## **Bidvest**

### Audited financial results

for the year ended 30 June

2022



### Salient features

for the financial year ended 30 June 2022\*



**R9.7** bn

trading profit

**23%** 

R99.9 bn

revenue

**13**%

"An outstanding result with six divisions posting double digit profit growth, off last year's high base."

Mpumi Madisa, Chief executive

ROFE up to **37.6%** 

R11.5 bn

cash generated by operations





**Normalised HEPS** 

1 601.5 cents

**24%** 

Total dividend of

744 cents

**24%** 



### Message to shareholders

#### Introduction

This year's exceptional operating and financial results were delivered despite several domestic and global crises and rapid changes in demand.

The R9.7 billion reported trading profit is similar to the profits pre the 2016 unbundling of the foodservice businesses. Cash flows from operating activities, excluding dividends, and on a comparable basis, are almost R0.5 billion higher. This is a remarkable achievement in a mere six years.

For the first time, the Commercial Products division generated trading profit of more than R1.0 billion, another milestone. Four out of the seven Bidvest divisions now generate profitability in excess of a billion rand each.

Bidvest has also made further progress with its international growth ambitions, adding incremental value to stakeholders through scale in existing territories and expanding its facilities management footprint, post year-end, into Australia for the first time.

Investment in the Freight division to increase capacity in terminals remains a focus with the Bidvest board approving two projects, an inland Liquefied Petroleum Gas (LPG) terminal and multi-purpose tanks in Richards Bay, at a combined value of R1 billion. Investment made to increase capacity in factories and back-offices, as well as inventory, has and will continue to yield good results. The considerable strength of Bidvest's balance sheet remains a key enabler.

Simultaneously, good progress has been made to reduce the Group's environmental footprint, improve social and economic well-being of business and communities, and offer customers more innovative and sustainable products and services.

#### **Highlights**

Excellent trading profit growth was delivered by six out of the seven divisions, off a base that had already rebounded strongly after the worst of the pandemic. Importantly, the performance was emulated in operational cash generation. The successful inaugural international bond issuance diversified and extended the capital structure, enhancing the continued pursuance of Bidvest's growth strategy.

HEPS, from continuing operations, grew by 21.9% to 1 442.0 cents. Normalised HEPS¹, a measurement used by management to assess the underlying business performance, grew by 24.0% to 1 601.5 cents.

Return on Funds Employed (ROFE) improved significantly from 31.6% a year ago to 37.6%. Return on Invested Capital of 17.1%, which compares to 14.1% as at 30 June 2021, remained well above the Group's weighted cost of capital.

The total dividend for the financial year amounts to 744 cents per share, up 24.0%, after declaring a final dividend of 364 cents.

Note 1: Normalised HEPS excludes acquisition costs, amortisation of acquired customer contracts, deferred tax rate change and COVID-19 costs in the base.



### Message to shareholders continued

#### Financial overview

Group revenue grew 13.2% to R99.9 billion (FY2021: R88.3 billion). Record bulk commodity volumes handled and pharmaceutical sales, new vehicle price and volume increases, a strong rebound in travel and tourism-related revenue and the full year contributions from the acquisitions concluded in the UK and Ireland in the latter part of FY2021, were the key growth drivers.

The gross and trading profit margins were 30.0% (FY2021: 30.8%) and 9.7% (FY2021: 8.9%), respectively. Expenses were exceptionally well managed and increased by only 4.7%.

Trading profit grew by 23.3% to R9.7 billion. Superb profit growth was delivered by Services South Africa and Freight, primarily on the rebound in tourism and hospitality related demand and strong maize export volumes handled. Excellent profit performances from Branded Products, Commercial Products and Automotive, off already high bases, were driven by an exceptional Adcock Ingram (Adcock) result, market share gains and margin focus. In Services International, the offshore businesses performed well while the local business performance was solid. Financial Services' result was disappointing.

Acquisition costs, which were higher year-on-year, were incurred as part of the inaugural international bond issuance and other corporate activity. The amortisation of acquired customer contracts of R283.1 million increased modestly year-on-year.

Net capital items contributed a net profit of R176.6 million compared to losses of R179.7 million recognised in the prior period. The bulk of the capital profit originated from the sale of a vacant property in Namibia.

Net finance charges were 8.3% higher at R1.6 billion (FY2021: R1.5 billion). Excluding IFRS 16, fair value adjustments and hedge costs, the increase was 11.3%, due to higher gross debt following the international bond issuance and the impact of higher rates on the Group's variable rate funding. The Group's average cost of funding remained largely unchanged at 4.7% – pre-tax (FY2021: 4.6%).

Share of associate profits at R101.1 million, largely attributable to Adcock's associate holdings, was almost flat.

The Group's effective tax rate is 30.0% (FY2021: 28.9%). The net increase is due to the recognition of deferred tax on intangible assets following the corporate tax rate change in the UK. The initial recognition of the deferred tax was done on balance sheet at the time of acquisition. The foreign tax differential was a favourable 2.7%.

Basic earnings per share (EPS) from continuing operations increased from 1 130.2 cents to 1 492.2 cents mainly due to the strong operational performance and the net capital profit on disposal and closures compared to losses and impairments in the prior period. Basic EPS for the Group improved from 1 131.3 cents to 1 492.2 cents.

Bidvest's net debt decreased from R15.5 billion as at 31 December 2021 to R12.0 billion at the end of June 2022. A portion of the strong cash generated by the businesses was invested in working capital and capital expenditure to increase capacity in certain operations, resulting in less free cash flow generated. Covenant net debt to adjusted EBITDA of 1.5x improved from the 1.8x in the prior year. Interest cover was 9.8x (FY2021: 9.4x).

Cash generated by operations of R11.5 billion, after working capital, was 16.0% lower than in the prior period. The Group absorbed R1.4 billion of working capital in the current year, compared to R2.4 billion released in the prior year, as the working capital cycle across the Group normalised. As is customary, there was a release of R1.3 billion cash from working capital in the second half, which is less than the R2.1 billion in the same period last year largely because inventory investment normalised. Absorption of working capital is encouraging and indicative of higher activity levels.

#### **Corporate action**

Bidvest's pipeline, in the niche areas selected for international expansion as well as local bolt-on acquisitions, remains healthy and opportunities are being actively pursued.

The following transactions were concluded during the second half of the financial year: A<sup>2</sup> Group, comprising mainly electric forklifts, was acquired for R92.0 million to enhance the current offering of Bidvest Materials Handling; and Service Royale, a hygiene business in KwaZulu-Natal, was bought to enhance Steiner's footprint. Mayflower, a hygiene consumable business in the UK, was acquired effective May 2022, for £19.7 million as a bolt-on to PHS.

Subsequent to year-end, effective 7 July 2022, Bidvest acquired B.I.C. Services (Pty) Limited (BIC) in Australia for an enterprise value of A\$163.0 million. This acquisition is part of advancing the Group's international growth strategy and enhances Bidvest's facilities management service offering and global footprint. The company, which was established in 1989, is head quartered in Sydney and operates across Australia. BIC is a leading provider of niche integrated facilities management services across office, commercial and education sites. Its core cleaning service offering is augmented by a full range of hygiene, waste, maintenance and other ancillary services. BIC employs almost 2 500 people across 3 250 sites.

In addition to the R500.0 million capital investment approved in the Freight division to establish an inland LPG terminal, the Bidvest board also approved a further R547.6 million investment in multi-purpose tanks in Richards Bay.

#### Sustainability

During the year, Bidvest spent R521.0 million on skills development and R24.0 million on bursaries. A total of 5 596 people participated in learnerships, apprenticeships and internships programs. A total of 406 of these learners were absorbed into permanent employment. Through various initiatives, the Group is supporting 729 students for the 2022 academic year.

The Group made good progress in the diversity profile of its top and senior management teams. Black people represented 83% of appointments made and females 44%.

Bidvest committed to increase its procurement spend with local, transformed suppliers. During FY2022, the Group spent R8.0 billion, R3.0 billion more than prior year, with black and black women-owned SME businesses.

Great progress was made in reducing the Group's environmental footprint and achieving the goals set out in the Bidvest ESG Framework. Emissions and water intensity, off the FY2019 base, declined by 29.5% and 25.6%, respectively. The businesses have initiatives to reduce their footprint further in the coming year. At the same time, new environmentally-friendly products and services were introduced in several businesses.

#### **Prospects**

The agility and diversity of the Group present opportunities for continued operating efficiency and growth.

South Africa's mining and agricultural sectors remain robust, whilst ongoing private sector investment and renewable energy projects are contributing positively to demand. Local manufacturing and production capacity has normalised, showing increased activity.

