12 967 978	13 437 826

¹ Refer to note 15 for further details.

² The increase in the investment in joint venture is as a result of the actuarial valuation of the maintenance fund.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the period ended 31 March 2025

	Stated capital	Merger reserve	Retained earnings	Foreign currency translation reserve	Other reserve	Equity attributable to share-holders	Non-controlling interest	Total equity
30 September 2024 (Audited)								
R'000								
Balance at 30 September 2023	4 462 753	(4 474 011)	2 279 587	49 459	37 187	2 354 975	48 444	2 403 419
Total comprehensive income for the year	-	-	598 974	(14 447)	-	584 527	15 287	599 814
Profit for the year	-	-	598 974	-	-	598 974	15 287	614 261
Foreign currency translation reserve	-	-	-	(14 447)	-	(14 447)	-	(14 447)
Transactions with shareholders recorded directly in equity								
IFRS 2 equity settled	-	-	-	-	8 753	8 753	-	8 753
Elimination of treasury shares	(6)	-	-	-	-	(6)	-	(6)
Disposal of subsidiary	-	-	-	-	-	-	(1 276)	(1 276)
Treasury shares vested	-	-	-	-	(12 759)	(12 759)	-	(12 759)
Dividends declared	-	-	(94 863)	-	-	(94 863)	(9 514)	(104 377)
Balance at 30 September 2024	4 462 747	(4 474 011)	2 783 698	35 012	33 181	2 840 627	52 941	2 893 568
31 March 2024 (Reviewed)								
Balance at 30 September 2023	4 462 753	(4 474 011)	2 279 587	49 459	37 187	2 354 975	48 444	2 403 419
Total comprehensive income for the period	-	-	309 708	10 459	-	320 167	5 392	325 559
Profit for the period	-	-	309 708	-	-	309 708	5 392	315 100
Foreign currency translation reserve	-	-	-	10 459	-	10 459	-	10 459
Transactions with shareholders recorded directly in equity								
IFRS 2 equity settled	-	-	-	-	2 326	2 326	-	2 326
Treasury shares vested	12 112	-	(1 352)	-	(12 759)	(1 999)	-	(1 999)
Disposal of subsidiary	-	-	-	-	-	-	(1 276)	(1 276)
Dividends declared	-	-	-	-	-	-	(4 629)	(4 629)
Balance at 31 March 2024	4 474 865	(4 474 011)	2 587 943	59 918	26 754	2 675 469	47 931	2 723 400
31 March 2025 (Reviewed)								
Balance at 30 September 2024	4 462 747	(4 474 011)	2 783 698	35 012	33 181	2 840 627	52 941	2 893 568
Total comprehensive income for the period	-	-	342 702	27 853	-	370 555	7 110	377 665
Profit for the period	-	-	342 702	-	-	342 702	7 110	349 812
Foreign currency translation reserve	-	-	-	27 853	-	27 853	-	27 853
Transactions with shareholders recorded directly in equity								
IFRS 2 equity settled	-	-	-	-	5 340	5 340	-	5 340
Treasury shares vested	2 520	-	-	-	(2 520)	-	-	-
Dividends declared	-	-	(93 249)	-	-	(93 249)	-	(93 249)
Balance at 31 March 2025	4 465 267	(4 474 011)	3 033 151	62 865	36 001	3 123 273	60 051	3 183 324

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

for the period ended 31 March 2025

	Note	31 March 2025 (Reviewed)	Restated ³ 31 March 2024 (Reviewed)	Restated ³ 30 September 2024 (Audited)
R'000				
Cash (utilised in)/generated from operations	12	(1 139 936)	(37 064)	1 056 171
Interest paid on interest-bearing borrowings and lease liability		(276 620)	(371 662)	(730 670)
Realised foreign exchange gains/(losses)		2 905	(3 371)	(3 148)
Interest received		14 111	26 816	43 035
Taxation (paid)/received ¹		(72 904)	80 983	(30 471)
Dividends paid (including non-controlling interest and joint venture)		(93 249)	(4 629)	(99 273)
Cash (utilised in)/generated from operations		(1 565 693)	(308 927)	235 644
Cash flows from investing activities				
Acquisition of property, plant and equipment, excluding leasing vehicles		(7 015)	(5 248)	(14 776)
Proceeds on disposal of property, plant and equipment, excluding leasing vehicles		-	9	53
Acquisition of intangible assets		(1 690)	(9 261)	-
Proceeds from the disposal of a business		-	2 257	2 257
Net cash utilised in investing activities		(8 705)	(12 243)	(12 466)
Cash flows from financing activities				
Share scheme purchases		-	-	(14 117)
Interest-bearing borrowings repaid ^{2,3}		(160 440)	(707 746)	(1 263 137)
Interest-bearing borrowings raised ^{2,3}		1 689 273	1 169 409	1 938 142
Floorplans raised ⁵		1 074 451	1 646 090	2 934 555
Floorplans repaid ⁵		(1 070 772)	(1 344 964)	(3 049 567)
Increase/(decrease) in bank overdraft		1 271	(300 400)	(309 906)
Repayments of lease liabilities		(47 193)	(30 065)	(63 396)
Net cash generated from financing activities		1 486 590	432 324	172 574
(Decrease)/increase in cash and cash equivalents for the period/year		(87 808)	111 154	395 752
Cash and cash equivalents at the beginning of the year		1 224 611	842 331	842 331
Effect of foreign currency exchange fluctuations		5 918	4 640	(13 472)
Cash and cash equivalents at the end of the period/year		1 142 721	958 125	1 224 611

¹ The 31 March 2024 amount included a tax refund that was paid to Zenith Car Rental Proprietary Limited, relating to financial year ended 30 September 2023 of R156 million. The 31 March 2025 balance does not contain a significant tax refund.

² The interest-bearing borrowings includes both the long-term and short-term interest-bearing borrowings. These were separately presented in 31 March 2024 and 30 September 2024. These have now been aggregated.

