# Hudaco

UNAUDITED INTERIM RESULTS
For the six months ended 31 May 2022

### **HIGHLIGHTS**

| Six months ended 31 May 2022                           |          | Against<br>2021 | Against<br>2019<br>(pre-Covid) |
|--|----------|-----------------|--------------------------------|
| Turnover <b>R3.8 billion</b>                           | <b>†</b> | 12%             | 19%                            |
| Operating profit <b>R452 million</b>                   | <b>†</b> | 27%             | 52%                            |
| Profit for the period <b>R292 million</b>              | <b>†</b> | 25%             | 65%                            |
| Comparable earnings per share <b>857 cents</b>         | <b>†</b> | 25%             | 65%                            |
| Headline and basic earnings per share <b>857 cents</b> | <b>†</b> | 25%             | 61%                            |
| Interim dividend 300 cents                             | <b>†</b> | 25%             | 58%                            |
| Cash from trading activities R558 million              | <b>†</b> | 22%             | 60%                            |

Hudaco Industries is a South African group specialising in importing and distributing high-quality branded automotive, industrial and electronic consumable products, mainly in the southern African region. Hudaco businesses serve markets that fall into two primary categories:

- Automotive aftermarket, power tool and fasteners, data networking, gas and outdoor products, security and communication equipment and battery businesses supply products into markets with a bias towards consumer spending.
- Bearings and belting, electrical power transmission, diesel engine, hydraulics and pneumatics, specialised steel, thermoplastic fittings, and filtration businesses supply engineering consumables, mainly to mining and manufacturing customers.

#### Results

In the highlights table above, we have compared this half's results to the first half of 2021 and the first half of 2019, which was before the Covid outbreak in H1 2020. The objective is to demonstrate the extent to which earnings have grown consistently on the pre-Covid base, notwithstanding the impact of Covid on the operating environment.

Group sales at R3.8 billion for H1 are up 12% on H1 2021. Operating profit increased 26.5% to R452 million, with the operating margin increasing from 10.6% to 12%, an excellent number for the first six months, which include the December, January and April holiday periods.

Headline, basic and comparable earnings per share are up 25.1% on H1 2021 at 857 cents and up more than 60% on H1 2019. The interim dividend has been increased by 25% to 300 cents per share. Our dividend policy, which is to be covered between 2.5 and 2.0 times by comparable earnings annually, remains unchanged.

#### Results (continued)

The financial position remains strong. Bank borrowings at R860 million, are up R266 million on May 2021, primarily because of price increases and a strategic investment in more inventories in response to the well-documented challenges in the supply chain, both globally and locally. Trading generated cash of R558 million, of which R459 million was reinvested in working capital as we traditionally stock up in anticipation of the busier second half trading. This resulted in cash generated from operations of R99 million. During the six months, we paid taxation of R77 million, finance costs of R27 million, leases of R67 million, dividends of R174 million and returned a further R8 million to shareholders by repurchasing shares. R70 million (out of a maximum of R100 million) has been paid thus far on the acquisition of CADAC. Borrowings are comfortably within our self-imposed conservative guidelines and our available banking facilities. Unless we make further acquisitions, our usual strong second-half cash generation should reduce our borrowings by year end.

In our January results presentation, we indicated that our inventory levels would remain at higher levels until we felt that the supply chain had returned to normal. For H1, we have not seen any return to normal. Russia's war on Ukraine, Shanghai's Covid lockdown, the Durban port disruptions from the floods and blockades of the N3 highway added to our already increased delivery times from most suppliers. Management of working capital is a crucial focus. We recognise that having the right inventory available for our customers is more critical now than striving to keep inventory levels down.

#### Consumer-related products seament

There are 12 businesses in this segment. This segment's contribution to group sales continues to benefit from strategic diversification over the past few years (including the addition of CADAC) accounting for 52% of group sales and 61% of operating profit. There have been slight increases in the automotive and alternative energy sectors and a decrease in the security sector. Segment sales increased 12% to R1.98 billion, whilst operating profit increased 23.4% to R302 million, at an operating margin of 15%.

#### Engineering consumables segment

Eighteen businesses make up this segment. Trading conditions continued the positive trend of 2021. The segment has shown good growth, with increased turnover from the mining and manufacturing sectors. Engineering consumables accounted for 48% of group sales and 39% of operating profit. Sales grew by 12% to R1.81 billion, and operating profit increased 36.7% to R196 million, at an operating margin of 11%.