Demand in the tourism and hospitality related areas has been increasing, with the Group's platforms all geared for this upswing. Basic product and service demand from improved corporate office occupancy continues to rise, albeit on a price sensitive basis. The Group's range of products offered, and its ability to customise services and entrench value-added offerings, will stand it in good stead. Throughout the Group, the ability to innovate service and product offerings, with a strong sustainability undertone, is entrenching business partnerships and adding real value to customers.

Whilst the Financial Services division delivered a poor result, recovery of this division represents material uplift for the Group in the coming year. Strategies for the 2023 financial year have been set and we expect digital migration, optimised credit processes, fully resourced sales teams and entry into new niche markets to significantly improve the division's results in the coming year.

Entering the facilities management and general cleaning markets in Australia will deliver new profit streams for the coming financial year. The Group's intention remains focused on pursuing acquisitive growth opportunities internationally in its selected niches and operating regions.

Whilst we acknowledge the precarious global macroeconomic backdrop, rampant inflation and intensifying energy crises, we remain confident that our strategic alignment over recent years, the close management of operating costs, prudent cash conversion and capital allocation, as well as an absolute focus on customer growth, care and retention, will yield good operating and financial results over the long-term.

#### The Group

Bidvest encourages a performance-driven, decentralised business model that continuously seeks scale and growth. We empower the enterprises across our diverse areas of operation – Services International, Services SA, Branded Products, Freight, Commercial Products, Financial Services and Automotive – which act as remarkable catalyst for enduring value creation.

#### **Divisional review**

#### Services International

Trading profit over the 12-month period rose 14.7% to R3.1 billion, with the profit almost equally split between the hygiene businesses and facilities management businesses. The offshore businesses contributed strong results as benefits of scale materialised and the South African businesses, held their own. The market is quickly normalising following the significant demand for wellness and hygiene products and services during and immediately after the pandemic period. Divisional growth was achieved as a result of contributions from the bolt-on acquisitions concluded towards the end of the previous year, new business success across the division, as well as an enhanced focus on efficiencies and operating methodologies, specifically adopting, technology-led innovations within most businesses. The post year-end acquisition of BIC is important in that it provides the platform from which to grow our niche offerings in that region and adds geographic diversity. The year's ROFE at 203.0% has been pleasing as the working capital cycle normalised.

The non-repeat of pandemic-related work is expected to be broadly neutralised by higher office occupancies, scale opportunities, growth in focus segments and efficiencies.

### Message to shareholders continued

#### **Branded Products**

Trading profit was 28.4% higher at R1.9 billion. Adcock's profit was exceptional, driven by improved demand for Over-the-Counter and consumer healthcare products, together with an increase in elective surgeries, doctors' consultations, and dispensary visits. Multiple new product launches and an expanded portfolio, together with good expense control, culminated in this record performance. The portfolio of other businesses also contributed strongly with the Office Products cluster being the stand-out performer, where office automation and the office furniture businesses delivered superbly well. The Consumer Products as well as the Data, Print and Packaging clusters performed well. Packaging benefited from the shift toward paper bags and increased online retail penetration and demand for warehouse technology solutions grew strongly. The level of innovation and success in implementing business enhancing processes, efficiencies and new product offerings is yielding benefit. Divisional ROFE grew from 24.4% to 29.6% and operational cash generation was superb.

The division will continue to deliver essential products, at multiple price points, in the most cost efficient manner to a wide range of customers.

#### **Freight**

Trading profit increased by 36.5% to R1.8 billion. In contrast with traditional patterns, the second half of the year delivered very pleasing trading, which is generally slower due to the cyclical and seasonal nature of certain commodities handled. The terminal and related operations again delivered an exceptional result, buoyed by a record maize export season, strong LPG demand and healthy global demand for South African commodities, specifically chrome, manganese, coal and iron ore.

The terminal operations outside of South Africa benefited from re-directed cargo to avoid some of the bottlenecks in South Africa. Despite the ongoing global sea and airfreight challenges, there was a remarkable turnaround and recovery in the international clearing and forwarding activities. Services closely linked to railed container movement continued to trade under difficult conditions. ROFE rose from 30.8% to 44.6% and cash generation was exceptionally strong.

Several interesting multi-year terminal projects are being pursued in our operations, both in and outside South Africa. Investment in capacity will continue in the new financial year.

#### **Commercial Products**

This year's divisional trading profit set another record, rising 27.4% to R1.2 billion, which follows last year's profit increase of 134.5%. These results are a demonstration of the versatility of the businesses and the ability to effectively execute strategically considered plans, despite global supply chain challenges. The Trade cluster, which includes the electrical and plumbing businesses, delivered another stellar result, the culmination of active gross margin, inventory and cost management. The electrical businesses matched their previous record profitability in the lead up to the 2010 Soccer World Cup. The DIY/Tools/Workwear, Leisure and Warehousing clusters contributions were good with modest revenue growth amplified by excellent gross margin improvements. Capacity was added to the workwear factory and the revival of the local textile industry boosted demand for relevant product. Load-shedding and strike action negatively impacted factory efficiencies is some businesses. Divisional ROFE increased to 31.1% from 25.5% despite a normalisation of working capital.

Notwithstanding subdued activity in public infrastructure, the mining, agriculture and renewables sectors continue to present growth opportunities. Product substitution will likely continue given material price increases.

#### **Services South Africa**

Trading profit increased 37.1% to R880.3 million for the year. The bulk of divisional profitability is contributed by the Security and Aviation Services cluster, which again, performed exceptionally well despite the sharp increase in fuel costs. The turnaround in the travel-related businesses was most pleasing and exceeded our expectations, with strong momentum towards the end of the financial year. Allied Services capitalised on a slow return in corporate demand, increased penetration in the retail market and adapting to market changes. The Travel cluster and airport lounges delivered strong results as both domestic and global travel returned, albeit still below pre-pandemic levels. Excellent cost control and continued innovation complemented the performance. ROFE at 121.1% is significantly up on last year, given the tourism-related turnaround and good asset management.

Further improvement is expected in the tourism related businesses.

#### **Automotive**

Despite ongoing industry supply challenges, trading profit rose 25.6% to R819.0 million, an all-time divisional high, following the prior year's profit increase of 267.3%. The availability of new vehicles across the dealer network continues to be erratic with global vehicle supply, componentry and parts still a challenge. The KwaZulu-Natal floods further hampered supply. Despite this, new vehicle sales still increased 8.6% and Bidvest McCarthy's market share increased. Fleet sales are yet to recover to pre-pandemic levels. Demand for used vehicles was strong, placing pressure on the franchised dealer network to secure good quality, well-priced used vehicles. In total 9.6% fewer used vehicle were retailed during the financial year. Aftermarket activity improved as the year progressed, but recently showed signs of plateauing. Management's focus on margin rather than volume and continued attention to improving efficiencies paid off handsomely. ROFE was very pleasing at 50.0%, up from last year's 37.6%.

The supply of new vehicles has started showing early signs of improvement. Pressure on consumer disposable income is manifesting in lower credit approval rates and aftermarket activity. The discipline of targeting good margin sales will continue, and strategies to grow the contribution from used vehicles explored.

#### **Financial Services**

Trading profit was a disappointing R85.6 million compared to R331.6 million in the prior year. Bidvest Bank accounted for significant one-off costs, which included branch closure costs, and credit impairment charges on a few single name exposures where the lagged effect of the pandemic and national lockdown caught up. At the same time, the deployment of capital was slower than anticipated and approved pay-outs were delayed due to vehicle stock shortages. Demand for fleet and forex-related products is still muted, exacerbated by channel-to-market changes. Regulatory ratios across the businesses remain very strong. Policy sales were under pressure, particularly in Bidvest Life. The investment income recognised on the investment portfolio declined significantly year on year as it bore the brunt of challenging markets. Compendium performed well and FinGlobal in line with expectations.

Bidvest Bank is in the process of implementing its digitisation strategy. Additional growth niche sectors have been selected and necessary industry skills and resources have been secured. Credit processes have been optimised to enable speed of execution. Technology is being used to optimise and create efficiencies. Significant opportunities exist for the division, together with the rest of the Group, to deliver turn-key solutions to customers.

#### **Bidvest Properties and Corporate**

The Group owns a significant property portfolio, comprising 137 strategic properties, which is largely Bidvest occupied. Despite a very challenging property market, Bidvest Properties held its profit contribution to the Group steady, reduced vacancies and recycled capital successfully. Property transactions included the sale of a large vacant property in Namibia that was sold for N\$231.0 million. A phased plan is in place to retrofit properties with solar energy capabilities. The book value of the portfolio is R4.3 billion compared to an estimated market value of R8.4 billion.

Corporate costs remained well controlled while the non-core Namibian food distribution businesses had a challenging period.