³ Refer to note 15 for the cash flow information relating to the Standard Bank Namibia Fleet Saver Facility.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025

1. Basis of preparation

Accounting framework

The condensed consolidated interim financial statements for the six-month period ended 31 March 2025 are prepared in accordance with the requirements of the JSE Limited ("JSE") Listings Requirements for interim reports, and the requirements of the Companies Act applicable to interim financial statements. The JSE Listings Requirements require interim reports to be prepared in accordance with IAS 34 Interim Financial Reporting and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and the Financial Pronouncements as issued by the Financial Reporting Standards Council.

The Group's accounting policies are consistent with those applied at 30 September 2024, except for revisions made as a result of the amendments to IAS 1, IAS 7, IFRS 7 and IFRS 16. These amendments had no significant impact on the results of the Group.

The condensed consolidated interim financial statements are presented in South African Rand, which is Zeda Limited's functional and presentation currency. The accounting policies have been consistently applied by the Group and are supported by reasonable judgements and estimates.

The condensed consolidated interim financial statements appearing in this announcement are the responsibility of the directors. The directors take full responsibility for the preparation of the condensed consolidated interim financial statements. The 31 March 2025 condensed consolidated interim financial statements have been reviewed by the Company's external auditors.

These interim financial statements were prepared under the supervision of Thobeka Ntshiza CA(SA), Group Finance Director.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

2. Segmental information

Operating segments

The Executive Committee, as the chief operating decision maker, has determined the operating segments based on the information it uses to allocate resources and assess segmental performance for which distinct financial information is available.

Segments are analysed by operating activities. No operating segments have been aggregated in arriving at the reportable segments of the business as presented in the segmental information. The segmental reporting is consistent with the Group's IFRS accounting policies.

In determining the Group's operating segments, the Group considered that vehicles are purchased from OEMs, used for rentals. These vehicles are depreciated and defleeted within 12 months based on age and mileage. Leased vehicles are depreciated over the period of the lease and then defleeted or sold to the lessee. Defleeted vehicles are transferred to Car Sales at their carrying amount for disposal through wholesale auctions or retail channels, depending on factors such as demand, condition, and reconditioning costs. From an accounting perspective, vehicles are reclassified from property, plant and equipment and rental vehicles to Inventory.

The operating model's profitability relies on an integrated value chain that includes procuring vehicles wisely, optimising utilisation, efficient disposal, and minimising costs through shared operations.

The activities of Zeda Limited (the "**Company**") and its direct and indirect subsidiaries' ("**Zeda Limited Group**") operating segments are described below:

- Car Rental Business:

This business provides car rental solutions to a broad range of customers for periods ranging from one day up to 12 months. This is carried on by the Group through its network of directly-operated, agency-operated and sub-licensee-operated branches, where applicable, in South Africa and other countries in sub-Saharan Africa (including Angola, Botswana, Lesotho, Malawi, Mozambique, Namibia, Eswatini, Zambia and Zimbabwe) under the "Avis" and "Budget" brands, and includes the revenue generated from defleeting cars through Car Sales.

- Leasing Business:

This business provides long-term fleet leasing solutions for periods longer than 12 months to corporate, public sector and individual customers in South Africa and other countries in sub-Saharan Africa (including Botswana, Lesotho, Mozambique, Namibia, Ghana and Zambia) under the "Avis" brand, and includes the revenue generated from defleeting vehicles through Car Sales.

The aggregated revenue earned from the other sub-Saharan African countries above is considered to be insignificant in comparison to the Group's aggregated revenue. It is therefore not disclosed separately in the segmental revenue and expenses.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

2. Segmental information continued

Operating segments continued

Segmental assets and liabilities

R'000	31 March 2025 (Reviewed)			31 March 2024 (Reviewed)			Restated ¹ 30 September 2024 (Audited)		
	Leasing	Car Rental	Total	Leasing	Car Rental	Total	Leasing	Car Rental	Total
Assets									
Property plant and equipment	4 676 922	36 445	4 713 367	4 335 396	104 066	4 439 462	4 646 162	44 372	4 690 534
Right-of-use assets	3 293	231 348	234 641	3 912	257 846	261 758	3 210	248 350	251 560
Intangible assets	1 405	30 477	31 882	2 303	30 587	32 890	1 855	31 121	32 976
Investment in joint venture	82 025	-	82 025	23 731	-	23 731	66 830	-	66 830
Insurance contract asset	19 287	-	19 287	9 627	-	9 627	14 834	-	14 834
Finance lease receivables	732 165	-	732 165	473 781	-	473 781	588 656	-	588 656
Rental vehicles	-	4 962 664	4 962 664	-	4 303 849	4 303 849	-	3 859 898	3 859 898
Inventories	82 719	788 047	870 766	51 198	835 656	886 854	42 526	929 099	971 625
Trade and other receivables	771 293	1 074 725	1 846 018	588 254	891 470	1 479 724	666 392	891 545	1 557 937
Non-current asset held for sale	-	84 498	84 498	-	-	-	-	74 100	74 100
Operating assets	6 369 109	7 208 204	13 577 313	5 488 202	6 423 474	11 911 676	6 030 465	6 078 485	12 108 950
Non-operating assets	553 360	656 403	1 209 763	739 775	316 527	1 056 302	720 803¹	608 073	1 328 876
Total assets	6 922 469	7 864 607	14 787 076	6 227 977	6 740 001	12 967 978	6 751 268	6 686 558	13 437 826
Liabilities									
Lease liabilities	(5 400)	(420 594)	(425 994)	(6 495)	(464 349)	(470 844)	(5 545)	(448 939)	(454 484)
Contract liabilities	(686 942)	-	(686 942)	(752 310)	-	(752 310)	(664 437)	-	(664 437)
Provisions and other accruals	(65 636)	-	(65 636)	(113 998)	-	(113 998)	(84 702)	-	(84 702)
Trade and other payables	(1 108 757)	(1 496 544)	(2 605 301)	(1 079 804)	(1 382 824)	(2 462 628)	(1 212 972)	(1 956 013)	(3 168 985)
Operating liabilities	(1 866 735)	(1 917 138)	(3 783 873)	(1 952 607)	(1 847 173)	(3 799 780)	(1 967 656)	(2 404 952)	(4 372 608)
Non-operating liabilities	(3 875 370)	(3 944 509)	(7 819 879)	(3 340 079)	(3 104 719)	(6 444 798)	(3 641 565)¹	(2 530 085)	(6 171 650)
Total liabilities	(5 742 105)	(5 861 647)	(11 603 752)	(5 292 686)	(4 951 892)	(10 244 578)	(5 609 221)	(4 935 037)	(10 544 258)
Net assets	1 180 364	2 002 960	3 183 324	935 291	1 788 109	2 723 400	1 142 047	1 751 521	2 893 568

¹ Refer to note 15.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

2. Segmental information continued

Operating segments continued

Segmental revenue and expenses

R'000	31 March 2025 (Reviewed)			31 March 2024 (Reviewed)			30 September 2024 (Audited)		
	Leasing	Car Rental	Total	Leasing	Car Rental	Total	Leasing	Car Rental	Total
External revenue by nature	1 413 554	3 774 142	5 187 696	1 338 531	3 930 983	5 269 514	2 803 414	7 665 037	10 468 451
Rentals	-	1 863 146	1 863 146	-	1 873 491	1 873 491	-	3 520 821	3 520 821
Licensing fee	-	12 863	12 863	-	13 327	13 327	-	27 277	27 277
Sale of vehicles	131 106	1 872 870	2 003 976	121 361	2 005 418	2 126 779	275 850	4 063 446	4 339 296
Rendering of services - value added services	38 393	-	38 393	31 713	-	31 713	73 604	-	73 604
Commissions	-	25 263	25 263	26	29 463	29 489	31	53 493	53 524
Leasing income and maintenance revenue	1 095 732	-	1 095 732	1 055 124	-	1 055 124	2 134 544	-	2 134 544
Variable leasing income-drop off and excess kilometres	139 383	-	139 383	130 307	-	130 307	300 183	-	300 183
Insurance contract revenue	8 940	-	8 940	-	9 284	9 284	19 202	-	19 202
Cost of sales	(781 459)	(2 165 825)	(2 947 284)	(739 928)	(2 387 332)	(3 127 260)	(1 524 055)	(4 755 973)	(6 280 028)
Gross profit	632 095	1 608 317	2 240 412	598 603	1 543 651	2 142 254	1 279 359	2 909 064	4 188 423
Disclosed (expenses)/income included in operating profit									
Impairment of receivables	(26 064)	(15 752)	(41 816)	(8 222)	(22 327)	(30 549)	(12 306)	(31 265)	(43 571)
Insurance contract service expenses	(4 487)	-	(4 487)	-	(3 578)	(3 578)	(10 249)	-	(10 249)
Foreign exchange gains/(losses)	1 606	4 639	6 245	(18 159)	(703)	(18 862)	(31 954)	(14 303)	(46 257)
Depreciation (included in cost of sales and administrative and operating expenses)	(473 196)	(432 058)	(905 254)	(432 574)	(572 430)	(1 005 004)	(876 728)	(1 017 146)	(1 893 874)
Amortisation of intangible assets	(449)	(2 334)	(2 783)	(392)	(1 601)	(1 993)	(841)	(3 050)	(3 891)
Operating lease costs	(1 578)	(75 018)	(76 596)	(5 929)	(69 459)	(75 388)	(20 508)	(127 931)	(148 439)
Staff costs	(111 255)	(256 824)	(368 079)	(112 063)	(243 265)	(355 328)	(248 416)	(538 517)	(786 933)
Operating profit before capital items	378 738	453 563	832 301	349 826	439 275	789 101	757 778	691 493	1 449 271
Capital items	-	(681)	(681)	343	-	343	343	15 851	16 194
Operating profit	378 738	452 882	831 620	350 169	439 275	789 444	758 121	707 344	1 465 465
Finance income	10 238	3 873	14 111	15 578	4 479	20 057	30 591	12 444	43 035
Finance costs	(189 038)	(193 220)	(382 258)	(120 096)	(251 566)	(371 662)	(354 307)	(375 343)	(729 650)
Share of joint venture profit after tax	15 195	-	15 195	5 423	-	5 423	53 626	-	53 626
Profit before taxation	215 133	263 535	478 668	251 074	192 188	443 262	488 031	344 445	832 476
Taxation	(64 594)	(64 262)	(128 856)	(75 316)	(52 846)	(128 162)	(149 407)	(68 809)	(218 215)
Profit for the period/year	150 539	199 273	349 812	175 758	139 342	315 100	338 624	275 636	614 261
Key measures									
EBITDA¹	852 383	887 955	1 740 338	783 135	1 013 306	1 796 441	1 635 347	1 711 689	3 347 036
Operating profit margin²	27%	12%	16%	26%	11%	15%	27%	9%	14%

¹ EBITDA is calculated as operating profit before capital items plus depreciation and amortisation.

² Operating profit margin is determined by dividing operating profit before capital items by revenue.

R'000	31 March 2025 (Reviewed)				31 March 2024 (Reviewed)				30 September 2024 (Audited)			
	Leasing	Car Rental	Elimination	Group	Leasing	Car Rental	Elimination	Group	Leasing	Car Rental	Elimination	Group
Intersegmental revenue												
Sale of vehicles	239 465	677	(240 142)	-	241 448	6 409	(247 857)	-	466 235	53 964	(520 199)	-

Intersegmental revenue is eliminated when calculating the Group's revenue disclosed above in External revenue by nature.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

3. Going concern

The financial information has been prepared on a going concern basis. The going concern assumption was assessed by management and directors as appropriate after taking into consideration its available information about the future, the profitability of the operations and the accessibility to financial resources for at least the next 12 months from the end of the last reporting date.

4. Significant events and movements

Fleet Service Ghana Limited

In November 2024, the Board of Directors resolved to explore options to disinvest from Ghana; this was disclosed as an event after the reporting date. The Group assessed whether the disinvestment meets the IFRS 5 Non-current Assets Held for Sale criteria as at 31 March 2025 and concluded that the disinvestment does not meet the criteria to be classified as held for sale. The Group will continue to assess the disinvestment in terms of IFRS 5 during the six-month period ended 30 September 2025.

Zeda Financing Limited

During the current financial period, Zeda Financing Limited refinanced interest-bearing borrowings in the car rental and leasing businesses in South Africa. Zeda Financing Limited issued its inaugural unsecured listed bonds on the JSE bonds market. Refer to note 10 on interest-bearing borrowings for additional details on the refinancing of facilities and issuance of unsecured listed bonds.

Refer to the Financial overview starting on page 20 for commentary on other significant movements and events.

5. Revenue

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Recognised at a point in time			
Sale of vehicles	2 003 976	2 126 779	4 339 296
Recognised over time			
Rendering of service - value added products	38 393	31 713	73 604
Rentals	1 863 146	1 873 491	3 520 821
Licensing fee	12 863	13 327	27 277
Commissions	25 263	29 489	53 524
Leasing income and maintenance revenue	1 095 732	1 055 124	2 134 544
Variable leasing income - drop off and excess kilometres	139 383	130 307	300 183
Revenue from sale of goods and services	5 178 756	5 260 230	10 449 249
Revenue recognised in terms of IFRS 17			
Insurance revenue	8 940	9 284	19 202
	5 187 696	5 269 514	10 468 451

Refer to the segmental revenue and expenses disclosure for the disaggregation of revenue per operating segment.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

6. Taxation

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
South African normal taxation			
Current taxation			
Current period/year	(23 417)	(83 154)	(167 210)
Prior period/year	(615)	95	6 549
	(24 032)	(83 059)	(160 661)
Deferred taxation			
Current period/year	(79 783)	(20 559)	6 417
Prior period/year	2	-	(3 871)
	(79 781)	(20 559)	2 546
Withholding tax	(2 729)	(2 353)	(5 621)
Foreign normal taxation			
Current taxation			
Current period/year	(16 100)	(17 701)	(28 185)
Prior period/year	46	-	(140)
	(16 054)	(17 701)	(28 325)
Deferred taxation			
Current period/year	(8 714)	(4 490)	(28 699)
Prior period/year	-	-	253
Rate change	2 940	-	2 767
	(5 774)	(4 490)	(25 679)
Withholding tax	(486)	-	(475)
Total taxation charge	(128 856)	(128 162)	(218 215)

The reduction in current tax for 31 March 2025 is primarily attributable to an increase in deductible temporary differences, such as the doubtful debt allowance and wear-and-tear allowance, as well as a decrease in income received in advance and provisions from the main Leasing and Rental operations. Additional contributing factors include a significant reduction in the closing stock balance at 31 March 2025 compared to 31 March 2024, which would ordinarily be added back in the tax calculation and result in an increase in current tax. These adjustments have collectively contributed to the increase in the deferred tax movement for the period.

The rate change relates to tax rate changes in Namibia and Eswatini.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

6. Taxation continued

Reconciliation of the effective tax rate to the statutory tax rate:

Effective tax rate	26.9%	28.9%	26.2%
Prior adjustment	(0.1%)	-	0.3%
Reversal of impairment of property	-	-	(0.5%)
Non-deductible expenses	0.9%	(0.4%)	(0.8%)
Non-taxable income	(1.4%)	-	0.2%
IFRS 2 share-based payment adjustments	-	(0.3%)	(0.3%)
Foreign exchange differential	(0.3%)	(0.7%)	0.7%
Rate change adjustment	0.6%	-	0.3%
Movement in tax losses not accounted for in deferred tax	0.1%	-	-
Share of joint venture income	0.9%	-	1.7%
Withholding tax	(0.6%)	(0.5%)	(0.8%)
Statutory tax rate	27.0%	27.0%	27.0%

Non-deductible expenses comprise traffic fines and donations. We also have companies that operate in Greater Africa jurisdictions with different tax rates.

Included in non-taxable income is the additional deemed cost that is incurred when a deemed disposal takes place. A deemed disposal is when rental assets change intention from being held as a depreciable asset to being classified as trading stock. In accordance with the Income Tax Act, when a change in intention occurs, the vehicles are deemed to have been disposed of and reacquired at their market value on the date of the change of intention.

As a result, the portion of the market value that exceeds the original based cost must be treated as non-taxable.

7. Capital items

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Reversal of impairment of property	-	-	15 850
IFRS 5 remeasurement of property	3 900	-	-
Impairment of property	(4 581)	-	-
Profit on disposal of business	-	343	343
	(681)	343	16 193

During the current reporting period, the Group obtained a new offer to purchase for the vacant land that was classified as held for sale during the financial year ended 30 September 2024. The value of the new offer was R78.0 million, and the initial offer was R74.1 million. The new offer resulted in an IFRS 5 remeasurement adjustment of R3.9 million. The vacant land is carried at its fair value (less costs to sell) of R78.0 million.

In addition, the Group entered into an agreement to dispose of a building during the current reporting period for proceeds amounting to R6.5 million, which resulted in an impairment of R4.6 million. The property has been classified as a non-current asset held for sale, with a fair value (less costs to sell) of R6.5 million.

The non-current asset held for sale, as presented on the condensed consolidated statement of financial position, of R84.5 million results from the above two properties.

The profit on the disposal of a business relates to the sale of subsidiary Vuswa Fleet Services Proprietary Limited during the 31 March 2024 reporting period for cash proceeds amounting to R2.3 million.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

8. Earnings and headline earnings per share

Basic earnings per share is derived by dividing profit or loss attributable to the equity holders of Zeda Limited for the period by the weighted average number of ordinary shares in issue during the financial period/year, net of treasury shares. Appropriate adjustments are made in calculating diluted and headline earnings per share.

Headline earnings has been calculated and disclosed in accordance with the JSE Listings Requirements, and in terms of circular 1/2023 issued by SAICA. The disclosure of headline earnings is not a requirement of IFRS Accounting Standards, but it is a commonly used measure of earnings in South Africa that is more closely aligned with the operating activities of the entity. The items excluded from the calculation of headline earnings meet the definition of separately identifiable remeasurements as defined in circular 1/2023. The table below reconciles the profit for the financial period/year to headline earnings:

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Reconciliation of headline earnings			
Profit attributable to the shareholders	342 702	309 708	598 974
Adjusted for:			
Reversal of impairment of property	-	-	(15 850)
IFRS 5 remeasurement of property	(3 900)	-	-
Impairment of property	4 581	-	-
Loss on disposal of property, plant and equipment	-	-	65
Profit on disposal of business	-	(343)	(343)
Tax effects of the above items:			
Loss on disposal of property, plant and equipment	-	-	(14)
Profit on disposal of business	-	488	488
Headline earnings	343 383	309 853	583 320

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

8. Earnings and headline earnings per share *continued*

The tax effect of the two properties is nil as the impairment is regarded as a permanent difference, the reversal of impairment of the property is treated as non-taxable and the impairment of the other property is treated as non-deductible for income tax purposes.

The disposal of the properties will not attract capital gains tax as the proceeds will be below the base cost.

	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Number of shares			
Issued shares (000)	189 642	189 642	189 642
Weighted average number of treasury shares held by group entities (000)	(3 086)	(2 391)	(2 598)
Weighted average number of ordinary shares in issue (000)	186 556	187 251	187 044
Diluted weighted average number of ordinary shares (000)	186 556	187 251	187 044
Cents			
Earnings per share			
Basic	183.7	165.4	320.2
Diluted	183.7	165.4	320.2
Headline earnings per share			
Basic	184.1	165.5	311.9
Diluted	184.1	165.5	311.9

The weighted average number of ordinary shares in issue and diluted weighted average number of shares in issue are the same as there are no dilutive instruments in issue.

9. Net asset value and net tangible asset value

	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Net asset value (R'000)	3 123 273	2 675 469	2 840 627
Net tangible asset value (R'000)	3 091 391	2 642 579	2 807 651
Actual number of shares in issue adjusted for treasury shares (000's)	186 498	187 368	186 226
Net asset value per share (cents)	1 674.7	1 427.9	1 525.4
Net tangible asset value per share (cents)	1 657.6	1 410.4	1 507.7

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

10. Interest-bearing borrowings

Long-term interest-bearing borrowings

Facilities	31 March 2025 (Reviewed)	Restated** 31 March 2024 (Reviewed)	Restated** 30 September 2024 (Audited)
R'000			
ABSA/Nedbank syndicated loan*			
The ABSA/Nedbank syndicated loan bears interest at the three-month JIBAR linked rate and was repaid by 31 December 2024. It was secured by a special notarial bond over vehicles in Zeda Car Leasing Proprietary Limited ("ZCL") and the cession of the ZCL shares held by Avis Southern Africa Proprietary Limited.	-	1 458 676 [^]	621 764
ABSA/Nedbank Autofleet Growth Fund*			
The ABSA/Nedbank Autofleet Growth Fund loan bears interest at the one-month JIBAR rate and was repaid on 7 January 2025. It was secured by a guarantee from ZCL.	-	835 519 [^]	1 249 313
Sanlam Group*			
The loan bears interest at the three-month JIBAR linked rate and was repaid on 31 December 2024. The loan was secured by a special notarial bond over the vehicles in Zenith Proprietary Limited.	-	272 746	181 667
Standard Bank Namibia Limited Fleet Saver Facility			
The loan bears interest at a prime-linked rate and is repayable in 2027. The loan is secured by the vehicles.	103 674	127 781**	142 102**
Rand Merchant Bank*			
Unsecured revolving credit facility bears interest at the one-month JIBAR rate and is repayable on 31 December 2026.	905 533	-	-
Standard Bank CIB*			
Unsecured revolving credit facility bears interest at the one-month JIBAR rate and is repayable on 31 December 2027.	2 000 000	-	-
Daimler Truck Financial Services Propriety Limited			
The loan bears interest at a prime-linked rate and is repayable on 30 September 2027. The loan is secured by the vehicles.	31 594	-	-
	3 040 801	2 694 722	2 194 846
Capitalisation fees	(11 925)	-	-
Total long-term facilities	3 028 876	2 694 722	2 194 846

* Refer to the Group funding section below for additional information.

** Refer to note 15 for details regarding the reclassification.

[^] The ABSA/Nedbank Autofleet Growth Fund was aggregated with the ABSA/Nedbank syndicated loan. These loans have been disaggregated on the current disclosed results.

Unsecured listed bonds

Stock code	Issued	Tenor	Interest rate profile	Issuance volume (R'000)	Pricing benchmark	Issue spread to benchmark	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	31 March 2023 (Reviewed)
ZDF001	17 March 2025	3 years	Floating Rate Note	504 000	3-month JIBAR	135 basis points	504 000	-	-
ZDF002	17 March 2025	5 years	Floating Rate Note	346 000	3-month JIBAR	155 basis points	346 000	-	-
Total long-term unsecured listed bonds				850 000			850 000	-	-
Total long-term interest-bearing borrowings							3 878 876	2 694 722	2 194 846

The unsecured listed bonds are measured at amortised cost and the amortised cost approximates the fair value. Refer to note 14 for details of the fair value of the unsecured listed bonds.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

10. Interest-bearing borrowings *continued*

Bank overdraft and short-term interest-bearing borrowings

R'000	31 March 2025 (Reviewed)	Restated** 31 March 2024 (Reviewed)	30 September 2024 (Audited)
Bank overdrafts	46 486	56 235	44 563
Short-term interest-bearing borrowings	1 190 938	181 328	172 331
Rand Merchant Bank – bears interest at three-month SOFR linked rate and is repayable on demand	183 913	181 328	172 331
Standard Bank CIB* – term loan bears interest at one-month JIBAR linked and repayable on 31 December 2025	1 007 025	-	-
Current portion of long-term interest-bearing borrowings	254 365	641 389	1 327 128
ABSA/Nedbank syndicated loan*	-	267 708*	776 754
ABSA/Nedbank Autofleet Growth Fund*	-	151 015*	338 361
Daimler Truck Financial Services Proprietary Limited	4 380	10 888	8 339
Sanlam Group*	-	181 667	181 667
Standard Bank Namibia Limited Fleet Saver Facility	47 148	30 111**	22 007
Rand Merchant Bank – revolving credit facility*	185 570	-	-
Standard Bank CIB – revolving credit facility*	14 127	-	-
Unsecured listed bond – ZDF001	1 845	-	-
Unsecured listed bond – ZDF002	1 295	-	-
	1 445 303	822 717	1 499 459
Capitalisation fees	(6 952)	-	-
Total short-term interest-bearing borrowings	1 438 351	822 717	1 499 459

* Refer to the Group funding section below for additional information.

** Refer to note 15 for details regarding the reclassification

^ The ABSA/Nedbank Autofleet Growth Fund was aggregated with the ABSA/Nedbank syndicated loan. These loans have been disaggregated on the current disclosed results.

Floorplans

R'000	31 March 2025 (Reviewed)	Restated* 31 March 2024 (Reviewed)	30 September 2024 (Audited)
Standard Bank Limited	698 614	851 584	578 505
The facility bears interest at prime-linked rate			
Toyota Financial Services (South Africa) Limited	603 344	361 208	553 044
The facility bears interest at prime-linked rate			
Wesbank, a division of FirstRand Limited	216 338	271 982	83 363
The facility bears interest at prime-linked rate			
Volkswagen Financial Services South Africa Proprietary Limited	344 492	809 539	661 316
The facility bears interest at prime-linked rate			
Mercedes-Benz Financial Services Master Credit Agreement	216 735	205 725	191 142
The facility bears interest at prime-linked rate			
Standard Bank Namibia Fleet Saver Facility	78 826	72 388*	87 898
The facility bears interest at prime-linked rate			
Total floorplans	2 158 349	2 572 426	2 155 268

* Refer to note 15 for details regarding the reclassification.

Floorplans consist of interest-bearing facilities provided by the finance provider. The floorplans are secured by the vehicles that have been purchased using these facilities and are included under the rental fleet.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

10. Interest-bearing borrowings *continued*

Group funding

Issuance of unsecured listed bonds

Zeda Financing Limited registered a Domestic Medium-Term Note (“DMTN”) programme with the JSE Limited dated 13 January 2025.

The DMTN programme is guaranteed by Zeda Limited, Zeda Car Leasing Proprietary Limited and Zenith Car Rental Proprietary Limited.

Zeda Financing Limited issued senior unsecured listed bonds on the JSE interest rate market as follows:

- ZDF001 was issued on 17 March 2025. The value of the ZDF001 issue was R504 million with interest of three-month JIBAR plus 135 basis points, coupon payable quarterly on 17 June, 17 September, 17 December and 17 March of each year. The maturity date of the issue is 17 March 2028.
- ZDF002 was issued on 17 March 2025. The value of the ZDF002 issue was R346 million with interest of three-month JIBAR plus 155 basis points, coupon payable quarterly on 17 June, 17 September, 17 December and 17 March of each year. The maturity date of the issue is 17 March 2030.

Common Terms Agreement

The Common Terms Agreement (CTA), entered into by Zeda Financing Limited, created common terms for multiple lenders to rank pari passu and participate via a standardised legal agreement eliminating the requirement to enter into numerous individual agreements with various terms and conditions that are not aligned. Furthermore, the CTA enabled Zeda to streamline and consolidate financial covenants at a group level.

In establishing the CTA, the Group refinanced the ABSA/Nedbank syndicated loan facility and the ABSA/Nedbank Autofleet Growth Fund loan facility that were both obtained for the Leasing Business. In addition, the Group refinanced the Sanlam Group loan facility that was obtained for the Car Rental Business. In refinancing these facilities, the Group obtained unsecured facilities from Standard Bank CIB being a revolving credit facility and a term loan, plus an unsecured revolving credit facility from Rand Merchant Bank. The refinancing was paid directly to the previous lenders. These repayments did not involve the inflow or outflow of cash through the Group's bank accounts, which included interest of R60.2 million and capital of R3 252 million. Therefore, these have been excluded from the condensed consolidated statement of cash flows.

In accordance with the CTA, Zeda Financing Limited entered into a subordination agreement with Zeda Car Leasing Proprietary Limited, Zenith Car Rental Proprietary Limited, and Zeda Limited (“the subordinated parties”), which have agreed to subordinate their claims and obligations (in respect of payments of capital, interest, and/or any other charges due or owing by any subordinated party to the other subordinated party) for Standard Bank of South Africa Limited and FirstRand Bank Limited (“the priority parties”). The subordinated parties have provided Zeda Financing Limited with guarantees for the facilities mentioned above.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

10. Interest-bearing borrowings *continued*

Moody's credit rating

In October 2024, Moody's reaffirmed Zeda's credit rating with an investment grade of A1.za on a national scale and Ba3 on a global scale, with a stable outlook. The ratings remained unchanged from the previous credit rating.

Johannesburg Interbank Average Rate (JIBAR)

The Financial Stability Board has initiated a fundamental review and reform of the major interest rate benchmarks used globally by financial market participants. This review seeks to replace existing interbank offered rates with alternative risk-free rates to improve market efficiency and mitigate systemic risk across financial markets. The South African Reserve Bank (SARB) designated the South African Rand Overnight Index Average (ZARONIA) as the successor rate to replace JIBAR, which is expected to be during 2026. The Group is exposed to interest-bearing borrowings linked to JIBAR as disclosed on the facilities and unsecured listed bonds. The Group will evaluate the impact of the change during the current financial year, as more information becomes available regarding the transition provisions.

Financial debt covenants

In terms of the CTA, which the Group entered into during the current reporting period, Zeda financial covenants as at 31 March 2025 are as follows:

	Threshold	Actual
Covenant		
Net leverage ratio*	<3.00x	2.07x
Interest cover ratio**	>3.50x	4.97x
Loan to value***	<80%	72%

The covenants are tested at each reporting date and Zeda has not breached its financial debt covenants as at 31 March 2025.

R'000	31 March 2025 (Reviewed)
12-month rolling EBITDA	3 290 933
12-month rolling net interest	662 034

* Net leverage ratio is calculated as gross debt plus lease liabilities, minus cash and cash equivalents divided by EBITDA.

** Interest cover ratio is calculated as EBITDA divided by net interest (other than interest on lease liabilities).

***Loan to value is calculated as interest-bearing debt before capitalisation fees, divided by fleet assets including inventory vehicles.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

11. Related parties

Key management personnel – equity-settled shared-based payments

Barloworld (former shareholder of Zeda Limited) operated a long-term incentive plan under which certain Zeda Limited employees were entitled to participate prior to the unbundling and separate listing of Zeda Limited. The awards arising from the unbundling are referred to as replacement awards, which vested in two tranches in December 2023 and December 2024.

During the current financial period, tranche 2 of the replacement awards operated under the long-term incentive plan vested to a certain number of senior management personnel. A total of 271 724 (31 March 2024: 317 309) Zeda Limited shares vested to the participants of the scheme. The vesting of these shares is presented in the condensed consolidated statement of changes in equity under other reserves (share-based payment reserves) for R2.5 million.

Treasury shares

Zenith Proprietary Limited holds shares in Zeda Limited for the purpose of the Group's long-term incentive scheme. For accounting purposes, the treasury shares are not treated as issued.

As at 31 March 2025, Zenith Proprietary Limited held 3 144 373 (31 March 2024: 2 274 610) Zeda Limited shares. These shares are excluded from the calculation of the weighted average number of shares in [note 8](#) (Earnings and headline earnings per share) and [note 9](#) (Net asset value), as well as from the actual number of shares in issue.

Investment in joint venture

The Group holds 50% of the shares in Daysun Proprietary Limited and has joint control. The investment is classified as a joint venture, measured on the equity accounting method.

The Group has entered into the following transactions with Daysun Proprietary Limited:

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Nature of transaction			
Dividends received	-	-	5 104
Interest expense	11 569	8 822	20 260

As of the reporting date, the Group had the below balances outstanding with Daysun Proprietary Limited:

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Nature of balance			
Trade and other payables	328 384	268 406	309 324

Various transactions were entered into by the Company and its subsidiaries during the period. Unless specifically disclosed, these transactions occurred under terms that are no less favourable than those entered into with third parties. Intragroup transactions are eliminated on consolidation.

Other than those disclosed, there were no material related party transactions during the six months ended 31 March 2025, and there were no changes in related party relationships since the year ended 30 September 2024.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

12. Cash generated from operations

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Profit before taxation	478 668	443 262	832 476
Operating cash flows adjustments for:			
Amortisation of intangible assets	2 783	1 993	3 892
Amortisation of capitalisation fees (debt origination)	4 049	-	-
Depreciation of property, plant and equipment	477 794	439 259	889 713
Depreciation of rental vehicles	393 170	537 186	945 318
Depreciation and amortisation of right-of-use assets	34 290	28 902	58 844
Finance income	(14 111)	(20 057)	(43 035)
Foreign exchange (gains)/losses	(6 245)	18 862	46 257
Finance costs on interest-bearing borrowings and floorplans	361 713	350 150	687 547
Finance costs on lease liabilities	20 545	21 512	42 103
Loss on rental and leasing vehicles	53 408	91 825	99 521
Loss on disposal of property, plant and equipment (excluding rental and leasing vehicles)	-	101	65
Impairment/(reversal of impairment) of property	4 581	-	(15 850)
IFRS 5 remeasurement of property	(3 900)	-	-
Losses/(gains) on modifications and retirement of leases	1 286	(4 703)	(7 438)
Decrease in provisions	(19 434)	(24 425)	(53 041)
Share of joint venture profit after tax	(15 195)	(5 423)	(53 626)
Increase in expected credit loss	41 816	30 549	43 764
Increase in insurance contract asset	(4 453)	(3 746)	(8 953)
Profit on disposal of a business	-	(343)	(343)
IFRS 2 charge	5 340	2 326	8 753
Operating cash flows before movements in working capital	1 816 105	1 907 230	3 475 967
Working capital movements			
Decrease in inventories	1 719 948	2 037 977	3 640 149
Increase in trade and other receivables	(337 183)	(211 332)	(344 802)
Increase/(decrease) in contract liabilities	22 473	(24 129)	(108 073)
(Decrease)/increase in trade and other payables	(585 056)	(629 505)	96 929
Cash generated from operations before investing in rental and leasing fleet	2 636 287	3 080 241	6 760 170
Investment in leasing vehicles	(874 496)	(1 053 414)	(2 260 489)
Proceeds on disposal of leasing vehicles	32 314	38 000	72 056
Investment in rental vehicles	(2 794 241)	(1 983 789)	(3 277 649)
Increase in finance lease receivable	(139 800)	(118 102)	(237 917)
Cash (utilised by)/generated from operations	(1 139 936)	(37 064)	1 056 171

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 continued

13. Commitments

R'000	31 March 2025 (Reviewed)	31 March 2024 (Reviewed)	30 September 2024 (Audited)
Contracted capital commitments			
Motor vehicles	466 039	350 457	752 177
	466 039	350 457	752 177

The Group's capital commitments relate to the upfleeing and defleeing of the Car Rental Business and the replacement and growth in the Leasing Business, in line with the operating cycles of these businesses and lease terms of the Leasing Business.

Capital commitments will be financed by cash generated from operations before investing in rental and leasing fleet and borrowing facilities.

14. Fair value measurement

Unsecured listed bond

The Group measures the unsecured listed bonds at amortised cost. The fair value information of the unsecured listed bonds is disclosed below.

Fair value hierarchy

- Level 1: Fair value measurements are derived from quoted prices in active markets for identical instruments
- Level 2: Fair value measurements are derived from inputs other than quoted prices included within Level 1 that are observable for assets or liabilities either directly or indirectly
- Level 3: Fair value measurements are derived from valuation techniques that include inputs for the asset or liability that are not based on unobservable market data

R'000	Amortised carrying amount 31 March 2025	Fair value as at 31 March 2025	Fair value level
Stock code			
ZDF001	505 845	506 065	Level 1
ZDF002	347 295	347 449	Level 1

Valuation technique

The fair value of the unsecured listed bonds has been determined using a mark-to-market valuation. The unsecured listed bonds are classified as a Level 1 of the IFRS 13 Fair Value Hierarchy.

There were no transfers between levels of the fair value hierarchy during the reporting period.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

15. Error in classification of Standard Bank Namibia Limited Fleet Saver Facility

During the 31 March 2024 reporting period, the Standard Bank Namibia Limited Fleet Saver Facility (facility) was incorrectly disclosed as a non-current long-term interest-bearing borrowings. The facility amount disclosed included a short-term interest-bearing borrowings and a floorplan. The facility has been reclassified in [note 10](#) on Interest-bearing borrowings, in the condensed consolidated statement of financial position and condensed consolidated statement of cash flows.

Interest-bearing borrowings ([note 10](#)) – Standard Bank Namibia Limited Fleet Saver Facility

R'000	Previously disclosed 31 March 2024 (Reviewed)	Reclassification	Restated 31 March 2024 (Reviewed)
Long-term interest-bearing borrowings	230 280	(102 499)	127 781
Short-term interest-borrowings	-	30 111	30 111
Floorplans	-	72 388	72 388
	230 280	-	230 280

Condensed consolidated statement of financial position

R'000	Previously presented 31 March 2024 (Reviewed)	Reclassification	Restated 31 March 2024 (Reviewed)
Non-current liabilities	3 890 508	(102 499)	3 788 009
Long-term interest-bearing borrowings (note 10)	2 797 221	(102 499)	2 694 722
Current liabilities	6 354 070	102 499	6 456 569
Short-term interest-bearing borrowings (note 10)	792 606	30 111	822 717
Floorplans (note 10)	2 500 038	72 388	2 572 426

Condensed consolidated statement of cash flows – financing activities

R'000	Previously presented 31 March 2024 (Reviewed)	Reclassification	Restated 31 March 2024 (Reviewed)
Cash flows from financing activities			
Interest-bearing borrowings repaid	(711 053)	3 307	(707 746)
Interest-bearing borrowings raised	1 245 104	(75 695)	1 169 409
Floorplans raised	1 570 395	75 695	1 646 090
Floorplans repaid	(1 341 657)	(3 307)	(1 344 964)

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

15. Error in classification of Standard Bank Namibia Limited Fleet Saver Facility *continued*

In the prior year, the Standard Fleet Saver interest-bearing borrowing amount was incorrectly netted off against the bank account that is utilised to acquire vehicles in Namibia. This was incorrect as the bank account balance should have been disclosed as part of cash and cash equivalents and the loan should have been included in interest-bearing borrowings. This has been corrected in the current reporting period by reclassifying the bank account to cash and cash equivalents.

Interest-bearing borrowings ([note 10](#)) – Standard Bank Namibia Limited Fleet Saver Facility

R'000	Previously disclosed 30 September 2024 (Audited)	Reclassification	Restated 30 September 2024 (Audited)
Long-term interest-bearing borrowings	111 367	30 735	142 102

Condensed consolidated statement of financial position

R'000	Previously presented 30 September 2024 (Audited)	Reclassification	Restated 30 September 2024 (Audited)
Current assets	7 892 201	30 735	7 922 936
Cash and cash equivalents	1 193 876	30 735	1 224 611
Non-current liabilities	3 188 623	30 735	3 219 358
Long-term interest-bearing borrowings (note 10)	2 164 111	30 735	2 194 846

Condensed consolidated statement of cash flows – financing activities

R'000	Previously presented 30 September 2024 (Audited)	Reclassification	Previously presented 30 September 2024 (Audited)
Cash flows from financing activities			
Interest-bearing borrowings raised	1 907 407	30 735	1 938 142
Net cash generated from financing activities	141 839	30 735	1 72 574
Cash and cash and cash equivalents for the year	1 193 876	30 725	1 224 611

The prior period errors had no impact on the earnings per share, headline earnings per share or the dilutive earnings per share.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

for the period ended 31 March 2025 *continued*

16. Change in accounting estimate – residual values rental fleet

As part of the Group's review of the residual values of its property, plant and equipment in accordance with IAS 16 Property, Plant and Equipment, the Group reassesses the residual values of its rental fleet at each reporting period. This reassessment is based on actual sales data achieved in the preceding 12 to 18 months.

We have refined and improved our existing model to allocate the sales data with more granularity, specifically regarding the make and model, age of vehicle and mileage. This enhanced granularity has improved our visibility, with refined input data from internal and external sources, enabling management to better understand vehicle resale values and inform buying decisions for the upcoming fleet cycle. This was applied effective from 1 October 2024.

In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the change in determining residual values has been accounted for prospectively from 1 October 2024. The revision resulted in a decrease in accumulated depreciation of R77 million (adjusted from the beginning of the reporting period). This resulted in a decrease in depreciation included in cost of sales of R77 million and an increase in income tax expense of R21 million for the period ended 31 March 2025.

17. Events after the reporting date

Interim declaration of cash dividend for the six months ending 31 March 2025

The Board has declared an interim dividend (Dividend number **3**) of **55 cents** per share in respect of the half year ended 31 March 2025, on 27 May 2025, subject to the applicable dividend withholding tax rate of 20% levied in terms of the Income Tax Act (Act 58 of 1962) (as amended). Accordingly, for those shareholders not exempt from paying dividend withholding tax, the net ordinary dividend will be **44 cents** per share. The dividend has been declared out of income reserves, and the number of ordinary shares in issue at the date of this declaration is 189 641 787. The Company tax number is 9042025305.

The salient dates for the dividend will be as follows:

Last date to trade cum dividend	Tuesday, 8 July 2025
Ordinary shares trade ex-dividend	Wednesday, 9 July 2025
Record date	Friday, 11 July 2025
Payment date	Monday, 14 July 2025

Share certificates may not be dematerialised or rematerialised between Wednesday, 9 July 2025 and Friday, 11 July 2025, both days inclusive.

To the knowledge of the directors, no material events have occurred, apart from the dividend declaration above, between the reporting date and the date of approval of these financial statements that would affect the ability of the users of the financial statements to make proper evaluations and decisions.

NOTES



ZEDA

Connecting humanity

www.zeda.co.za