#### **Prospects**

We remain optimistic that the momentum our businesses have built up over the last 18 months will continue through the second half of the year. There will, inevitably, be supply chain disruptions, minor stockouts, loadshedding and the usual challenges of doing business in South Africa, just as there have been in H1. Nevertheless, we believe we have sufficient stock and order confirmations from our suppliers for most of our product lines to see us through into next year. We will continue to allocate capital to suit the conditions as they unfold by increasing stock, making acquisitions, paying down debt, repurchasing shares or paying dividends.

Once again, we emphasise that Hudaco's business model, principally the sale of replacement parts with a high value-added component; and its financial characteristics – high margin and strong cash flows with a limited requirement for investment in fixed assets; make Hudaco resilient, and this set of results again bears testimony to that characteristic.

#### Acknowledgement

We commend and thank the executives and the management teams in our businesses for the way in which they have coped with the challenging business conditions over this period. They have demonstrated exceptional agility, ingenuity and resilience in delivering another excellent set of results.

#### Declaration of interim dividend no 70

Interim dividend number 70 of 300 cents per share is declared payable on Monday, 15 August 2022 to ordinary shareholders recorded in the register at the close of business on Friday, 12 August 2022.

The timetable for the payment of the dividend is as follows:

Last day to trade *cum* dividend Monday, 8 August 2022
Trading *ex* dividend commences Wednesday, 10 August 2022
Record date Friday, 12 August 2022
Payment date Monday, 15 August 2022

Share certificates may not be dematerialised or rematerialised between Wednesday, 10 August 2022 and Friday, 12 August 2022, both days inclusive. The certificated register will be closed for this period.

In terms of the Listings Requirements of the JSE Limited regarding the Dividends Tax the following additional information is disclosed:

- The dividend has been declared from income reserves;
- The dividend withholding tax rate is 20%;
- The net local dividend amount is 240 cents per share for shareholders liable to pay the Dividend Tax and 300 cents per share for shareholders exempt from the Dividend Tax:
- Hudaco Industries Limited has 32 519 720 shares in issue (which includes 2 568 708 treasury shares); and
- Hudaco Industries Limited's income tax reference number is 9400/159/71/2.

#### Results presentation

Hudaco will be presenting its results for the six months ended 31 May 2022 via webinar at 11:00 on Friday, 1 July 2022. Should you wish to participate kindly contact Megan Cameron-Gunn at megan@hudaco.co.za to register. The slides, which form part of the webinar presentation, will be available on the company's website from Friday, 1 July 2022.

For and on behalf of the board

SJ Connelly

Non-executive chairman

Reply Canaly.

30 June 2022

**GR Dunford** *Chief executive* 

Nedbank Corporate and Investment Banking, a division of Nedbank Limited

Sponsor

These results are available on the internet: www.hudaco.co.za

# **GROUP STATEMENT OF FINANCIAL POSITION**

| R million                                     | 31 May<br>2022 | 31 May<br>2021 | 30 Nov<br>2021* |
|---|----------------|----------------|-----------------|
| ASSETS  |                |                |                 |
| Non-current assets                            | 1 953          | 1 861          | 1 978           |
| Property, plant and equipment                 | 294            | 266            | 285             |
| Right-of-use assets                           | 382            | 362            | 422             |
| Goodwill                                      | 1 177          | 1 170          | 1 170           |
| Intangible assets                             | 45             | 25             | 26              |
| Deferred taxation                             | 55             | 38             | 75              |
| Current assets                                | 3 668          | 3 121          | 3 472           |
| Inventories                                   | 2 290          | 1 751          | 2 004           |
| Trade and other receivables                   | 1 297          | 1 176          | 1 245           |
| Bank deposits and balances                    | 81             | 194            | 223             |
| TOTAL ASSETS                                  | 5 621          | 4 982          | 5 450           |
| EQUITY AND LIABILITIES                        |                |                |                 |
| Equity  | 3 082          | 2 737          | 2 976           |
| Equity holders of the parent                  | 2 951          | 2 647          | 2 863           |
| Non-controlling interest                      | 131            | 90             | 113             |
| Non-current liabilities                       | 1 118          | 958            | 1 003           |
| Amounts due to bankers                        | 780            | 630            | 630             |
| Lease liabilities                             | 338            | 328            | 372             |
| Deferred taxation                             |                |                | 1               |
| Current liabilities                           | 1 421          | 1 287          | 1 471           |
| Trade and other payables                      | 1 072          | 1 012          | 1 272           |
| Bank overdraft                                | 161            | 158            | 62              |
| Amounts due to vendors of businesses acquired | 28             |                |                 |
| Lease liabilities                             | 100            | 79             | 105             |
| Taxation                                      | 60             | 38             | 32              |
| TOTAL EQUITY AND LIABILITIES                  | 5 621          | 4 982          | 5 450           |

<sup>\*</sup> Audited

# **GROUP STATEMENT OF COMPREHENSIVE INCOME**

|  | Siv              | Year<br>ended |                |        |  |
|--|------------------|---------------|----------------|--------|--|
|  | Six months ended |               |                |        |  |
| R million  | 31 May<br>2022   | %<br>change   | 31 May<br>2021 | 2021*  |  |
| Turnover   | 3 782            | 11.8          | 3 383          | 7 258  |  |
| Ongoing operations   | 3 687            | 9.0           | 3 383          | 7 258  |  |
| Acquisition  | 95               |               |                |        |  |
| Cost of sales  | 2 397            |               | 2 136          | 4 571  |  |
| Gross profit   | 1 385            | 11.1          | 1 247          | 2 687  |  |
| Operating expenses   | 933              | 4.9           | 890            | 1 861  |  |
| Operating profit   | 452              | 26.5          | 357            | 826    |  |
| Ongoing operations   | 440              | 23.1          | 357            | 826    |  |
| Acquisition  | 12               | 23.1          | 337            | 020    |  |
| Fair value adjustment to capital amounts due to vendors of   | 12               |               |                |        |  |
| businesses acquired  |                  |               |                | 10     |  |
| Profit before interest   | 452              |               | 257            |        |  |
|  | 452<br>14        |               | 357            | 836    |  |
| Interest on lease liabilities  |                  |               | 15             | 32     |  |
| Finance costs  | 27               | 27.4          | 19             | 36     |  |
| Profit before taxation   | 411              | 27.1          | 323            | 768    |  |
| Taxation   | 119              |               | 90             | 219    |  |
| Profit for the period  | 292              | 25.3          | 233            | 549    |  |
| Other comprehensive income (loss) that will subsequently   |                  |               |                |        |  |
| be reclassified to profit or loss  | 2                |               | (9)            | 5      |  |
| Movement on fair value of cash flow hedges   | 1                |               | (7)            | 2      |  |
| Exchange gain (loss) on translation of foreign operations  | 1                |               | (2)            | 3      |  |
| Total comprehensive income for the period  | 294              |               | 224            | 554    |  |
| Profit attributable to:  | 234              |               | 227            | 334    |  |
| – Equity holders of the parent   | 257              | 22.4          | 210            | 499    |  |
| – Non-controlling shareholders   | 35               | 22.4          | 23             | 50     |  |
| - Non-controlling shareholders   | 292              | 25.3          | 233            | 549    |  |
| Transfer and the control to a control transfer and the control transfer and transfe | 292              | 25.5          | 233            | 549    |  |
| Total comprehensive income attributable to:  | 250              | 20.2          | 201            | F03    |  |
| – Equity holders of the parent   | 258              | 28.3          | 201            | 502    |  |
| <ul> <li>Non-controlling shareholders</li> </ul>   | 36               |               | 23             | 52     |  |
|  | 294              | 31.3          | 224            | 554    |  |
| Earnings per share (cents)   |                  |               |                |        |  |
| – Basic  | 857              | 25.1          | 686            | 1 643  |  |
| – Headline   | 857              | 25.1          | 686            | 1 641  |  |
| – Comparable   | 857              | 25.1          | 686            | 1 613  |  |
| Diluted earnings per share (cents)   |                  |               |                |        |  |
| – Basic  | 800              | 17.5          | 681            | 1 610  |  |
| – Headline   | 800              | 17.5          | 681            | 1 608  |  |
| – Comparable   | 800              | 17.5          | 681            | 1 581  |  |
| Calculation of headline earnings   |                  |               |                |        |  |
| Profit attributable to equity holders of the parent  | 257              | 22.4          | 210            | 499    |  |
| Adjusted for:  |                  |               |                |        |  |
| Profit on disposal of plant and equipment and  |                  |               |                |        |  |
| intangible assets after non-controlling interest and tax   |                  |               |                | (1)    |  |
| Headline earnings  | 257              | 22.4          | 210            | 498    |  |
| Calculation of comparable earnings   | -                |               | -              |        |  |
| Headline earnings  | 257              | 22.4          | 210            | 498    |  |
| Adjusted for:  |                  |               |                |        |  |
| Fair value adjustment to capital amounts due to vendors of   |                  |               |                |        |  |
| businesses acquired  |                  |               |                | (10)   |  |
| Non-controlling interest   |                  |               |                | 2      |  |
| Comparable earnings  | 257              | 22.4          | 210            | 490    |  |
| Dividends  | 231              | 22.4          | 210            | 490    |  |
| – Per share (cents)  | 300              | 25.0          | 240            | 760    |  |
| · · ·  | 90               |               | 73             | 760    |  |
| - Amount (Rm)  | 90               | 22.6          | 13             | 229    |  |
| Weighted average shares in issue   | 20.000           |               | 20 555         | 20 257 |  |
| - Total (000)  | 29 960           |               | 30 555         | 30 357 |  |
| - Diluted (000)  | 32 097           |               | 30 776         | 30 975 |  |
| * Audited  |                  |               |                |        |  |

# **GROUP STATEMENT OF CASH FLOWS**

|   | Six month      | Year ended     |                 |
|---|----------------|----------------|-----------------|
| R million   | 31 May<br>2022 | 31 May<br>2021 | 30 Nov<br>2021* |
| Cash generated from trading   | 558            | 458            | 1 026           |
| Increase in working capital   | (459)          | (65)           | (116)           |
| Cash generated from operations  | 99             | 393            | 910             |
| Taxation paid   | (77)           | (62)           | (220)           |
| Net cash from operating activities                                    | 22             | 331            | 690             |
| Net investment in new operations                                      | (75)           |                | 9               |
| Net investment in property, plant and equipment and intangible assets | (33)           | (23)           | (67)            |
| Net cash from investing activities                                    | (108)          | (23)           | (58)            |
| Increase (decrease) in non-current amounts due to bankers             | 150            | (150)          | (150)           |
| Share-based payments settled  | (30)           | (4)            | (16)            |
| Repurchase of shares  | (8)            | (36)           | (69)            |
| Finance costs paid  | (27)           | (19)           | (36)            |
| Interest on lease liabilities   | (14)           | (15)           | (32)            |
| Repayment of lease liabilities  | (53)           | (47)           | (94)            |
| Dividends paid  | (174)          | (135)          | (213)           |
| Net cash from financing activities                                    | (156)          | (406)          | (610)           |
| (Decrease) increase in net bank balance                               | (242)          | (98)           | 22              |
| Foreign exchange translation gain (loss)                              | 1              | (2)            | 3               |
| Net bank balance at beginning of the period                           | 161            | 136            | 136             |
| Net bank (overdraft) balance at end of the period                     | (80)           | 36             | 161             |

<sup>\*</sup> Audited

# **GROUP STATEMENT OF CHANGES IN EQUITY**

| R million                                  | and | Non-<br>distribut-<br>able<br>reserves | Retained income | of the | Non-<br>control-<br>ling<br>interest | Equity |
|--|-----|--|-----------------|--------|--------------------------------------|--------|
| Balance at 1 December 2021                 | 3   | 136                                    | 2 743           | 2 882  | 113                                  | 2 995  |
| Repurchase of shares                       |     |  | (8)             | (8)    | 1                                    | (8)    |
| Comprehensive income for the period        |     | 2                                      | 256             | 258    | 36                                   | 294    |
| Movement in equity compensation reserve    |     | (6)                                    |                 | (6)    | 1                                    | (6)    |
| Dividends                                  |     |  | (156)           | (156)  | (18)                                 | (174)  |
| Balance at 31 May 2022                     | 3   | 132                                    | 2 835           | 2 970  | 131                                  | 3 101  |
| Less: Shares held by subsidiary company    |     |  | (19)            | (19)   | ı                                    | (19)   |
| Net balance at 31 May 2022                 | 3   | 132                                    | 2 816           | 2 951  | 131                                  | 3 082  |
| Balance at 1 December 2020                 | 3   | 124                                    | 2 485           | 2 612  | 76                                   | 2 688  |
| Repurchase of shares                       |     |  | (36)            | (36)   |                                      | (36)   |
| Comprehensive (loss) income for the period |     | (9)                                    | 210             | 201    | 23                                   | 224    |
| Movement in equity compensation reserve    |     | 15                                     |                 | 15     |                                      | 15     |
| Dividends                                  |     |  | (126)           | (126)  | (9)                                  | (135)  |
| Balance at 31 May 2021                     | 3   | 130                                    | 2 533           | 2 666  | 90                                   | 2 756  |
| Less: Shares held by subsidiary company    |     |  | (19)            | (19)   |                                      | (19)   |
| Net balance at 31 May 2021                 | 3   | 130                                    | 2 514           | 2 647  | 90                                   | 2 737  |
| Balance at 1 December 2020                 | 3   | 124                                    | 2 485           | 2 612  | 76                                   | 2 688  |
| Repurchase of shares                       |     |  | (69)            | (69)   |                                      | (69)   |
| Comprehensive income for the year          |     | 3                                      | 499             | 502    | 52                                   | 554    |
| Movement in equity compensation reserve    |     | 9                                      | 26              | 35     |                                      | 35     |
| Dividends                                  |     |  | (198)           | (198)  | (15)                                 | (213)  |
| Balance at 30 November 2021                | 3   | 136                                    | 2 743           | 2 882  | 113                                  | 2 995  |
| Less: Shares held by subsidiary company    |     |  | (19)            | (19)   |                                      | (19)   |
| Net balance at 30 November 2021*           | 3   | 136                                    | 2 724           | 2 863  | 113                                  | 2 976  |
|  |     |  |                 |        |                                      |        |

<sup>\*</sup> Audited

## SUPPLEMENTARY INFORMATION

These results have been prepared in accordance with IAS 34: Interim Financial Reporting, International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, Financial Pronouncements as issued by the Financial Reporting Standards Council, the requirements of the South African Companies Act and the JSE Listings Requirements. The same accounting policies, presentation and measurement principles have been followed in the preparation of the interim report for the period ended 31 May 2022 as were applied for the year ended 30 November 2021.

These results have been compiled under the supervision of the financial director, CV Amoils CA(SA). The directors of Hudaco take full responsibility for the preparation of this report.

|   | Six months ended 31 May 31 May 2022 2021 |       | Year ended<br>30 Nov<br>2021* |  |
|---|--|-------|-------------------------------|--|
| Average net operating assets (NOA) (Rm)   | 4 220                                    | 3 754 | 3 790                         |  |
| Operating profit margin (%)   | 12.0                                     | 10.6  | 11.4                          |  |
| Average NOA turn (times)  | 1.8                                      | 1.8   | 1.9                           |  |
| Return on average NOA (%)   | 21.4                                     | 19.0  | 21.8                          |  |
| Average net tangible operating assets (NTOA) (Rm)   | 2 642                                    | 2 192 | 2 246                         |  |
| PBITA margin (%)  | 12.0                                     | 10.7  | 11.5                          |  |
| Average NTOA turn (times)   | 2.9                                      | 3.1   | 3.2                           |  |
| Return on average NTOA (%)  | 34.4                                     | 33.1  | 37.0                          |  |
| Net asset value per share (cents)   | 9 852                                    | 8 739 | 9 541                         |  |
| Return on average equity (%)  | 19.3                                     | 17.3  | 19.5                          |  |
| Turnover comprises of:  |  |       |                               |  |
| Revenue from contracts with customers   |  |       |                               |  |
| Sales of products   | 3 682                                    | 3 350 | 7 020                         |  |
| Rendering of services   | 100                                      | 33    | 238                           |  |
|   | 3 782                                    | 3 383 | 7 258                         |  |
| Timing of revenue recognition   |  |       |                               |  |
| Goods and services transferred at a point in time   | 3 534                                    | 3 299 | 7 042                         |  |
| Goods and services transferred over time(1)   | 248                                      | 84    | 216                           |  |
|   | 3 782                                    | 3 383 | 7 258                         |  |
| (f) The remaining transaction price allocated to unsatisfied performance obligations will be satisfied within one year. |  |       |                               |  |
| Geographical disaggregation   |  |       |                               |  |
| Goods and services sold in South Africa   | 3 450                                    | 3 089 | 6 711                         |  |
| Goods and services sold outside South Africa  | 332                                      | 294   | 547                           |  |
|   | 3 782                                    | 3 383 | 7 258                         |  |
| Operating profit has been determined after taking into account the following charges (Rm)                               |  |       |                               |  |
| – Depreciation of property, plant and equipment   | 24                                       | 23    | 46                            |  |
| – Depreciation of right-of-use assets   | 54                                       | 51    | 108                           |  |
| – Amortisation of intangible assets   | 4  | 7     | 11                            |  |
| Capital expenditure (Rm)  |  |       |                               |  |
| – Incurred during the period  | 35                                       | 27    | 76                            |  |
| – Authorised but not yet contracted for   | 74                                       | 63    | 88                            |  |

<sup>\*</sup> Audited

## **SUPPLEMENTARY INFORMATION (CONTINUED)**

#### Fair value disclosure

All financial instruments are carried at amounts that approximate their fair value. The fair value of foreign exchange contracts is directly derived from prices in active markets for similar liabilities, which means it is classified as a level 2 fair value measurement. The fair values for amounts due to vendors of businesses acquired are estimated by using a present value technique based on unobservable inputs regarding the future profitability of businesses acquired, which means it is classified as a level 3 fair value measurement. There were no other liabilities classified as level 3 fair value measurements during the period.

#### **Acquisition of business**

On 28 February 2022, the group acquired 100% of the business of Cadac (Pty) Ltd for a maximum consideration of R100 million based on future profits, with an initial payment of R70 million. Amounts recognised on acquisition include plant and equipment of R3 million, right-of-use assets of R3 million, inventories of R57 million, trade and other receivables of R33 million, trade and other payables of R11 million, bank overdraft of R5 million, lease liabilities of R3 million, deferred tax liabilities of R7 million, intangible assets of R21 million and goodwill of R7 million. These values approximate the fair values as provisionally determined under IFRS 3. Had this acquisition been made at the beginning of the year, additional turnover of R40 million and profit after interest and tax of R2 million would have been included in the group results and the turnover and profit after interest and tax for the group would have been R3 822 million and R294 million, respectively.

#### Repurchase of shares

During the period 60 880 shares were acquired in terms of the share repurchase programme. The lowest price paid was R96.19, and the highest was R128.00, excluding transaction costs.

# **SEGMENT INFORMATION**

#### Turnover

|                           | Six            | Six months ended |                |                 |
|---------------------------|----------------|------------------|----------------|-----------------|
| R million                 | 31 May<br>2022 | %<br>change      | 31 May<br>2021 | 30 Nov<br>2021* |
| Consumer-related products | 1 981          | 11.7             | 1 773          | 3 777           |
| Ongoing operations        | 1 886          | 6.3              | 1 773          | 3 777           |
| Acquisition               | 95             |                  |                |                 |
| Engineering consumables   | 1 810          | 12.0             | 1 616          | 3 501           |
| Total operating segments  | 3 791          | 11.8             | 3 389          | 7 278           |
| Eliminations              | (9)            |                  | (6)            | (20)            |
| Total group               | 3 782          | 11.8             | 3 383          | 7 258           |

## **Operating profit**

|   | Six            | Six months ended |                |                 |  |
|---|----------------|------------------|----------------|-----------------|--|
| R million                                     | 31 May<br>2022 | %<br>change      | 31 May<br>2021 | 30 Nov<br>2021* |  |
| Consumer-related products                     | 302            | 23.4             | 245            | 552             |  |
| Ongoing operations                            | 290            | 18.4             | 245            | 552             |  |
| Acquisition                                   | 12             |                  |                |                 |  |
| Engineering consumables                       | 196            | 36.7             | 143            | 366             |  |
| Total operating segments                      | 498            | 28.3             | 388            | 918             |  |
| Head office, shared services and eliminations | (46)           |                  | (31)           | (92)            |  |
| Total group                                   | 452            | 26.5             | 357            | 826             |  |

#### Average net operating assets

|   | Six            | Six months ended |                |                 |
|---|----------------|------------------|----------------|-----------------|
| R million                                     | 31 May<br>2022 | %<br>change      | 31 May<br>2021 | 30 Nov<br>2021* |
| Consumer-related products                     | 2 221          | 13.4             | 1 959          | 2 036           |
| Ongoing operations                            | 2 172          | 10.9             | 1 959          | 2 036           |
| Acquisition                                   | 49             |                  |                |                 |
| Engineering consumables                       | 2 060          | 21.5             | 1 695          | 1 855           |
| Total operating segments                      | 4 281          | 17.2             | 3 654          | 3 891           |
| Head office, shared services and eliminations | (61)           |                  | 100            | (101)           |
| Total group                                   | 4 220          | 12.4             | 3 754          | 3 790           |

<sup>\*</sup> Audited

## **COMPANY INFORMATION**

#### **HUDACO INDUSTRIES LIMITED**

(Incorporated in the Republic of South Africa) (Registration number 1985/004617/06) 

ISIN code: ZAE000003273 Tel: +27 11 657 5000 Email: info@hudaco.co.za Website: www.hudaco.co.za

#### DIRECTORS

SJ Connelly (Chairman)\*. GR Dunford (Chief executive). CV Amoils (Financial director). N Mandindi\*. LFJ Meirina. D Naidoo\*.

MR Thompson\* \* Non-executive

#### **SECRETARY**

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#### TRANSFER SECRETARIES

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# **CONSUMER-RELATED PRODUCTS**



Distributor of light and heavy duty clutch kits, ignition leads and rotary shaftseals to the automotive aftermarket and hydraulic and pneumatic seals to the industrial and construction equipment market.



Distributor of alloy and steel wheels.



Distributor of CADAC cooking, heating and outdoor products.



Distributor of Permaconn mobile radio communication equipment and systems as well as hosting and support of core IT infrastructure and communication networks.



Distributor of maintenance free batteries for automotive, trucking, mining, stand-by, solar utility and electric vehicle applications and a provider of custom-designed energy solutions.



Distributor of electronic security equipment, including intruder detection, access control, CCTV, fire detection, electric fencing and specialised products, as well as related consumables



Distributor of batteries, high frequency chargers and related battery equipment to the traction battery market. It also designs, builds and manages battery bays for warehouses and distribution centres



Distributor of a comprehensive range of quality fasteners, including blind rivets, selfdrilling screws, hexagonal bolts, nuts and washers.



Distributor of professional mobile radio communication equipment and radio systems integrator.



Distributor of sustainable power and storage products and solutions, including solar inverters, PV panels, residential, commercial and industrial storage and balance of plant equipment.



Distributor of suspension and accessories to the 4X4 industry.



Distributor of wireless IP convergence solutions, including network infrastructure, switches and routers, Wi-Fi and hotspot, enterprise wireless, fixed wireless broadband, carrier class wireless, antennas and masts, voice over IP and IP surveillance products.



Distributor of automotive spares and accessories.



Distributor of integrated security and life safety solutions, including surveillance, access control, fire detection, public address and perimeter detection products.



Distributor of Makita power tools, Mercury marine engines and survey instrumentation.



Distributor of voice and data solutions.



Distributor of stand-by and solar batteries.

# **ENGINEERING CONSUMABLES**



Distributor of engineering steels, solid, round, square, hexagonal and hollow bar steel.



Distributor of specialised thermoplastic pipes, fittings and Keymak PVC hose.



Distributor of bearings, chains, seals, electric motors, transmission and allied products.



Distributor of conveyor belting, industrial hose, fluid sealing and process control products.



Manufacturer of conveyor drive pulleys, forging and rollings.



Distributor of plastic and stainless steel slat chains and modular belting and conveyor components. Manufacturer of plastic engineering parts for machines used in food, bottling and mining industries.



Distributor of DEUTZ diesel engines, DEUTZ spare parts, HJS exhaust gas aftertreatment systems and provider of service support.



Distributor of hydraulic pumps and motors to the mining, industrial, mobile, marine and forestry industries.



Manufacturer of hydraulic and pneumatic equipment.



Distributor of filtration solutions, customised exhaust systems, kits and accessories.



Manufacturer and assembler of hydraulic gear pumps.



Manufacturer and repairer of hydraulic cylinders and repairer of drivetrain components.



Distributor and repairer of geared and electric motors, industrial bevel helical transmissions and drive solutions.



Manufacturer of ferrous and non-ferrous castings.



Distributor of electric cabling, plugs, sockets, electric feeder systems and crane materials.



Manufacturer of mining connectors and lighting systems.



Distributor of special steels and of heat treatment to the tool making and general engineering industries.



Manufacturer of end caps on pressure vessels and single pressed weld caps and the pressing and flanging of small conical sections.



Distributor of electrical cable accessories.



Distributor of controllers, monitors and regulators of the speed of standard AC motors.



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