For and on behalf of the board

**BF Mohale,** CHAIRMAN **NT Madisa,** CHIEF EXECUTIVE Johannesburg

5 September 2022

#### **Dividend declaration**

In line with the Group dividend policy, the directors have declared a final gross cash dividend of 364 cents (291.2000 cents net of dividend withholding tax, where applicable) per ordinary share for the financial year ended 30 June 2022 to those members registered on the record date, being Friday, 30 September 2022. The dividend has been declared from income reserves. A dividend withholding tax of 20% will be applicable to all shareholders who are not exempt.

| Share code:                            | BVT                          |
|--|------------------------------|
| ISIN:                                  | ZAE000117321                 |
| Company registration number:           | 1946/021180/06               |
| Company tax reference number:          | 9550162714                   |
| Gross cash dividend amount per share:  | 364.0000                     |
| Net dividend amount per share:         | 291.2000                     |
| Issued shares at declaration date:     | 340 274 346                  |
| Declaration date:                      | Monday, 5 September 2022     |
| Last day to trade <i>cum</i> dividend: | Tuesday, 27 September 2022   |
| First day to trade ex-dividend:        | Wednesday, 28 September 2022 |
| Record date:                           | Friday, 30 September 2022    |
| Payment date:                          | Monday, 3 October 2022       |

Share certificates may not be dematerialised or rematerialised between Wednesday, 28 September 2022, and Friday, 30 September 2022, both days inclusive.

For and on behalf of the board

Ms. Nonqaba Katamzi Company Secretary

## Summarised consolidated income statement

| R000s  | 2022<br>Audited            | 2021<br>Audited            | %<br>Change     |
|--|----------------------------|----------------------------|-----------------|
| Continuing operations  | 99 929 074                 | 00 014 006                 | 10.0            |
| Revenue  |                            | 88 314 806                 | 13.2            |
| Non-interest revenue Interest revenue  | 99 480 106<br>448 968      | 87 881 064<br>433 742      |                 |
| Cost of revenue  | (69 966 260)               | (61 140 027)               | 14.4            |
|  | , ,                        | , ,                        |                 |
| Gross profit Operating expenses  | 29 962 814<br>(20 268 608) | 27 174 779<br>(19 278 934) | 10.3<br>5.1     |
| Net impairment losses on financial assets  | (182 912)                  | (252 164)                  | (27.5)          |
| Other income   | 218 744                    | 247 244                    | (11.5)          |
| Trading profit   | 9 730 038                  | 7 890 925                  | 23.3            |
| Share-based payment expense  | (294 156)                  | (246 096)                  |                 |
| Acquisition costs and customer contracts amortisation  | (341 567)                  | (305 025)                  |                 |
| Net capital items  | 176 628                    | (179 663)                  |                 |
| Profit before finance charges and associate income   | 9 270 943                  | 7 160 141                  | 29.5            |
| Net finance charges  | (1 592 489)                | (1 470 534)                | 8.3             |
| Finance income   | 132 184                    | 57 367                     |                 |
| Finance charges  | (1 724 673)                | (1 527 901)                |                 |
| Share of profit of associates and joint ventures   | 101 101                    | 100 095                    | 1.0             |
| Current year earnings  | 101 317                    | 100 208                    |                 |
| Net capital items  | (216)                      | (113)                      |                 |
| Profit before taxation   | 7 779 555                  | 5 789 702                  | 34.4            |
| Taxation   | (2 332 248)                | (1 670 774)                | 39.6            |
| Profit for the year from continuing operations   | 5 447 307                  | 4 118 928                  | 32.3            |
| Discontinued operations  |                            |                            |                 |
| Profit after tax from discontinued operations  | -                          | 3 789                      |                 |
| Profit for the year  | 5 447 307                  | 4 122 717                  |                 |
| Attributable to  |                            |                            |                 |
| Shareholders of the Company – continuing operations  | 5 071 735                  | 3 840 933                  | 32.0            |
| Shareholders of the Company – discontinued operations  Non-controlling interest  | 275 570                    | 3 789<br>277 995           | (100.0)<br>35.1 |
| Non-controlling interest   | 375 572                    |                            |                 |
|  | 5 447 307                  | 4 122 717                  | 32.1            |
| Basic earnings per share (cents) – continuing operations   | 1 492.2                    | 1 130.2                    | 32.0            |
| Diluted basic earnings per share (cents) – continuing operations   | 1 490.0                    | 1 129.4                    | 31.9            |
| Basic earnings per share (cents) – discontinued operations  Diluted basic earnings per share (cents) – discontinued operations | _                          | 1.1<br>1.1                 |                 |
| Basic earnings per share (cents) – discontinued operations  Basic earnings per share (cents) – Group                           | 1 492.2                    | 1 131.3                    | 31.9            |
| Diluted basic earnings per share (cents) – Group   | 1 490.0                    | 1 130.5                    | 31.8            |
| Supplementary Information  |                            |                            |                 |
| Normalised headline earnings per share (cents) – continuing operations*  | 1 601.5                    | 1 292.0                    | 24.0            |
| Headline earnings per share (cents) – continuing operations  | 1 442.0                    | 1 183.3                    | 21.9            |
| Diluted headline earnings per share (cents) – continuing operations  | 1 439.9                    | 1 182.4                    | 21.8            |
| Headline earnings per share (cents) – discontinued operations  | _                          | 15.2                       |                 |
| Diluted headline earnings per share (cents) – discontinued operations  | 4 004 5                    | 15.2                       | 00.5            |
| Normalised headline earnings per share (cents) – Group*<br>Headline earnings per share (cents) – Group                         | 1 601.5<br>1 442.0         | 1 307.2<br>1 198.4         | 22.5            |
| Diluted headline earnings per share (cents) – Group  | 1 439.9                    | 1 197.5                    | 20.3<br>20.2    |
| Shares in issue  | 1 400.0                    | . 107.0                    | 20.2            |
| Total ('000)   | 339 888                    | 339 888                    |                 |
| Weighted ('000)  | 339 888                    | 339 847                    |                 |
| Diluted weighted ('000)  | 340 376                    | 340 096                    |                 |

<sup>\*</sup> Refer normalised headline earnings note for detailed definition.

|  | 2022      | 2021      | %      |
|--|-----------|-----------|--------|
| R000s  | Audited   | Audited   | Change |
| Supplementary Information continued  |           |           |        |
| Headline earnings The following adjustments to profit attributable to shareholders were taken into account in the calculation of headline earnings:                  |           |           |        |
| Profit attributable to shareholders of the Company – continuing operations Impairment of property, plant and equipment, right-of-use assets, goodwill and intangible | 5 071 735 | 3 840 933 | 32.0   |
| assets   | 17 351    | 71 872    |        |
| Property, plant and equipment*   | 5 121     | 48 976    |        |
| Right-of-use assets reversal#  | (9 230)   | (12 950)  |        |
| Intangible assets#   | 21 454    | 44 395    |        |
| Taxation effect  | 6         | (8 549)   |        |
| Net (profit)/loss on disposal of interests in subsidiaries and disposal and closure of businesses  | (155 532) | 62 821    |        |
| (Profit)/loss on disposal and closure#   | (155 532) | 64 722    |        |
| Taxation effect  | -         | (1 901)   |        |
| Net loss on disposal and impairment of associates and joint ventures   | (16 604)  | 77 448    |        |
| Impairment of associates and joint ventures#   | _         | 77 448    |        |
| Net profit on change in shareholding in associates and joint ventures#   | (17 218)  | -         |        |
| Non-controlling interest   | 614       | _         |        |
| Net profit on disposal of property, plant and equipment and intangible assets  | (15 892)  | (2 270)   |        |
| Property, plant and equipment#   | (36 516)  | (8 503)   |        |
| Intangible assets#   | 15 293    | 6 259     |        |
| Taxation effect  | 5 290     | 375       |        |
| Non-controlling interest   | 41        | (401)     |        |
| Compensation received on loss or impairment of property plant and equipment  | -         | (29 667)  |        |
| Compensation received#   | _         | (40 684)  |        |
| Taxation effect  | -         | 11 017    |        |
| Non-headline items included in equity accounted earnings of associated and joint venture   |           | <u>,</u>  |        |
| companies  | 125       | 113       |        |
| Non-headline items   | 216       | 113       |        |
| Non-controlling interest   | (91)      | _         |        |
| Headline earnings – continuing operations  | 4 901 183 | 4 021 250 | 21.9   |
| Profit attributable to shareholders of the Company – discontinued operations   | -         | 3 789     |        |
| Loss on disposal of discontinued operations  | -         | 85 224    |        |
| Impairment reversal of property, plant and equipment, right-of-use assets, goodwill and intangible assets  | -         | (37 478)  |        |
| Property, plant and equipment  | _         | (28 782)  |        |
| Intangible assets  | -         | (23 271)  |        |
| Taxation effect  | _         | 14 575    |        |
| Headline earnings – Group  | 4 901 183 | 4 072 785 | 20.3   |

<sup>\*</sup> Items above included as capital items on summarised consolidated income statement.

## Summarised consolidated income statement continued

#### for the year ended 30 June

#### Normalised headline earnings per share

Normalised headline earnings per share is a measurement used by the chief operating decision-maker, Mpumi Madisa and the executive board. The calculation of normalised headline earnings per share excludes acquisition costs, amortisation of acquired customer contracts, the impact of changes in deferred tax rates (included for the first time in the current year), and COVID-19 pandemic expenses relating to abnormal receivables provisioning, inventory obsolescence, restructuring costs and COVID-19 compliance regulatory costs and is based on the normalised headline earnings attributable to ordinary shareholders, divided by the weighted average number of ordinary shares in issue during the year. The presentation of normalised headline earnings is not an IFRS requirement.

| R000s  | 2022<br>Audited | 2021<br>Audited | %<br>Change |
|--|-----------------|-----------------|-------------|
| Headline earnings – continuing operations              | 4 901 183       | 4 021 250       |             |
| Acquisition costs                                      | 58 517          | 33 509          |             |
| Amortisation of acquired customer contracts            | 283 050         | 271 516         |             |
| COVID-19 pandemic expenses                             | _               | 182 466         |             |
| Taxation effect  | (52 266)        | (101 433)       |             |
| Change in deferred tax rates                           | 255 637         | _               |             |
| Non-controlling interest                               | (2 724)         | (16 474)        |             |
| Normalised headline earnings – continuing operations   | 5 443 397       | 4 390 834       | 24.0        |
| Normalised headline earnings – discontinued operations | -               | 51 535          |             |
| Normalised headline earnings – Group                   | 5 443 397       | 4 442 369       | 22.5        |

## Summarised consolidated statement of other comprehensive income

| R000s   | 2022<br>Audited | 2021<br>Audited |
|---|-----------------|-----------------|
| Profit for the year   | 5 447 307       | 4 122 717       |
| Other comprehensive income/(expense) net of taxation  |                 |                 |
| Items that may be reclassified subsequently to profit or loss                               | 1 250 100       | (620 829)       |
| Increase/(decrease) in foreign currency translation reserve                                 |                 |                 |
| Exchange differences arising during the year  | 190 535         | (647 494)       |
| (Decrease)/increase in fair value of cash flow hedges                                       | 1 059 565       | 26 665          |
| Fair value gain arising during the period   | 1 433 517       | 37 035          |
| Taxation effect for the year  | (373 953)       | (10 370)        |
| taxation oncot for the year   | (67 6 666)      | (10 07 0)       |
| Other comprehensive income transferred to profit or loss                                    | (1 161 065)     | 52 954          |
| Realisation of exchange differences on disposal of subsidiaries                             | 6 645           | 52 954          |
| Hedging gains reclassified  | (1 556 946)     | _               |
| Taxation effect   | 389 237         | _               |
| Items that will not be reclassified subsequently to profit or loss                          |                 |                 |
| Changes in the fair value of financial assets recognised through other comprehensive income | 2 834           | 1 862           |
| Defined benefit obligations   | (6 042)         | 12 094          |
| <u> </u>  | , ,             | 16 798          |
| Net remeasurement of defined benefit obligations during the year                            | (9 227)         |                 |
| Taxation effect for the year  | 3 100           | (4 704)         |
| Total comprehensive income for the year   | 5 533 134       | 3 568 798       |
| Attributable to   |                 |                 |
| Shareholders of the Company   | 5 139 873       | 3 326 301       |
| Non-controlling interest  | 393 261         | 242 497         |
|   | 5 533 134       | 3 568 798       |

## Summarised consolidated statement of cash flows

| Cash flows from operating activities         5 587 689         9 743 709           Profit before finance charges and associate income         9 270 943         7 160 141           Dividends from associates         86 718         9 7 767           Acquisition costs         5 517 33 509           Depreciation and amortisation         3 590 849         3 639 341           Share-based payment expense         28 8460         224 666           Shares acquired by staff in settlement of share incentive scheme obligations         (215 104)         (128 732)           Impairments of spoodwill and intangibles         77 448         44 395           Impairment of porting activities         21 454         44 395           Impairment of presental interests in subsidiaries and associates, and disposal and closure of businesses         (4 109)         36 026           Pair value adjustment to investments         (82 300)         (70 584)         62 300         (70 584)           Bereassurement of post-retiriement obligations         (172 750)         64 722         62 2300         (70 584)           Bereassurement of post-retiriement obligations         13 148         10 587         12 28 46 697         11 250 732           Cash generated by operations before changes in working capital         12 28 46 697         11 250 732         12 250 732         12 250 732 </th <th>R000s</th> <th>2022<br/>Audited</th> <th>2021<br/>Audited</th>   | R000s  | 2022<br>Audited | 2021<br>Audited |
|--|--|-----------------|-----------------|
| Prolit before finance charges and associate income   9 270 943   7 160 141   |  |                 |                 |
| Display   Disp   |  |                 |                 |
| Acquisition costs  | S Company of the comp |                 |                 |
| Depresiation and amontsation   \$3,990,849   \$3,930,934   \$3,934   \$3,934   \$3,934   \$2,944   \$2,945   \$2,445   \$4,355   \$2,445   \$4,445   \$2,445   \$4,445   \$2,445   \$4,445 |  |                 |                 |
| Sharb-based payment expense         288 460 (24 666)           Sharb-as acquired by staff in settlement of share incentive scheme obligations         (21 164) (128 732)           Impairment of goodwill and intengibles Impairment of pood owill and intengibles Impairment of pood owill and right-of-use assets Fair value adjustment to investments (Profit)/loss on disposal of interests in subsidiaries and associates, and disposal and closure of businesses of the assurance fund Remeasurement of post-retirement obligations         (172 750) (6 20 00 00 00 00 00 00 00 00 00 00 00 00  | '  |                 |                 |
| 128 742   128 743   128  |  |                 |                 |
| Impairment of associates   77 448   44 395   Impairment of pocovill and intangibles   12 454   44 395   Impairment of pocovill and intangibles   12 454   44 395   Impairment of pocovill and intangibles   12 454   44 395   Impairment of pocovill and intensity in the provision of pocovillation of the provision  | ' ' '  |                 |                 |
| Impairment of PPE and right-of-use assets   4 109   36 026   76 in value adjustment to investments   6 34 127   68 384   76 in value adjustment to investments   6 34 127   68 384   76 in value adjustment to investments   6 384   76 in value adjustment to post-order the rest in subsidiaries and associates, and disposal and closure of businesses   172 750   64 722   0.00   |  | `               | ` /             |
| Fair value adjustment to investments   (34 127)   68 384   (17076)   64 722   (17076)   | Impairment of goodwill and intangibles   | 21 454          | 44 395          |
| Profit/loss on disposal of interests in subsidiaries and associates, and disposal and closure of businesses businesses   (172 750)   64 722  | Impairment of PPE and right-of-use assets  | (4 109)         | 36 026          |
| businesses         (172 750)         64 722           Decrease in life assurance fund         (62 300)         (70 584)           Remeasurement of post-retirement obligations         (7 002)         (6 938)           Other non-cash items         11 348         10 587           Cash generated by operations before changes in working capital         12 834 697         11 250 732           Changes in working capital         (1 369 048)         2 394 336           (Increase)/decrease in inventories increase in trade receivables         (2 930 372)         (436 212)           Decrease in banking and other advances         2 431 477         189 652           Increase in trade and other payables and provisions (Decrease)/increase in amounts owed to bank depositors         11 465 665         13 645 068           Cash generated by operations         11 465 665         13 645 068           Ket finance charges paid         (1 388 364)         (1 111 64)           Act finance charges paid         (1 388 364)         (1 111 64)           Taxation paid         (1 989 500)         (1 11 64)           Dividends paid by the Company         (2 345 225)         (986 674)           Dividends paid by subsidiaries         (1 50 31)         (80 024)           Put-call option holders         (2 945 296)         (1 796 944)  | Fair value adjustment to investments   | (34 127)        | 68 384          |
| Decrease in life assurance fund  | , , ,  |                 |                 |
| Remeasurement of post-retirement obligations   |  | •               | -               |
| Other non-cash items         13148         10 587           Cash generated by operations before changes in working capital         12 834 697         11 250 732           Changes in working capital         (1369 048)         2 394 336           (Increase)/decrease in inventories         (2 900 372)         (436 212)           Increases in banking and other advances         431 477         198 852           Increase in trade and other payables and provisions         2 137 895         1 373 632           (Decrease)/increase in amounts owed to bank depositors         (332 887)         339 908           Cash generated by operations         11 466 650         13 645 088           Net firmance charges paid         (1 988 508)         (1 814 274)           Dividends paid by the Company         (2 346 225)         985 674           Dividends paid by the Company         (2 346 225)         985 674           Dividends paid by subsidiaries         (153 30)         (80 024)           - Non-controlling shareholders         (153 30)         (80 024)           - Put-call option holders         (2 948 296)         (17 30)           Net additions to property, plant and equipment         (2 967 521)         (1 916 901)           Net additions to property, plant and equipment well available assets         (2 962 482 286)         (3 294 318) </td <td></td> <td>•</td> <td>` '</td>   |  | •               | ` '             |
| Cash generated by operations before changes in working capital (1 369 048) 2 394 396 (Increase) (decrease in inventories increase) (decrease in inventories increase) in inventories increase in tracle receivables (2 390 372) (408 212) (4 390 390 390 390 390 390 390 390 390 390   | · · · · · · · · · · · · · · · · · · ·  | , ,             | , , ,           |
| Changes in working capital         (1 369 048)         2 394 336           (Increase)/decrease in inventories Increase in trade receivables         (2 390 372)         (436 212)           Decrease in banking and other advances         431 477         198 562           Increase in trade and other payables and provisions         2 137 895         1 378 652           (Decrease)/increase in amounts owed to bank depositors         (332 887)         339 908           Cash generated by operations         11 465 650         13 645 068           Net finance charges paid         (1 388 364)         (1 411 645)           Taxation paid         (1 989 508)         (1 848 225)         (985 674)           Dividends paid by subsidiaries         (154 863)         (33 059)           Non-controlling shareholders         (153 310)         (80 024)           - Put-call option holders         (153 310)         (80 024)           - Put-call option holders         (2 948 296)         (1 786 941)           Net additions to property, plant and equipment         (2 97 521)         (1 186 941)           Net additions to property, plant and equipment         (2 966 468)         (393 5212)           Net investing cash flows from discontinued operations         (2 966 468)         (393 5212)           Disposal of subsidiaries, businesses, associates and investmen   | Other non-cash items   | 13 148          | 10 587          |
| (Increase)/decrease in inventories   (1 215 160)   918 156   Increase in trade receivables   (2 390 372)   (436 212)   Decreases in banking and other advances   431 477   198 852   Increase in trade and other payables and provisions   (2 137 895   1 373 832   (Decrease)/increase in amounts owed to bank depositors   (1 383 384)   (339 908)   (1 383 384)   (1 411 645 650   1 3 645 068   (1 383 364)   (1 411 645 650   1 3 645 068   (1 383 364)   (1 411 645 650   1 3 645 068   (1 383 364)   (1 411 645 1 1 1 645 650   (1 383 364)   (1 411 645 1 1 1 645 650   (1 383 364)   (1 411 645 1 1 1 645 1 1 1 645 650   (1 383 364)   (1 411 645 1 1 1 1 645 1 1 1 1 645 1 1 1 1 645 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |  | 12 834 697      |                 |
| Increase in trade receivables  | Changes in working capital   | (1 369 048)     | 2 394 336       |
| Increase in trade receivables  | (Increase)/decrease in inventories   | (1 215 160)     | 918 156         |
| Cash generated by operations   Cash and cash equivalents at the beginning of the year   Cash and cash equivalents at end of the year   Cash and cash equivalents comprise: Cash and cash equivalents comprise: Cash and cash equivalents comprise: Cas   |  | (2 390 372)     | (436 212)       |
| Cash generated by operations   | Decrease in banking and other advances   | 431 477         | 198 852         |
| Cash generated by operations         11 465 650         13 645 068           Net finance charges paid         (1 388 364)         (1 411 645)           Taxation paid         (1 989 508)         (1 814 274)           Dividends paid by the Company         (2 345 225)         (985 674)           Dividends paid by subsidiaries         (150 310)         (80 024)           - Non-controlling shareholders         (150 310)         (80 024)           - Put-call option holders         (150 310)         (80 024)           - Vert-call option holders         - 393 293           Cash flows from investment activities         (2 948 296)         (1 766 944)           Net additions to property, plant and equipment         (2 670 521)         (1 916 901)           Net additions to intangible assets         (331 633)         (324 156)           Acquisition of subsiciaries, businesses, associates and investments         (2 966 468)         (3 935 212)           Disposal of subsidiaries, businesses, associates and investments         (2 966 468)         (3 935 212)           Net investing cash flows from discontinued operations         - 1 440 186           Cash flows from financing activities         (2 299 927         (7 083 290)           Repayment of lease liabilities         (1 251 802)         (1 294 769)           Settlement of p  | Increase in trade and other payables and provisions  | 2 137 895       | 1 373 632       |
| Net finance charges paid   (1 388 364)   (1 411 645)   Taxation paid   (2 345 225)   (985 674)   (1 389 508)   (1 814 274)   (2 345 225)   (985 674)   (1 814 274)   (1 845)   (1 848 63)   (83 059)   (1 814 274)   (1 848 63)   (83 059)   (1 814 863)   (83 085)   (1 814 863)   (1 81   | (Decrease)/increase in amounts owed to bank depositors   | (332 887)       | 339 908         |
| Net finance charges paid   (1 388 364)   (1 411 645)   Taxation paid   (2 345 225)   (985 674)   (1 389 508)   (1 814 274)   (2 345 225)   (985 674)   (1 814 274)   (1 845)   (1 848 63)   (83 059)   (1 814 274)   (1 848 63)   (83 059)   (1 814 863)   (83 085)   (1 814 863)   (1 81   | Cash ganarated by operations   | 11 /65 650      | 13 645 068      |
| Taxation paid  |  |                 |                 |
| Dividends paid by the Company  | 9 1  | ,               | , , ,           |
| Dividends paid by subsidiaries   (154 863) (83 059)    - Non-controlling shareholders   (150 310) (80 024) (4 553) (3 035)    - Put-call option holders   - 393 293    - Put-call option holders   - 393 293    - Put-call option holders   - 393 293    - Cash flows from discontinued operations   - 393 293    - Cash flows from investment activities   (2 948 296) (1 786 944)    - Net additions to property, plant and equipment   (2 670 521) (1 916 901)    - Net additions to intangible assets   (331 633) (324 156)    - Acquisition of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (2 966 468) (3 935 212)    - Disposal of subsidiaries, businesses, associates and investments   (1 251 802) (2 949 139 140 180 180 180 180 180 180 180 180 180 18   | '  | •               | ` '             |
| Put-call option holders  |  | •               | ` /             |
| Put-call option holders  | - Non-controlling shareholders   | (150 310)       | (80 024)        |
| Cash flows from investment activities         (2 948 296)         (1 786 944)           Net additions to property, plant and equipment         (2 670 521)         (1 916 901)           Net additions to intangible assets         (331 633)         (324 156)           Acquisition of subsidiaries, businesses, associates and investments         (2 966 468)         (3 935 212)           Disposal of subsidiaries, businesses, associates and investments         3 020 326         2 949 139           Net investing cash flows from discontinued operations         - 1 440 186           Cash flows from financing activities         2 029 927         (7 083 290)           Repayment of lease liabilities         (1 251 802)         (1 294 769)           Settlement of puttable non-controlling interest liability         (39 299)         -           Transactions with non-controlling interests         1 (1 557)         (481 410)           Borrowings repaid         (1 557)         (481 410)           Borrowings repaid         (17 169 703)         (10 372 402)           Net increase in cash and cash equivalents         4 669 320         873 475           Net cash and cash equivalents at the beginning of the year         5 818 129         5 343 865           Exchange rate adjustment         (10 761)         (399 211)           Net cash and cash equivalents at end of the year<   |  |                 | ` /             |
| Net additions to property, plant and equipment Net additions to intangible assets Acquisition of subsidiaries, businesses, associates and investments Disposal of subsidiaries, businesses, associates and investments Net investing cash flows from discontinued operations  Cash flows from financing activities  Repayment of lease liabilities Settlement of puttable non-controlling interest liability Transactions with non-controlling interest liability Borrowings raised Sorrowings repaid Net increase in cash and cash equivalents at the beginning of the year  Net increase in cash and cash equivalents at end of the year  Net cash and cash equivalents at end of the year  Cash and cash equivalents – continuing operations  It 1521 461 It 1916 901 It 19   | Net operating cash flows from discontinued operations  | -               | 393 293         |
| Net additions to intangible assets       (331 633)       (324 156)         Acquisition of subsidiaries, businesses, associates and investments       (2 966 468)       (3 935 212)         Disposal of subsidiaries, businesses, associates and investments       3 020 326       2 949 139         Net investing cash flows from discontinued operations       - 1 440 186         Cash flows from financing activities       2 029 927       (7 083 290)         Repayment of lease liabilities       (1 251 802)       (1 294 769)         Settlement of puttable non-controlling interest liability       (39 299)       -         Transactions with non-controlling interests       (1 557)       (481 410)         Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net increase in cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:       2 20 492 288       5 28 282         Cash and cash   | Cash flows from investment activities  | (2 948 296)     | (1 786 944)     |
| Net additions to intangible assets       (331 633)       (324 156)         Acquisition of subsidiaries, businesses, associates and investments       (2 966 468)       (3 935 212)         Disposal of subsidiaries, businesses, associates and investments       3 020 326       2 949 139         Net investing cash flows from discontinued operations       - 1 440 186         Cash flows from financing activities       2 029 927       (7 083 290)         Repayment of lease liabilities       (1 251 802)       (1 294 769)         Settlement of puttable non-controlling interest liability       (39 299)       -         Transactions with non-controlling interests       (1 557)       (481 410)         Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net increase in cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:       2 20 492 288       5 28 282         Cash and cash   | Net additions to property plant and equipment  | (2 670 521)     | (1.916.901)     |
| Acquisition of subsidiaries, businesses, associates and investments       (2 966 468)       (3 935 212)         Disposal of subsidiaries, businesses, associates and investments       3 020 326       2 949 139         Net investing cash flows from discontinued operations       - 1 440 186         Cash flows from financing activities       2 029 927       (7 083 290)         Repayment of lease liabilities       (1 251 802)       (1 294 769)         Settlement of puttable non-controlling interest liability       (39 299)       -         Transactions with non-controlling interests       (1 557)       (481 410)         Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net increase in cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:         Cash and cash equivalents – continuing operations       11 521 461       7 438 073         Bank overdrafts included in short-term portion of   |  |                 |                 |
| Disposal of subsidiaries, businesses, associates and investments       3 020 326       2 949 139         Net investing cash flows from discontinued operations       - 1 440 186         Cash flows from financing activities       2 029 927       (7 083 290)         Repayment of lease liabilities       (1 251 802)       (1 294 769)         Settlement of puttable non-controlling interest liability       (39 299)       -         Transactions with non-controlling interests       (1 557)       (481 410)         Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:       2 0492 481       7 438 073         Cash and cash equivalents – continuing operations       11 521 461       7 438 073         Bank overdrafts included in short-term portion of interest bearing borrowings       (1 044 773)       (1 619 944)  |  | •               |                 |
| Cash flows from financing activities         2 029 927         (7 083 290)           Repayment of lease liabilities         (1 251 802)         (1 294 769)           Settlement of puttable non-controlling interest liability         (39 299)         -           Transactions with non-controlling interests         (1 557)         (481 410)           Borrowings raised         20 492 288         5 424 273           Borrowings repaid         (17 169 703)         (10 372 402)           Net financing cash flows from discontinued operations         -         (358 982)           Net cash and cash equivalents         4 669 320         873 475           Net cash and cash equivalents at the beginning of the year         5 818 129         5 343 865           Exchange rate adjustment         (10 761)         (399 211)           Net cash and cash equivalents at end of the year         10 476 688         5 818 129           Net cash and cash equivalents comprise:         -   |  | •               |                 |
| Repayment of lease liabilities Settlement of puttable non-controlling interest liability Transactions with non-controlling interests Borrowings raised Borrowings repaid Net financing cash flows from discontinued operations  Net increase in cash and cash equivalents Net cash and cash equivalents at the beginning of the year Exchange rate adjustment  Net cash and cash equivalents at end of the year  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise: Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  (1 251 802) (1 294 769) (39 299) - (481 410)  | Net investing cash flows from discontinued operations  | _               | 1 440 186       |
| Settlement of puttable non-controlling interest liability Transactions with non-controlling interests Borrowings raised Borrowings repaid Net financing cash flows from discontinued operations  Net increase in cash and cash equivalents Net cash and cash equivalents at the beginning of the year Exchange rate adjustment  Net cash and cash equivalents at end of the year  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise: Cash and cash equivalents – continuing operations Bank overdrafts included in short-term portion of interest bearing borrowings  (10 39 299)  (10 372 402)  (10 476 88 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5  | Cash flows from financing activities   | 2 029 927       | (7 083 290)     |
| Settlement of puttable non-controlling interest liability Transactions with non-controlling interests Borrowings raised Borrowings repaid Net financing cash flows from discontinued operations  Net increase in cash and cash equivalents Net cash and cash equivalents at the beginning of the year Exchange rate adjustment  Net cash and cash equivalents at end of the year  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise: Cash and cash equivalents – continuing operations Bank overdrafts included in short-term portion of interest bearing borrowings  (10 39 299)  (10 372 402)  (10 476 88 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5 818 129  (10 476 688 5  | Renayment of lease liabilities   | (1 251 802)     | (1 204 760)     |
| Transactions with non-controlling interests       (1 557)       (481 410)         Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net increase in cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:       Cash and cash equivalents – continuing operations       11 521 461       7 438 073         Bank overdrafts included in short-term portion of interest bearing borrowings       (1 044 773)       (1 619 944)   |  | ,               | (1 20+ 100)     |
| Borrowings raised       20 492 288       5 424 273         Borrowings repaid       (17 169 703)       (10 372 402)         Net financing cash flows from discontinued operations       - (358 982)         Net increase in cash and cash equivalents       4 669 320       873 475         Net cash and cash equivalents at the beginning of the year       5 818 129       5 343 865         Exchange rate adjustment       (10 761)       (399 211)         Net cash and cash equivalents at end of the year       10 476 688       5 818 129         Net cash and cash equivalents comprise:       Cash and cash equivalents – continuing operations       11 521 461       7 438 073         Bank overdrafts included in short-term portion of interest bearing borrowings       (1 044 773)       (1 619 944)   |  | ,               | (481 410)       |
| Borrowings repaid   (17 169 703) (10 372 402)   Net financing cash flows from discontinued operations   - (358 982)  |  | •               | '               |
| Net increase in cash and cash equivalents Net cash and cash equivalents at the beginning of the year Exchange rate adjustment  Net cash and cash equivalents at end of the year  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise: Cash and cash equivalents – continuing operations Bank overdrafts included in short-term portion of interest bearing borrowings  873 475 873 475 873 475 874 469 320 873 475 874 865 878 129 878 476 879 211) 879 211) 870 211 871 221 461 871 232 873 475  | Borrowings repaid  | (17 169 703)    | (10 372 402)    |
| Net cash and cash equivalents at the beginning of the year  Exchange rate adjustment  Secondary 10 761  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise:  Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  5 818 129  5 343 865 (399 211)  10 476 688  5 818 129  11 521 461  7 438 073 (1 619 944)  | Net financing cash flows from discontinued operations  | -               | (358 982)       |
| Net cash and cash equivalents at the beginning of the year  Exchange rate adjustment  Secondary 10 761  Net cash and cash equivalents at end of the year  Net cash and cash equivalents comprise:  Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  5 818 129  5 343 865 (399 211)  10 476 688  5 818 129  11 521 461  7 438 073 (1 619 944)  | Net increase in cash and cash equivalents  | 4 669 320       | 873 475         |
| Exchange rate adjustment (10 761) (399 211)  Net cash and cash equivalents at end of the year 10 476 688 5 818 129  Net cash and cash equivalents comprise:  Cash and cash equivalents – continuing operations 11 521 461 7 438 073  Bank overdrafts included in short-term portion of interest bearing borrowings (1 044 773) (1 619 944)   |  |                 |                 |
| Net cash and cash equivalents comprise:  Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  11 521 461 7 438 073  (1 044 773) (1 619 944)   | ,  | (10 761)        |                 |
| Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  11 521 461 7 438 073 (1 619 944)   | Net cash and cash equivalents at end of the year   | 10 476 688      | 5 818 129       |
| Cash and cash equivalents – continuing operations  Bank overdrafts included in short-term portion of interest bearing borrowings  11 521 461 7 438 073 (1 619 944)   | Net cash and cash equivalents comprise:  |                 | _               |
| Bank overdrafts included in short-term portion of interest bearing borrowings (1 044 773) (1 619 944)  | ·  | 11 521 461      | 7 438 073       |
| <b>10 476 688</b> 5 818 129  | Bank overdrafts included in short-term portion of interest bearing borrowings  | (1 044 773)     | (1 619 944)     |
|  |  | 10 476 688      | 5 818 129       |

## Summarised consolidated statement of financial position

| Non-current assets   55 687 654   53 211 879     Property, plant and equipment   14 901 527   14 107 662     Property, plant and equipment   14 901 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   14 107 662     Property, plant and equipment   14 905 527   15 10 10 10 10 10 10 10 10 10 10 10 10 10  |  | 2022       | 2021       |
|--|--|------------|------------|
| Non-current assets         55 887 685         \$ 2 211 879           Property, plant and equipment         14 90 1527         14 10 76 52           Right-fo-use assets         4 507 081         4 10 76 52           Intangible assets         13 633 333         13 61 81 87           Deferred taxation assets         15 18 76 70           Deferred taxation surplus         264 667         252 25           Life assurance fund         484 740         388 337           Investments         2378 183         38 367           Investments         13 39 499         6 868           Currency swap derivative asset         13 98 499         7 868           Currency swap derivative asset         13 98 70         7 868           Currency swap derivative asset         13 98 70         7 868           Currency swap derivative asset         13 98 70         7 870           Banking and other advances         13 98 70         7 870           Current assets         13 38 70         8 10 10 11 13           Current swap         13 78 685         10 10 11 13           Trade and other receivables         13 78 768         10 10 11 13           Trade and other receivables         13 78 768         10 10 11 13           Trade and other receivables  | R000s  | Audited    | Audited    |
| Property, plant and equipment   14 901 527   14 107 662   Flight-of-use assets   4 507 681   4 615 662   Flight-of-use assets   3 683 353   33 681 681 818   Goodwill   14 085 245   13 678 707   Deferred taxation assets   14 085 245   13 678 707   Deferred taxation assets   15 18704   1 538 254   15 18704   1 538 254   15 18704   1 538 254   15 18704   1 538 254   15 18704   1 538 254   1 587 551   1 527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551   527 908   1 587 551 | ASSETS   |            |            |
| Pight-of-use assets   4 507 081  | Non-current assets                               | 55 687 654 | 53 211 879 |
| Pight-of-use assets  | Property, plant and equipment                    | 14 901 527 | 14 107 562 |
| Intangible assets         13 633 53         13 681 818           Goodwill         14 085 245         1 13 678 707           Defired taxation assets         15 18 704         1 538 254           Defined benefit persion surplus         284 667         252 230           Life assurance fund         484 740         368 937           Investments         2 378 183         2 586 862           Currency swap derivative asset         1 393 439         -           Banking and other advances         1 1987 164         1 702 156           Currency swap derivative asset         40 328 516         33 187 586           Inventories         11 375 865         10 100 6 113           Short-term portion of banking and other advances         47 7223         1 203 708           Inventories         16 560 642         1 070 207           Taxation         383 325         367 94           Taxation         38 507         37 58           Total assets         96 016 170         86 399 73           EQUITY AND LIABILITIES         28 366 633         25 537 831      <  |  | 4 507 081  | 4 615 625  |
| Deferred taxation assets         1 518 704         1 538 254           Defined benefit pension surplus         264 667         252 230           Life assurance fund         484 740         368 397           Investiments         2 378 183         2 758 682           Currency swap derivative asset         1 339 439         —           Banking and other advances         1 987 164         1 702 156           Current assets         40 328 516         33 187 856           Inventories         11 375 865         10 106 113           Short-term portion of banking and other advances         487 223         1 203 708           Trade and other receivables         16 560 642         14 072 021           Taxation         383 325         367 941           Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EOUITY AND LIABILITIES         2         28 306 833         25 537 831           Capital and reserves         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 833         25 537 831           Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         4 092 040   | •  | 13 633 353 | 13 661 818 |
| Defined benefit pension surplus   264 667   252 230   Interest in associates and joint ventures   367 551   527 908   368 937   368 93 | Goodwill   | 14 085 245 | 13 678 707 |
| Interest in associates and joint ventures         587 551         527 908           Life assurance fund         484 740         368 937           Investments         2 378 188         2 788 88           Currency swap derivative asset         1 339 439         -           Banking and other advances         1 1987 164         1 702 156           Current assets         40 328 516         33 187 856           Inventories         11 378 865         10 106 113           Short-term portion of banking and other advances         487 223         1 203 708           Tax de and other receivables         16 560 642         14 072 021           Tax atlon         383 325         367 941           Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         28 790 766           Capital and reserves         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         30 591 509         24 337 921           Life assurance fund         27 56 688         22 165   | Deferred taxation assets                         | 1 518 704  | 1 538 254  |
| Life assurance fund         484 740         368 937 investments         2 378 183         2 758 682         2 276 183         2 758 682         2 276 183         2 758 682         2 276 183         2 758 682         2 276 183         2 758 682         2 287 6  | Defined benefit pension surplus                  | 264 667    | 252 230    |
| Investments  | Interest in associates and joint ventures        | 587 551    | 527 908    |
| Currency swap derivative asset         1 339 439         1 702 156           Current assets         40 328 516         33 187 856           Inventories         11 757 865         10 106 113           Short-term portion of banking and other advances         487 223         1 203 708           Trade and other receivables         16 560 642         14 072 021           Taxation         383 325         367 941           Cash and cash equivalents         96 016 170         86 399 735           EQUITY AND LIABILITIES         3         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-current liabilities         3 0591 509         24 337 921           Deferred taxation liabilities         4092 040         3907 395           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         73 551         77 048           Long-term portion of provisions         671 955         635 356           Long-term portion of provisions         3907 252         4 119 433           Current liabilities         3 907 252         4 119 433           Current liabilities  | Life assurance fund                              | 484 740    | 368 937    |
| Banking and other advances         1 987 164         1 702 156           Current assets         40 328 516         33 187 856           Inventories         11 375 865         10 106 113           Short-term portion of banking and other advances         487 223         1 203 708           Trade and other receivables         16 560 642         1 407 20 21           Taxation         383 325         367 941           Cash and cash equivalents         96 016 170         86 399 735           EQUITY AND LIABILITIES         96 016 170         86 399 785           EQUITY AND LIABILITIES         31 875 342         28 790 76           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-current liabilities         3 591 509         24 337 921           Deferred taxation liabilities         3 05 91 509         24 337 921           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         153 55 102           Dest-retirement obligations         73 551         77 040           Puttable non-controlling interest liabilities         3 907 252         4 119 43           Long-term portion of provisions         3 73 551         77 040           Puttable non-controlling i  | Investments                                      | 2 378 183  | 2 758 682  |
| Current assets         40 328 516         33 187 856           Inventories         11 375 865         10 106 113           Short-term portion of banking and other advances         487 223         1 203 708           Trade and other receivables         18 6806 42         14 072 021           Taxation         383 325         367 941           Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-current liabilities         3 508 709         3 252 935           Non-current liabilities         3 508 709         3 252 935           Non-current portion of borrowings         24 337 921         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936         222 165           Long-term portion of borrowings         21 571 043         15 355 102         70 40           Post-retirement obligations         7 3 551         77 040         70 400         70 555         635 356           Long-term portion of provisions         671 955         635 356         505         505         505   | Currency swap derivative asset                   | 1 339 439  | _          |
| Inventories  | Banking and other advances                       | 1 987 164  | 1 702 156  |
| Short-term portion of banking and other advances         487 223         1 203 708           Trade and other receivables         16 560 642         14 072 021           Taxation         383 325         367 941           Cash and cash equivalents         11 1521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-current liabilities         3 508 709         3 252 935           Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 365 102           Post-retirement obligations         73 551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 365           Long-term portion of provisions         3 907 252         4 119 433           Long-term portion of provisions         3 907 252         4 119 433           Long-term portion of provisions <th>Current assets</th> <th>40 328 516</th> <th>33 187 856</th>   | Current assets                                   | 40 328 516 | 33 187 856 |
| Trade and other receivables         16 560 642         14 072 021           Taxation         383 325         367 941           Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         31 875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-controlling interest         3 508 709         3 252 935           Non-current liabilities         3 0591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         7 3 551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of provisions         671 955         635 356           Long-term portion of provisions         98 91 33         3271 048           Trade and other payables         3 3549 319         33 271 048           Trade and other payables         20 498 175  | Inventories                                      | 11 375 865 | 10 106 113 |
| Taxation         383 325         367 941           Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         31 875 342         28 790 766           Attributable to shareholders of the Company Non-controlling interest         28 366 633         25 537 831           Non-current liabilities         3 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         7 3551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of provisions         671 955         635 356           Long-term portion of provisions         20 489         671 955         635 356           Long-term portion of provisions         3 307 252         4 119 433           Current liabilities         3 397 252         4 119 433           Current liabilities         3 398 319         33 271 048           Trade and other payables  | Short-term portion of banking and other advances | 487 223    | 1 203 708  |
| Cash and cash equivalents         11 521 461         7 438 073           Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         2         31 875 342         28 790 766           Attributable to shareholders of the Company Non-controlling interest         28 366 633         25 537 831         3 508 709         3 252 935           Non-current liabilities         3 591 509         24 337 921         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936         21 571 043         15 355 102           Long-term portion of borrowings         21 571 043         15 355 102         70 936           Post-retirement obligations         7 3 551         77 040         73 551         77 040           Puttable non-controlling interest liabilities         - 20 889         20 935         20 935         20 935         20 935         20 936         20 937  | Trade and other receivables                      | 16 560 642 | 14 072 021 |
| Total assets         96 016 170         86 399 735           EQUITY AND LIABILITIES         31 875 342         28 790 766           Attributable to shareholders of the Company Non-controlling interest         28 366 633         25 537 831           Non-current liabilities         3 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 935           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         73 551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of lease liabilities         3 907 252         4 119 433           Current liabilities         3 907 252         4 119 433           Current portion of provisions         33 549 319         33 271 048           Trade and other payables         30 97 252         4 119 433           Short-term portion of provisions         398 812         460 634           Vendors for acquisition         752         752           Taxation         661 467         482 485           Amounts owed to bank depositors <t< td=""><td>Taxation</td><td>383 325</td><td>367 941</td></t<>  | Taxation   | 383 325    | 367 941    |
| COUITY AND LIABILITIES         31875 342         28 790 766           Attributable to shareholders of the Company         28 366 633         25 537 831           Non-controlling interest         3 508 709         3 252 935           Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         73 551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of lease liabilities         3 907 252         4 119 433           Current liabilities         3 3549 319         33 271 048           Trade and other payables         20 498 175         18 288 267           Short-term portion of provisions         398 812         466 634           Vendors for acquisition         752         752           Taxation         661 467         482 485           Amounts owed to bank depositors         7 293 785         7 626 671           Short-term portion of lease liabilities         1  | Cash and cash equivalents                        | 11 521 461 | 7 438 073  |
| Capital and reserves       31 875 342       28 790 766         Attributable to shareholders of the Company Non-controlling interest       28 366 633       25 537 831         Non-current liabilities       3 508 709       3 252 935         Non-current liabilities       4 092 040       3 907 936         Life assurance fund       275 668       222 165         Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       -       20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735 <th>Total assets</th> <th>96 016 170</th> <th>86 399 735</th>  | Total assets                                     | 96 016 170 | 86 399 735 |
| Attributable to shareholders of the Company       28 366 633       25 537 831         Non-controlling interest       3 508 709       3 252 935         Non-current liabilities       30 591 509       24 337 921         Deferred taxation liabilities       4 092 040       3 907 936         Life assurance fund       275 668       222 165         Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       -       20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       3 3 549 319       33 271 048         Trade and other payables       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of lease liabilities       3 512 224       5 380 263         Short-t  | EQUITY AND LIABILITIES                           |            |            |
| Non-controlling interest         3 508 709         3 252 935           Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         7 3 551         77 040           Puttable non-controlling interest liabilities         - 20 889         20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of lease liabilities         3 907 252         4 119 433           Current liabilities         3 549 319         33 271 048           Trade and other payables         33 549 319         33 271 048           Tead and other payables         398 812         460 634           Vendors for acquisition         752         752           Taxation         661 467         482 485           Amounts owed to bank depositors         7 293 785         7 626 671           Short-term portion of borrowings         3 512 224         5 380 263           Short-term portion of lease liabilities         1 184 104         1 031 976           Total equity and liabilities  | Capital and reserves                             | 31 875 342 | 28 790 766 |
| Non-current liabilities         30 591 509         24 337 921           Deferred taxation liabilities         4 092 040         3 907 936           Life assurance fund         275 668         222 165           Long-term portion of borrowings         21 571 043         15 355 102           Post-retirement obligations         73 551         77 040           Puttable non-controlling interest liabilities         - 20 889           Long-term portion of provisions         671 955         635 356           Long-term portion of lease liabilities         3 907 252         4 119 433           Current liabilities         3 3 549 319         33 271 048           Trade and other payables         20 498 175         18 288 267           Short-term portion of provisions         398 812         460 634           Vendors for acquisition         752         752           Taxation         661 467         482 485           Amounts owed to bank depositors         7 293 785         7 626 671           Short-term portion of borrowings         3 512 224         5 380 263           Short-term portion of lease liabilities         1 184 104         1 031 976           Total equity and liabilities         96 016 170         86 399 735  | Attributable to shareholders of the Company      | 28 366 633 | 25 537 831 |
| Deferred taxation liabilities       4 092 040       3 907 936         Life assurance fund       275 668       222 165         Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       - 20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Non-controlling interest                         | 3 508 709  | 3 252 935  |
| Life assurance fund       275 668       222 165         Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       - 20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Non-current liabilities                          | 30 591 509 | 24 337 921 |
| Life assurance fund       275 668       222 165         Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       - 20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Deferred taxation liabilities                    | 4 092 040  | 3 907 936  |
| Long-term portion of borrowings       21 571 043       15 355 102         Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       - 20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Life assurance fund                              |            |            |
| Post-retirement obligations       73 551       77 040         Puttable non-controlling interest liabilities       –       20 889         Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of lease liabilities       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735  |  | 21 571 043 |            |
| Long-term portion of provisions       671 955       635 356         Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735  |  | 73 551     | 77 040     |
| Long-term portion of lease liabilities       3 907 252       4 119 433         Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735  | •  | _          | 20 889     |
| Current liabilities       33 549 319       33 271 048         Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Long-term portion of provisions                  | 671 955    | 635 356    |
| Trade and other payables       20 498 175       18 288 267         Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | Long-term portion of lease liabilities           | 3 907 252  | 4 119 433  |
| Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735  | Current liabilities                              | 33 549 319 | 33 271 048 |
| Short-term portion of provisions       398 812       460 634         Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735  | Trade and other payables                         | 20 498 175 | 18 288 267 |
| Vendors for acquisition       752       752         Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   | ·  |            | 460 634    |
| Taxation       661 467       482 485         Amounts owed to bank depositors       7 293 785       7 626 671         Short-term portion of borrowings       3 512 224       5 380 263         Short-term portion of lease liabilities       1 184 104       1 031 976         Total equity and liabilities       96 016 170       86 399 735   |  | 752        | 752        |
| Short-term portion of borrowings3 512 2245 380 263Short-term portion of lease liabilities1 184 1041 031 976Total equity and liabilities96 016 17086 399 735  | ·  | 661 467    | 482 485    |
| Short-term portion of lease liabilities1 184 1041 031 976Total equity and liabilities96 016 17086 399 735  | Amounts owed to bank depositors                  | 7 293 785  | 7 626 671  |
| Total equity and liabilities         96 016 170         86 399 735   | Short-term portion of borrowings                 | 3 512 224  | 5 380 263  |
|  | Short-term portion of lease liabilities          | 1 184 104  | 1 031 976  |
| Net asset value per share (cents) 8 346 7 514  | Total equity and liabilities                     | 96 016 170 | 86 399 735 |
|  | Net asset value per share (cents)                | 8 346      | 7 514      |

## Summarised consolidated statement of changes in equity

|  | 2022              | 2021               |
|--|-------------------|--------------------|
| R000s  | Audited           | Audited            |
| Equity attributable to shareholders of the Company   | 28 366 633        | 25 537 831         |
| Share capital  | 17 014            | 17 014             |
| Share premium  | 1 367 796         | 1 367 796          |
| Foreign currency translation reserve   | 21 376            | (166 446)          |
| Balance at beginning of the year   | (166 446)         | 400 927            |
| Movement during the year   | 181 177           | (620 327)          |
| Realisation of reserve on disposal of subsidiaries   | 6 645             | 52 954             |
| Hedging reserve  | (154 006)         | (38 619)           |
| Balance at beginning of the year   | (38 619)          | (65 284)           |
| Fair value (losses)/gains arising during the year  | (133 427)         | 37 035             |
| Deferred tax recognised directly in reserve  | 18 040            | (10 370)           |
| Equity-settled share-based payment reserve   | 332 121           | (326 401)          |
| Balance at beginning of the year   | (326 401)         | (437 247)          |
| Arising during the year  | 274 529           | 215 848            |
| Deferred tax recognised directly in reserve  | (1 885)           | 23 362             |
| Utilisation during the year  Realisation of reserve on disposal of subsidiaries                                    | (215 104)         | (130 097)<br>1 733 |
| Transfer of equity-settled share-based payment reserve as a result of changes in shareholding of                   | _                 | 1 733              |
| subsidiaries   | (2 609)           | -                  |
| Transfer to retained earnings  | 603 591           | -                  |
| Movement in retained earnings  | 26 103 669        | 24 005 009         |
| Balance at the beginning of the year   | 24 005 009        | 21 211 095         |
| