



Standard  
Bank



Standard Bank Group

# FINANCIAL RESULTS

for the year ended 31 December 2021

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Standard Bank **IT CAN BE™**  
Also trading as Stanbic Bank



Standard Bank Group

# ANALYSIS OF FINANCIAL RESULTS

for the year ended 31 December 2021



**Standard Bank** ***IT CAN BE™***  
Also trading as Stanbic Bank

Standard Bank Group is an African-focused, client led and digitally enabled financial services group. We provide comprehensive and integrated financial and related solutions to our clients. We drive inclusive growth and sustainable development.

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**Shareholder information**

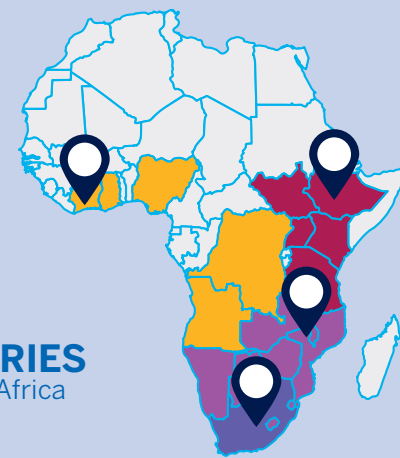
**159-YEAR** operating history in South Africa

Listed on the JSE Limited (JSE) since **1970**

### CLIENT SEGMENTS

- 1 Consumer & High Net Worth,
- 2 Business & Commercial,
- 3 Corporate & Investment Banking

Operates in **20 COUNTRIES** in sub-Saharan Africa



Standard Bank Group's (SBG or the group) analysis of financial results for the year ended 31 December 2021 has not been audited or independently reviewed.

The preparation of the financial results was supervised by the Chief finance & value management officer, Arno Daehnke BSc, MSc, PhD, MBA, AMP.

# Highlights

↑ 57%  
**HEADLINE EARNINGS**  
(Rm)

**25 021**

2020: R15 945 million  
2019: R28 207 million

↑  
**RETURN ON EQUITY**  
(ROE) (%)

**13.5**

2020: 8.9%  
2019: 16.8%

↑ 57%  
**HEADLINE EARNINGS PER SHARE (HEPS) (c)**

**1 573**

2020: 1 003 cents  
2019: 1 767 cents

↑ 13%  
**NET ASSET VALUE PER SHARE (c)**

**12 493**

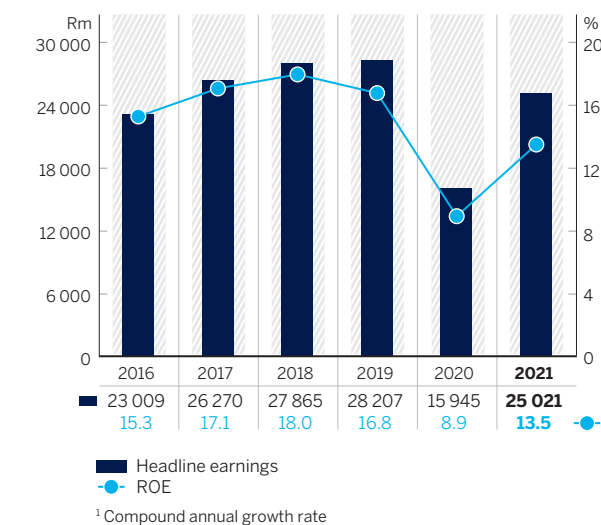
2020: 11 072 cents  
2019: 10 742 cents

↑  
**COMMON EQUITY TIER 1 RATIO (%)**

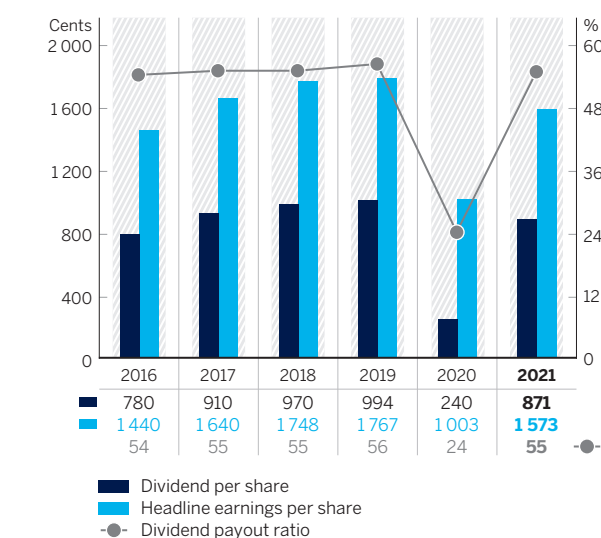
**13.8**

2020: 13.2%  
2019: 13.8%

**HEADLINE EARNINGS AND RETURN ON EQUITY**  
CAGR<sup>1</sup> (2016 – 2021): 2%



**HEADLINE EARNINGS AND DIVIDEND PER SHARE**  
CAGR (2016 – 2021): Dividend per share: 2%  
Headline earnings per share: 2%



↑ 59%  
**HEADLINE EARNINGS: STANDARD BANK ACTIVITIES**  
(Rm)

**24 940**

2020: R15 715 million  
2019: R27 216 million

↑ 5%  
**PRE-PROVISION PROFIT (Rm)**

**47 821**

2020: R45 399 million  
2019: R48 126 million

↓  
**CREDIT LOSS RATIO (CLR) (bps)**

**73**

2020: 151 bps  
2019: 68 bps

↓  
**COST-TO-INCOME RATIO (%)**

**57.9**

2020: 58.2%  
2019: 56.4%

↑  
**JAWS (bps)**

**54**

2020: (306) bps  
2019: 113 bps

# Financial results, ratios and statistics

|                                                                      |           | Change<br>% | 2021      | 2020      |
|----------------------------------------------------------------------|-----------|-------------|-----------|-----------|
| <b>Standard Bank Group (SBG)</b>                                     |           |             |           |           |
| <b>Headline earnings contribution by client solution<sup>1</sup></b> |           |             |           |           |
| Total headline earnings                                              | Rm        | 57          | 25 021    | 15 945    |
| Standard Bank Activities                                             | Rm        | 59          | 24 940    | 15 715    |
| Banking                                                              | Rm        | 62          | 22 957    | 14 132    |
| Insurance                                                            | Rm        | 3           | 1 859     | 1 802     |
| Investments                                                          | Rm        | 11          | 755       | 682       |
| Central and other                                                    | Rm        | (30)        | (631)     | (901)     |
| Liberty                                                              | Rm        | (36)        | (419)     | (651)     |
| Other banking interests                                              | Rm        | (43)        | 500       | 881       |
| <b>Ordinary shareholders' interest</b>                               |           |             |           |           |
| Profit attributable to ordinary shareholders                         | Rm        | >100        | 24 865    | 12 358    |
| Ordinary shareholders' equity                                        | Rm        | 13          | 198 832   | 176 371   |
| <b>Share statistics</b>                                              |           |             |           |           |
| Headline earnings per ordinary share (HEPS)                          | cents     | 57          | 1 573.0   | 1 002.6   |
| Diluted headline EPS                                                 | cents     | 57          | 1 564.8   | 999.6     |
| Basic EPS                                                            | cents     | >100        | 1 563.2   | 777.0     |
| Diluted EPS                                                          | cents     | >100        | 1 555.1   | 774.7     |
| Dividend per share                                                   | cents     | >100        | 871       | 240       |
| Net asset value per share                                            | cents     | 13          | 12 493    | 11 072    |
| Tangible net asset value per share                                   | cents     | 15          | 11 430    | 9 926     |
| Dividend payout ratio                                                | %         |             | 55        | 24        |
| Dividend cover                                                       | times     |             | 1.8       | 4.2       |
| Number of ordinary shares in issue                                   | thousands |             | 1 591 572 | 1 592 904 |
| <b>Return ratios</b>                                                 |           |             |           |           |
| ROE                                                                  | %         |             | 13.5      | 8.9       |
| Return on risk-weighted assets (RoRWA)                               | %         |             | 2.1       | 1.4       |
| <b>Capital adequacy<sup>2</sup></b>                                  |           |             |           |           |
| Common equity tier 1 capital adequacy ratio                          | %         |             | 13.8      | 13.2      |
| Tier 1 capital adequacy ratio                                        | %         |             | 14.7      | 13.9      |
| Total capital adequacy ratio                                         | %         |             | 16.9      | 16.1      |
| <b>Cost of equity estimates</b>                                      |           |             |           |           |
| Cost of equity <sup>3</sup>                                          | %         |             | 14.7      | 14.4      |
| <b>Employee statistics</b>                                           |           |             |           |           |
| Number of employees                                                  |           | (2)         | 49 224    | 50 115    |
| <b>Standard Bank Activities</b>                                      |           |             |           |           |
| ROE                                                                  | %         |             | 14.7      | 9.6       |
| RoRWA                                                                | %         |             | 2.1       | 1.4       |
| Cost of equity <sup>3</sup>                                          | %         |             | 14.7      | 14.5      |
| Loan-to-deposit ratio                                                | %         |             | 79.2      | 77.4      |
| Net interest margin (NIM)                                            | bps       |             | 373       | 370       |
| Non-interest revenue to total income                                 | %         |             | 45.0      | 43.4      |
| CLR                                                                  | bps       |             | 73        | 151       |
| Jaws                                                                 | bps       |             | 54        | (306)     |
| Cost-to-income ratio                                                 | %         |             | 57.9      | 58.2      |
| Effective direct taxation rate                                       | %         |             | 22.4      | 13.6      |
| Effective total taxation rate                                        | %         |             | 27.0      | 21.6      |
| <b>Employee statistics</b>                                           |           |             |           |           |
| Number of employees                                                  |           | (2)         | 43 607    | 44 450    |

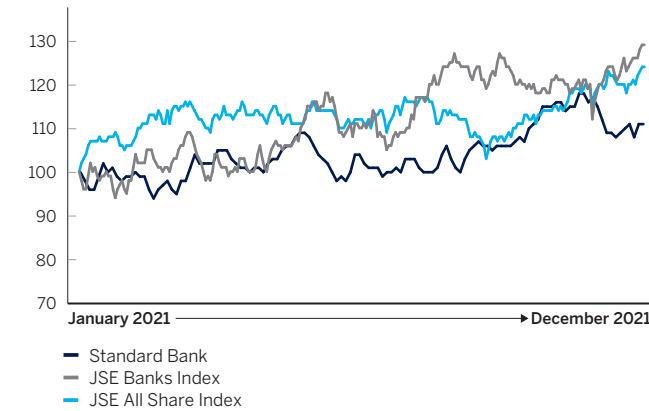
<sup>1</sup> Refer to pages 22 – 23 for more information.

<sup>2</sup> IFRS 9 fully phased-in for capital adequacy purposes from 01 January 2021.

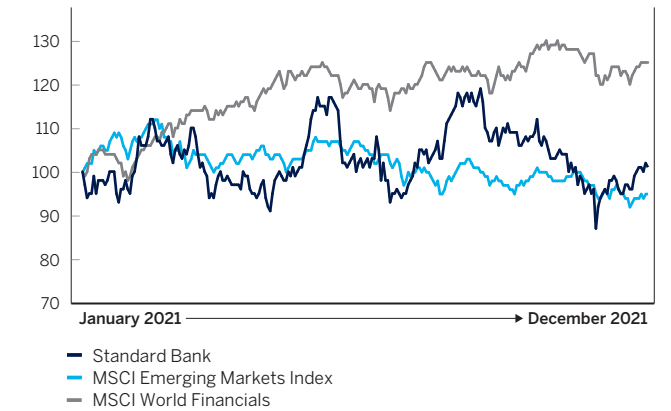
<sup>3</sup> Estimated using the capital asset pricing model by applying estimates of risk free rate, 9.57% (FY20: 9.34%), equity risk premium, 5.99% (FY20: 6.07%), and beta, 85.89% (FY20: 83.63%). Beta for Standard Bank Activities estimated at 86.17% (FY20: 84.23%).

# Market and economic indicators

SBK VERSUS JSE BANKS AND ALL SHARE INDEX (ZAR)



SBK VERSUS EMERGING MARKETS AND WORLD FINANCIALS (USD)



|                                           |      | Average     |        | Closing |             |        |        |
|-------------------------------------------|------|-------------|--------|---------|-------------|--------|--------|
|                                           |      | Change<br>% | 2021   | 2020    | Change<br>% | 2021   | 2020   |
| <b>Market indicators</b>                  |      |             |        |         |             |        |        |
| South Africa (SA) prime overdraft rate    | %    |             | 7.04   | 7.84    |             | 7.25   | 7.00   |
| SA SARB repo rate                         | %    |             | 3.53   | 4.34    |             | 3.75   | 3.50   |
| SA Consumer Price Index                   | %    |             | 4.5    | 3.3     |             | 5.9    | 3.1    |
| Weighted average Africa Regions inflation | %    |             | 20.3   | 58.0    |             | 14.0   | 39.7   |
| JSE All Share Index                       | 24   |             | 67 045 | 54 116  | 24          | 73 709 | 59 409 |
| JSE Banks Index                           | 26   |             | 7 659  | 6 076   | 29          | 8 823  | 6 849  |
| SBK share price                           | 10   |             | 131.66 | 120.22  | 10          | 140.01 | 127.08 |
| <b>Key exchange rates</b>                 |      |             |        |         |             |        |        |
| USD/ZAR                                   | (10) |             | 14.77  | 16.45   | 8           | 15.89  | 14.67  |
| GBP/ZAR                                   | (4)  |             | 20.32  | 21.08   | 7           | 21.46  | 20.04  |
| ZAR/AOA                                   | 22   |             | 42.61  | 34.85   | (22)        | 34.94  | 44.58  |
| ZAR/GHS                                   | 14   |             | 0.40   | 0.35    | (3)         | 0.39   | 0.40   |
| ZAR/KES                                   | 15   |             | 7.42   | 6.47    | (4)         | 7.15   | 7.44   |
| ZAR/MZN                                   | 5    |             | 4.41   | 4.21    | (21)        | 4.02   | 5.10   |
| ZAR/NGN                                   | 23   |             | 27.59  | 22.40   | (2)         | 26.04  | 26.66  |
| ZAR/UGX                                   | 7    |             | 242.64 | 225.95  | (10)        | 223.04 | 249.02 |
| ZAR/ZMW                                   | 21   |             | 1.33   | 1.10    | (27)        | 1.05   | 1.44   |
| ZAR/ZWL                                   | >100 |             | 5.90   | 2.10    | 21          | 6.84   | 5.64   |





# Condensed consolidated statement of financial position

as at 31 December 2021

|                                           | Change<br>% | 2021<br>Rm | 2020<br>Rm |
|-------------------------------------------|-------------|------------|------------|
| <b>Assets</b>                             |             |            |            |
| Cash and balances with central banks      | 4           | 91 169     | 87 505     |
| Derivative assets                         | (46)        | 63 688     | 118 290    |
| Trading assets                            | 9           | 285 020    | 262 627    |
| Pledged assets                            | (25)        | 14 178     | 18 981     |
| Financial investments                     | 11          | 724 700    | 650 298    |
| Current and deferred tax assets           | 4           | 7 612      | 7 315      |
| Disposal of group assets held for sale    | >100        | 1 025      | 220        |
| Loans and advances                        | 12          | 1 424 328  | 1 271 255  |
| Policyholders' assets                     | (43)        | 2 868      | 5 050      |
| Other assets                              | 1           | 36 432     | 36 020     |
| Interest in associates and joint ventures | 12          | 7 280      | 6 498      |
| Investment property                       | 0           | 29 985     | 29 917     |
| Property, equipment and right             |             |            |            |

# Condensed consolidated statement of other comprehensive income

for the year ended 31 December 2021

|                                                                                              | Change % | 2021                             |                                                           |                 |  | 2020                             |                                                           |                 |
|----------------------------------------------------------------------------------------------|----------|----------------------------------|-----------------------------------------------------------|-----------------|--|----------------------------------|-----------------------------------------------------------|-----------------|
|                                                                                              |          | Ordinary shareholders' equity Rm | Non-controlling interests and other equity instruments Rm | Total equity Rm |  | Ordinary shareholders' equity Rm | Non-controlling interests and other equity instruments Rm | Total equity Rm |
| <b>Profit for the period</b>                                                                 | >100     | <b>24 865</b>                    | <b>3 194</b>                                              | <b>28 059</b>   |  | 12 358                           | 2 155                                                     | 14 513          |
| <b>Other comprehensive (loss)/income after tax for the period</b>                            |          | <b>6 231</b>                     | <b>972</b>                                                | <b>7 203</b>    |  | (275)                            | (641)                                                     | (916)           |
| <b>Items that may be subsequently reclassified to profit or loss</b>                         |          | <b>6 052</b>                     | <b>1 008</b>                                              | <b>7 060</b>    |  | (225)                            | (658)                                                     | (883)           |
| Movements in the cash flow hedging reserve                                                   |          | (125)                            | 7                                                         | (118)           |  | 27                               | (4)                                                       | 23              |
| Movement in debt instruments measured at fair value through other comprehensive income (OCI) |          | 30                               | (19)                                                      | 11              |  | (79)                             | (29)                                                      | (108)           |
| Exchange difference on translating foreign operations                                        |          | 6 145                            | 1 020                                                     | 7 165           |  | (172)                            | (625)                                                     | (797)           |
| Net change on hedges of net investments in foreign operations                                |          | 2                                |                                                           | 2               |  | (1)                              |                                                           | (1)             |
| <b>Items that may not be subsequently reclassified to profit of loss</b>                     |          | <b>179</b>                       | <b>(36)</b>                                               | <b>143</b>      |  | (50)                             | 17                                                        | (33)            |
| <b>Total comprehensive income for the period</b>                                             |          | <b>31 096</b>                    | <b>4 166</b>                                              | <b>35 262</b>   |  | 12 083                           | 1 514                                                     | 13 597          |
| Attributable to ordinary shareholders                                                        |          | 31 096                           |                                                           | 31 096          |  | 12 083                           |                                                           | 12 083          |
| Attributable to other equity instrument holders                                              |          |                                  | 825                                                       | 825             |  |                                  | 803                                                       | 803             |
| Attributable to non-controlling interests                                                    |          |                                  | 3 341                                                     | 3 341           |  |                                  | 711                                                       | 711             |



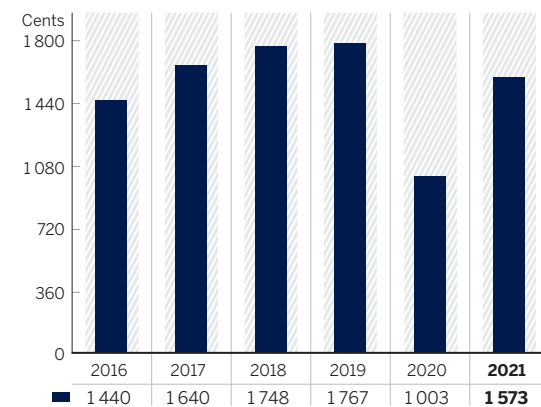
# Standard Bank Activities' income statement

|                                                 | CCY<br>% | Change<br>% | 2021<br>Rm | 2020<br>Rm |
|-------------------------------------------------|----------|-------------|------------|------------|
| Net interest income                             | 6        | 2           | 62 436     | 61 425     |
| Non-interest revenue                            | 16       | 8           | 51 120     | 47 156     |
| Net fee and commission revenue                  | 9        | 4           | 30 613     | 29 413     |
| Trading revenue                                 | 18       | 7           | 14 842     | 13 874     |
| Other revenue                                   | 27       | 16          | 3 648      | 3 158      |
| Other gains and losses on financial instruments | >100     | >100        | 2 017      | 711        |
| <b>Total income</b>                             | 10       | 5           | 113 556    | 108 581    |
| Credit impairment charges                       | (51)     | (52)        | (9 873)    | (20 594)   |
| Loans and advances                              | (50)     | (51)        | (9 920)    | (20 228)   |
| Financial investments                           | >100     | (55)        | (23)       | (65)       |
| Letters of credit and guarantees                | (>100)   | (>100)      | 70         | (301)      |
| <b>Net income before operating expenses</b>     | 25       | 18          | 103 683    | 87 987     |
| Operating expenses                              | 9        | 4           |            |            |

## Headline earnings and dividend per share

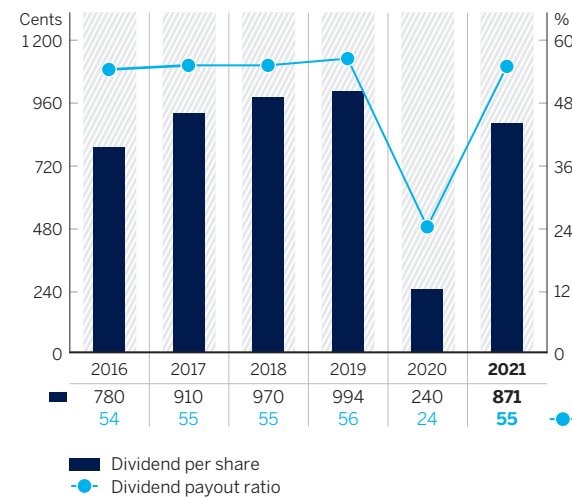
### HEADLINE EARNINGS PER SHARE

CAGR (2016 – 2021): 2%



### DIVIDEND PER SHARE AND PAYOUT RATIO

CAGR (2016 – 2021): 2%



# Statement of financial position

|                                      | Standard Bank Activities |         |           |  | Liberty <sup>1</sup> |         |         | Other banking interests |         |         | Standard Bank Group |         |         |
|--------------------------------------|--------------------------|---------|-----------|--|----------------------|---------|---------|-------------------------|---------|---------|---------------------|---------|---------|
|                                      | Change %                 | 2021 Rm | 2020 Rm   |  | Change %             | 2021 Rm | 2020 Rm | Change %                | 2021 Rm | 2020 Rm | Change %            | 2021 Rm | 2020 Rm |
| <b>Assets</b>                        |                          |         |           |  |                      |         |         |                         |         |         |                     |         |         |
| Cash and balances with central banks | 4                        | 91 169  | 87 505    |  |                      |         |         |                         |         |         | 4                   | 91 169  | 87 505  |
| Derivative assets                    | (47)                     | 55 786  | 106 096</ |  |                      |         |         |                         |         |         |                     |         |         |





# Condensed consolidated client segmental results

|                                             | Consumer & High Net Worth |         |         | Business & Commercial |         |         | Corporate & Investment Banking |         |         | Central and other |         |         | Standard Bank Activities |         |         |
|---------------------------------------------|---------------------------|---------|---------|-----------------------|---------|---------|--------------------------------|---------|---------|-------------------|---------|---------|--------------------------|---------|---------|
|                                             | Change %                  | 2021 Rm | 2020 Rm | Change %              | 2021 Rm | 2020 Rm | Change %                       | 2021 Rm | 2020 Rm | Change %          | 2021 Rm | 2020 Rm | Change %                 | 2021 Rm | 2020 Rm |
| <b>Income statement</b>                     |                           |         |         |                       |         |         |                                |         |         |                   |         |         |                          |         |         |
| <b>Income from Standard Bank Activities</b> | 5                         | 48 196  | 45 850  | 3                     | 26 307  | 25 568  |                                |         |         |                   |         |         |                          |         |         |

# Condensed consolidated client segmental results

|                                             | Standard Bank Activities |         |         | Liberty  |         |         | Other banking interests |         |         | Standard Bank Group |         |         |
|---------------------------------------------|--------------------------|---------|---------|----------|---------|---------|-------------------------|---------|---------|---------------------|---------|---------|
|                                             | Change %                 | 2021 Rm | 2020 Rm | Change % | 2021 Rm | 2020 Rm | Change %                | 2021 Rm | 2020 Rm | Change %            | 2021 Rm | 2020 Rm |
| <b>Income statement</b>                     |                          |         |         |          |         |         |                         |         |         |                     |         |         |
| <b>Income from Standard Bank Activities</b> | 5                        | 113 556 | 108 581 |          |         |         |                         |         |         | 5                   | 113 556 | 108 581 |
| Net interest income                         | 2                        | 62 436  | 61 425  |          |         |         |                         |         |         |                     |         |         |



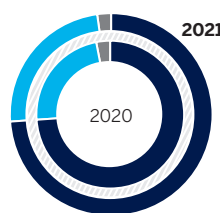
# Consumer & High Net Worth

## KEY BUSINESS STATISTICS

|                                                                      |           | Change<br>% | 2021   | 2020   |
|----------------------------------------------------------------------|-----------|-------------|--------|--------|
| <b>South Africa</b>                                                  |           |             |        |        |
| <b>Clients</b>                                                       |           |             |        |        |
| Active clients                                                       | thousands | 9           | 10 179 | 9 321  |
| Digital active clients <sup>1</sup>                                  | thousands | 22          | 3 360  | 2 744  |
| UCount clients                                                       | thousands | 11          | 1 075  | 965    |
| SBSA Mobile subscribers <sup>2</sup>                                 | thousands | 80          | 261    | 145    |
| <b>Disbursements</b>                                                 |           |             |        |        |
| Home services (mortgages)                                            | Rm        | 43          | 80 535 | 56 510 |
| Average loan to value (LTV) of home services new business registered | %         |             | 90     | 91     |

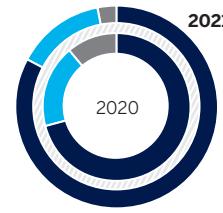
# Consumer & High Net Worth

TOTAL INCOME  
BY GEOGRAPHY (%)



|                  | 2021 | 2020 |
|------------------|------|------|
| ● South Africa   | 74   | 74   |
| ● Africa Regions | 24   | 23   |
| ● International  | 2    | 3    |

HEADLINE EARNINGS  
BY GEOGRAPHY (%)



|                  | 2021 | 2020 |
|------------------|------|------|
| ● South Africa   | 83   | 71   |
| ● Africa Regions | 14   | 18   |
| ● International  | 3    | 11   |

SUMMARISED FINANCIAL RESULTS BY GEOGRAPHY

|  | South Africa |  |
|--|--------------|--|
|--|--------------|--|



# Business & Commercial

### International

The International business faced a challenging year with headline earnings declining by 9% from the prior year and generating an ROE of 9.5% (2020: 11.7%). This outcome was largely driven by a negative endowment impact following USD and GBP base rate reductions compounded by the downgrade of South Africa which saw funds moving away from SBSA. This decline was partly offset by strong client loan growth of 46% CCY as well as higher non-interest revenue driven by changes in fee structures, higher client transactional activity and higher foreign exchange fees.

### Looking Ahead

BCC's strategy is well defined and emerges from clear priorities. Our focus remains on building on core strengths and seizing opportunities to partner clients on their growth journeys. BCC continues to explore opportunities to contribute toward positive social and environmental outcomes, and through the enterprise development team, supported the creation of more than 1 300 new employment opportunities, delivered a 13% increase in small business lending disbursements in South Africa, and were once again recognised with the global second place award for SME Bank of the year by EFMA. In the longer term, BCC has a keen interest in supporting the group's target of net carbon neutral emissions by 2050 through identifying, supporting and advising on climate-smart agricultural behaviours, renewable farming practices, and renewable energy utilisation in manufacturing and production enterprises.

During the year ahead, focus will be placed on acquiring new clients, driving trade in Africa and supporting the enterprise (small business) segment through strategic partnerships and innovative digital solutions. Investment will be focused on delivering our client digital strategy, enabling process optimisation, enhancing customer experience and ensuring ease of use.

### KEY BUSINESS STATISTICS

# Business & Commercial

## SUMMARISED INCOME STATEMENT

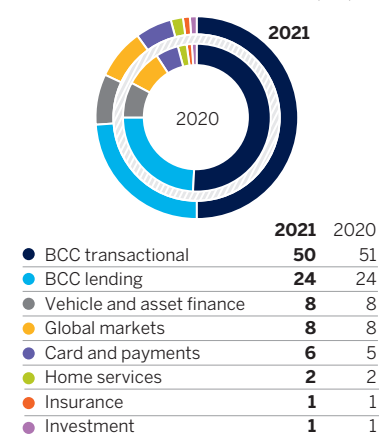
|                                                 | CCY % | Change % | 2021 Rm  | 2020 Rm  |
|-------------------------------------------------|-------|----------|----------|----------|
| Net interest income                             | 7     | 3        | 15 544   | 15 157   |
| Non-interest revenue                            | 9     | 3        | 10 763   | 10 411   |
| Net fee and commission revenue                  | 12    | 7        | 7 956    | 7 419    |
| Trading revenue                                 | 6     | (1)      | 2 115    | 2 134    |
| Other revenue                                   | (17)  | (23)     | 597      | 775      |
| Other gains and losses on financial instruments | 14    | 14       | 95       | 83       |
| <b>Total income</b>                             | 7     | 3        | 26 307   | 25 568   |
| Credit impairment charges                       | (35)  | (37)     | (2 243)  | (3 547)  |
| Operating expenses                              | 9     | 3        | (16 701) | (16 190) |
| <b>Headline earnings</b>                        | 25    | 25       | 5 284    | 4 222    |

## LOANS AND ADVANCES

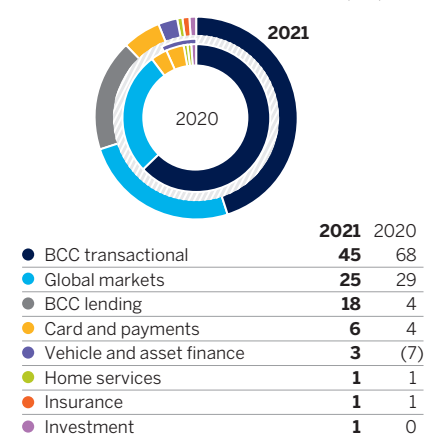
|  | CCY % |
|--|-------|
|--|-------|

# Business & Commercial

COMPOSITION OF TOTAL INCOME BY SOLUTION (%)



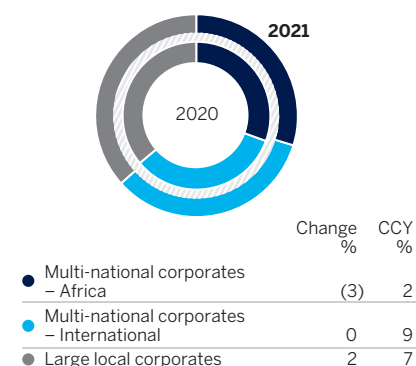
COMPOSITION OF HEADLINE EARNINGS BY SOLUTION (%)



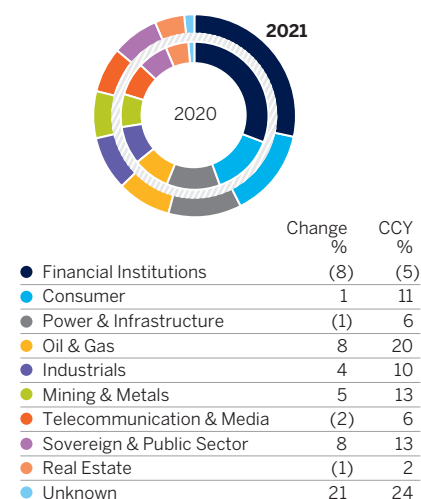


# Corporate & Investment Banking

## COMPOSITION OF CLIENT REVENUE BY CLIENT

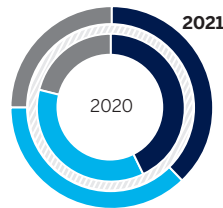


## COMPOSITION OF CLIENT REVENUE BY SECTOR



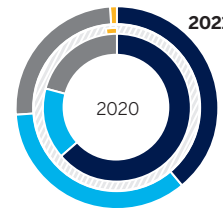
# Corporate & Investment Banking

COMPOSITION OF TOTAL INCOME BY SOLUTION (%)



|                                     | 2021 | 2020 |
|-------------------------------------|------|------|
| ● Global markets                    | 38   | 43   |
| ● Transactional products & services | 37   | 36   |
| ● Investment banking                | 25   | 21   |

COMPOSITION OF HEADLINE EARNINGS BY SOLUTION (%)



|                                                 | 2021 | 2020 |
|-------------------------------------------------|------|------|
| ● Global markets                                | 39   | 65   |
| ● Investment banking                            | 35   | 16   |
| ● Transactional products & services             | 25   | 21   |
| ● Vehicle and asset finance & card and payments | 1    | (2)  |

SUMMARISED INCOME STATE

# Condensed consolidated client solutions results

| 2021 | Standard Bank Activities |                                 |                         |                            |                                  |                      |                          |                                           | Standard Bank Activities |                 |                   |                         | Standard Bank Activities<br>Rm | Liberty<br>Rm | Other banking interests<br>Rm | Standard Bank Group<br>Rm |
|------|--------------------------|---------------------------------|-------------------------|----------------------------|----------------------------------|----------------------|--------------------------|-------------------------------------------|--------------------------|-----------------|-------------------|-------------------------|--------------------------------|---------------|-------------------------------|---------------------------|
|      | Banking                  |                                 |                         |                            |                                  |                      |                          |                                           | Banking<br>Rm            | Insurance<br>Rm | Investments<br>Rm | Central and other<br>Rm |                                |               |                               |                           |
|      | Home services<br>Rm      | Vehicle and asset finance<br>Rm | Card and payments<br>Rm | CHNW and BCC lending<br>Rm | CHNW and BCC transactional<br>Rm | Global markets<br>Rm | Investment banking<br>Rm | Transactional products and services<br>Rm |                          |                 |                   |                         |                                |               |                               |                           |

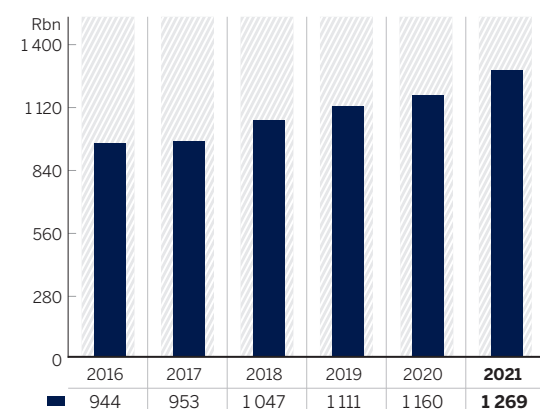
Condensed consolidated client solutions results

| 2020 | Standard Bank Activities |                                 |                         |                            |                                  |                      |                          |                        | Standard Bank Activities |                 |                   |                         | Standard Bank Activities<br>Rm | Liberty<br>Rm | Other banking interests<br>Rm | Standard Bank Group<br>Rm |
|------|--------------------------|---------------------------------|-------------------------|----------------------------|----------------------------------|----------------------|--------------------------|------------------------|--------------------------|-----------------|-------------------|-------------------------|--------------------------------|---------------|-------------------------------|---------------------------|
|      | Banking                  |                                 |                         |                            |                                  |                      |                          |                        | Banking<br>Rm            | Insurance<br>Rm | Investments<br>Rm | Central and other<br>Rm |                                |               |                               |                           |
|      | Home services<br>Rm      | Vehicle and asset finance<br>Rm | Card and payments<br>Rm | CHNW and BCC lending<br>Rm | CHNW and BCC transactional<br>Rm | Global markets<br>Rm | Investment banking<br>Rm | Transactional products |                          |                 |                   |                         |                                |               |                               |                           |

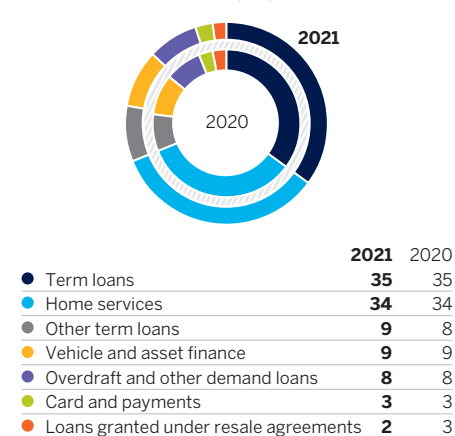
# Loans and advances

## GROSS LOANS AND ADVANCES TO CUSTOMERS

CAGR (2016 – 2021): 6%



## COMPOSITION OF LOANS TO CUSTOMERS (%)





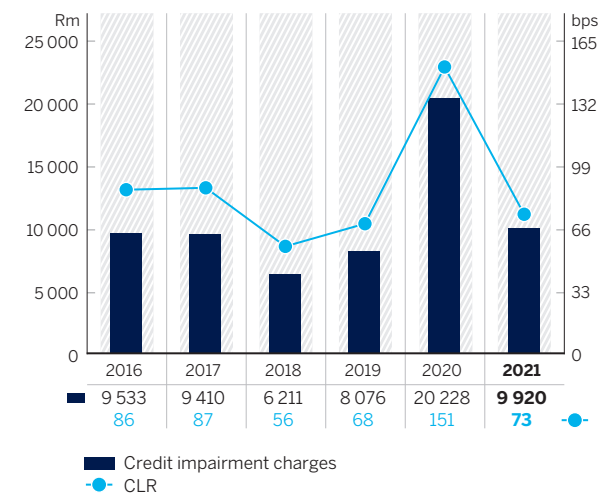


# Credit impairment analysis

## Income statement charges

### CREDIT IMPAIRMENT CHARGES ON LOANS AND ADVANCES

CAGR (2016 – 2021): 1%



# Credit impairment analysis

Reconciliation of expected credit loss for loans and advances measured at amortised cost

|                      | 1 January<br>2021<br>opening<br>balance<br>Rm | Total<br>transfers<br>between stages<br>Rm | Net provisions<br>raised and<br>released<br>Rm | Impaired<br>accounts<br>written off<br>Rm | Currency<br>translation<br>and other<br>movements<br>Rm | Time value<br>of money &<br>interest in<br>suspense<br>Rm | December<br>2021<br>closing<br>balance<br>Rm | Modification<br>losses and<br>recoveries<br>of amounts<br>written off<br>Rm |
|----------------------|-----------------------------------------------|--------------------------------------------|------------------------------------------------|-------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------|
| <b>Home services</b> | 15 153                                        |                                            | 1 083                                          | (1 137)                                   | 27                                                      | 499                                                       | 15 625                                       | (52)                                                                        |
| Stage 1              | 844                                           | 1 184                                      | (979)                                          |                                           | 10                                                      |                                                           | 1 059                                        |                                                                             |
| Stage 2              | 3 064                                         | (83)                                       | (547)                                          |                                           | 6                                                       |                                                           | 2 440                                        | (40)                                                                        |
| Stage 3              | 11 245                                        | (1 101)                                    | 2 609                                          | (1 137)                                   | 11                                                      | 499                                                       | 12 126                                       | (12)                                                                        |
|                      |                                               |                                            |                                                |                                           |                                                         |                                                           |                                              |                                                                             |

# Credit impairment analysis

Reconciliation of expected credit loss for loans and advances measured at amortised cost

|                                  | 1 January<br>2020<br>opening<br>balance<br>Rm | Total transfers<br>between stages<br>Rm | Net provisions<br>raised and<br>released<br>Rm | Impaired<br>accounts<br>written off<br>Rm | Currency<br>translation<br>and other<br>movements<br>Rm | Time value<br>of money &<br>interest in<br>suspense<br>Rm | December<br>2020<br>closing<br>balance<br>Rm | Modification<br>losses and<br>recoveries<br>of amounts<br>written off<br>Rm |
|----------------------------------|-----------------------------------------------|-----------------------------------------|------------------------------------------------|-------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------|
| <b>Home services</b>             | 10 910                                        |                                         | 4 272                                          | (789)                                     | (66)                                                    | 826                                                       | 15 153                                       | (100)                                                                       |
| Stage 1                          | 667                                           | 257                                     | (79)                                           |                                           | (1)                                                     |                                                           | 844                                          |                                                                             |
| Stage 2                          | 1 910                                         | (339)                                   | 1 500                                          |                                           | (7)                                                     |                                                           | 3 064                                        | (99)                                                                        |
| Stage 3                          | 8 333                                         | 82                                      | 2 851                                          | (789)                                     | (58)                                                    | 826                                                       | 11 245                                       | (1)                                                                         |
| <b>Vehicle and asset finance</b> |                                               |                                         |                                                |                                           |                                                         |                                                           |                                              |                                                                             |

Credit impairment analysis

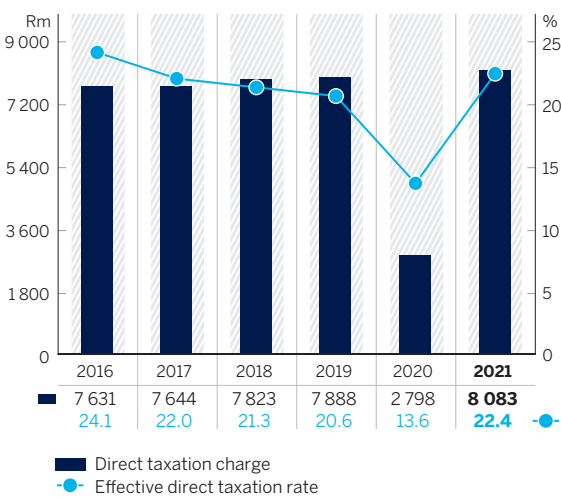
Loans and advances performance

|               | Gross carrying loans and advances Rm | SB 1 – 12  |            | SB 13 – 20 |            | SB 21 – 25 |            |  | Total stage 1 and 2 loans Rm | Total stage 3 loans Rm | Securities and expected recoveries on stage 3 exposures loans Rm | Balance sheet expected credit loss and interest in suspense on stage 3 Rm | Gross stage 3 loans coverage ratio % | Stage 3 exposures ratio % |
|---------------|--------------------------------------|------------|------------|------------|------------|------------|------------|--|------------------------------|------------------------|------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------|---------------------------|
|               |                                      | Stage 1 Rm | Stage 2 Rm | Stage 1 Rm | Stage 2 Rm | Stage 1 Rm | Stage 2 Rm |  |                              |                        |                                                                  |                                                                           |                                      |                           |
| 2021          |                                      |            |            |            |            |            |            |  |                              |                        |                                                                  |                                                                           |                                      |                           |
| Home services | 434 104                              | 103 230    | 58         | 2          |            |            |            |  |                              |                        |                                                                  |                                                                           |                                      |                           |



Taxation

DIRECT TAXATION CHARGE AND EFFECTIVE DIRECT TAXATION RATE



DIRECT TAXATION RATE RECONCILIATION

|                                        | 2021<br>% | 2020<br>% |
|----------------------------------------|-----------|-----------|
| Direct taxation – statutory rate       | 28.0      | 28.0      |
| Prior period tax                       | (0.6)     | (0.4)     |
| Total direct taxation – current period | 27.4      | 27.6      |
| Capital gains tax                      |           |           |





## Capital adequacy ratios per legal entity

### CAPITAL ADEQUACY RATIOS PER LEGAL ENTITY

|                                                                         | Tier 1 host regulatory requirement % | Total host regulatory requirement % | 2021             |                 | 2020             |                 |
|-------------------------------------------------------------------------|--------------------------------------|-------------------------------------|------------------|-----------------|------------------|-----------------|
|                                                                         |                                      |                                     | Tier 1 capital % | Total capital % | Tier 1 capital % | Total capital % |
| <b>Standard Bank Group<sup>1</sup></b>                                  | 10.0                                 | 12.0                                | <b>14.7</b>      | <b>16.9</b>     | 13.9             | 16.1            |
| <b>The Standard Bank of South Africa Group (SBSA Group)<sup>1</sup></b> | 10.0                                 | 12.5                                | <b>14.0</b>      | <b>17.1</b>     | 13.0             | 16.0            |
| <b>Africa Regions</b>                                                   |                                      |                                     |                  |                 |                  |                 |
| Stanbic Bank Botswana                                                   | 7.5                                  | 12.5                                | <b>10.9</b>      | <b>17.3</b>     | 9.2              | 16.9            |
| Stanbic Bank Ghana                                                      | 11.0                                 | 13.0                                | <b>17.2</b>      | <b>19.2</b>     | 16.5             | 18.5            |
| Stanbic Bank Kenya                                                      | 10.5                                 | 14.5                                | <b>15.0</b>      |                 |                  |                 |



The Standard Bank Group

Headline earnings and net asset value reconciliation by key legal entity

HEADLINE EARNINGS

|                                            | Change % | 2021 Rm       | 2020 Rm |
|--------------------------------------------|----------|---------------|---------|
| <b>SBSA Group as consolidated into SBG</b> | >100     | <b>13 981</b> | 5 394   |
| <b>Africa Regions legal entities</b>       | (2)      | <b>8 995</b>  | 9 192   |
| <b>Standard Bank International</b>         | (20)     | <b>544</b>    | 680     |
| <b>Other group entities</b>                | >100     | <b>1 420</b>  | 449     |
| Standard Insurance Limited                 | (12)     | <b>489</b>    | 558     |
| SBG Securities                             | >100     | <b>995</b>    | 427     |
| Standard Advisory London                   | 47       | <b>63</b>     | 43      |
| Other <sup>1</sup>                         | (78)     | <b>(127)</b>  | (579)   |
| <b>Standard Bank Activities</b>            | 59       | <b>24 940</b> | 15 715  |
| <b>Liberty</b>                             | (36)     | <b>(419)</b>  | (651)   |
| <b>Other banking interests</b>             | (43)     | <b>500</b>    | 881     |
| <b>Standard Bank Group</b>                 | 57</     |               |         |

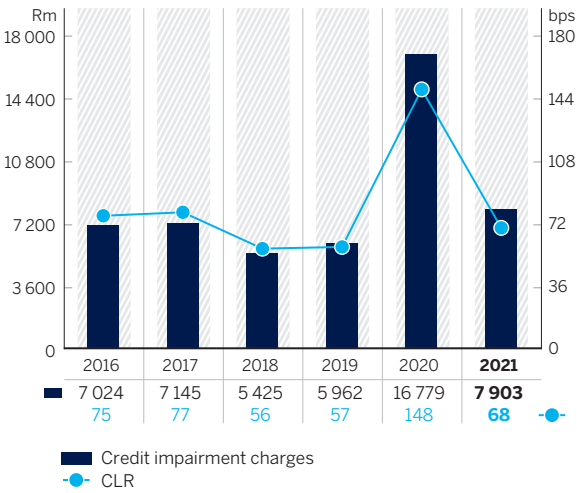




# The Standard Bank of South Africa

## Credit impairment charges

CREDIT IMPAIRMENT CHARGES ON LOANS AND ADVANCES  
CAGR (2016 – 2021): 2%



### INCOME STATEMENT CREDIT IMPAIRMENT CHARGES

|  | 2021 |  |  |
|--|------|--|--|
|--|------|--|--|

# The Standard Bank of South Africa

Reconciliation of expected credit loss for loans and advances measured at amortised cost

|                       | 1 January<br>2021<br>opening<br>balance<br>Rm | Total<br>transfers<br>between<br>stages<br>Rm | Net<br>provisions<br>raised and<br>(released)<br>Rm | Impaired<br>accounts<br>written off<br>Rm | Currency<br>translation<br>and other<br>movements<br>Rm | Time value<br>of money<br>and interest<br>in suspense<br>Rm | December<br>2021<br>closing<br>balance<br>Rm | Modification<br>losses and<br>recoveries<br>of amounts<br>written off<br>Rm |
|-----------------------|-----------------------------------------------|-----------------------------------------------|-----------------------------------------------------|-------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------|
| <b>Mortgage loans</b> | 14 256                                        |                                               | 628                                                 | (1 022)                                   |                                                         | 523                                                         | 14 385                                       | (94)                                                                        |
| Stage 1               | 769                                           | 1 158                                         | (958)                                               |                                           |                                                         |                                                             | 969                                          |                                                                             |
| Stage 2               | 2 873                                         | (45)                                          | (631)                                               |                                           |                                                         |                                                             | 2 197                                        | (40)                                                                        |
| Stage 3               | 10 614                                        | (1 113)                                       | 2 217                                               | (1 022)                                   |                                                         | 523                                                         | 11 219                                       | (54)                                                                        |

# The Standard Bank of South Africa

Reconciliation of expected credit loss for loans and advances measured at amortised cost

|                                  | 1 January<br>2020<br>opening<br>balance<br>Rm | Total<br>transfers<br>between<br>stages<br>Rm | Net<br>provisions<br>raised and<br>released<br>Rm | Impaired<br>accounts<br>written off<br>Rm | Currency<br>translation<br>and other<br>movements<br>Rm | Time value<br>of money<br>and interest<br>in suspense<br>Rm | December<br>2020<br>closing<br>balance<br>Rm | Modification<br>losses and<br>recoveries<br>of amounts<br>written off<br>Rm |
|----------------------------------|-----------------------------------------------|-----------------------------------------------|---------------------------------------------------|-------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------------------------|
| <b>Mortgage loans</b>            | 10 150                                        |                                               | 4 007                                             | (729)                                     |                                                         | 828                                                         | 14 256                                       | (125)                                                                       |
| Stage 1                          | 613                                           | 244                                           | (88)                                              |                                           |                                                         |                                                             | 769                                          |                                                                             |
| Stage 2                          | 1 729                                         | (319)                                         | 1463                                              |                                           |                                                         |                                                             | 2 873                                        | (99)                                                                        |
| Stage 3                          | 7 808                                         | 75                                            | 2 632                                             | (729)                                     |                                                         | 828                                                         | 10 614                                       | (26)                                                                        |
| <b>Vehicle and asset finance</b> | 3                                             |                                               |                                                   |                                           |                                                         |                                                             |                                              |                                                                             |

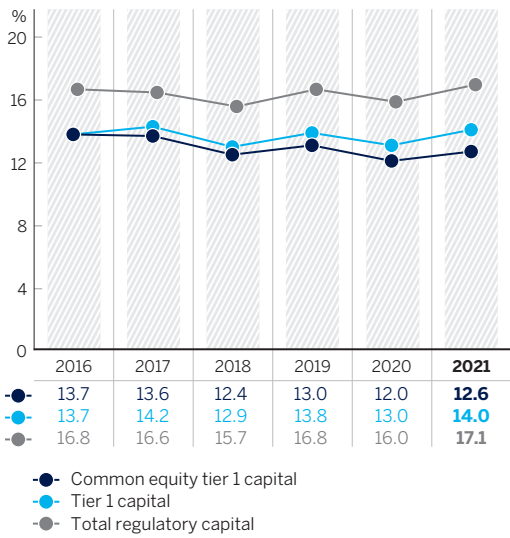
The Standard Bank of South Africa  
Loans and advances performance

|                | Gross carrying loans and advances Rm | SB 1 – 12  |            | SB 13 – 20 |            | SB 21 – 25 |            |  | Total stage 1 and 2 loans Rm | Total stage 3 loans Rm | Securities and expected recoveries on stage 3 exposures loan Rm | Balance sheet expected credit loss and interest in suspense on stage 3 Rm | Gross stage 3 loans coverage ratio % | Stage 3 exposures ratio % |
|----------------|--------------------------------------|------------|------------|------------|------------|------------|------------|--|------------------------------|------------------------|-----------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------|---------------------------|
|                |                                      | Stage 1 Rm | Stage 2 Rm | Stage 1 Rm | Stage 2 Rm | Stage 1 Rm | Stage 2 Rm |  |                              |                        |                                                                 |                                                                           |                                      |                           |
| 2021           |                                      |            |            |            |            |            |            |  |                              |                        |                                                                 |                                                                           |                                      |                           |
| Mortgage loans | 411 412                              | 102 080    |            |            |            |            |            |  |                              |                        |                                                                 |                                                                           |                                      |                           |

# The Standard Bank of South Africa

## Capital adequacy and risk-weighted assets

### CAPITAL ADEQUACY – SBSA GROUP



### RISK-WEIGHTED ASSETS

|             | Change % | 2021 Rm | 2020 Rm |
|-------------|----------|---------|---------|
| Credit risk | 5        | 548     |         |



















# Liberty

## SA RETAIL – HEADLINE LOSS

|                                                                                               | 2021<br>Rm     | 2020<br>Rm     |
|-----------------------------------------------------------------------------------------------|----------------|----------------|
| Expected profit and premium escalations                                                       | 1 960          | 2 018          |
| Variances, modelling and assumption changes                                                   | 336            | (638)          |
| New business strain                                                                           | (984)          | (804)          |
| Project and non-cost per policy expenses                                                      | (284)          | (100)          |
| Direct Financial Services                                                                     | (73)           | (46)           |
| Other                                                                                         | (189)          | (8)            |
| <b>Earnings before bancassurance</b>                                                          | <b>766</b>     | <b>422</b>     |
| Liberty share of credit life bancassurance (net of all taxes)                                 | 200            | 192            |
| Complex bancassurance preference dividend                                                     | (95)           | (130)          |
| <b>Normalised headline earnings before Covid-19 pandemic impact</b>                           | <b>871</b>     | <b>484</b>     |
| Excess risk claims not covered by the Covid-19 pandemic reserve, net of taxation <sup>1</sup> | (608)          |                |
| Establishment of Covid-19 pandemic reserve, net of taxation                                   | (1 361)        | (1 946)        |
| <b>Headline loss</b>                                                                          | <b>(1 098)</b> | <b>(1 462)</b> |

<sup>1</sup> These amounts are claims that were not covered through the pandemic reserve.





































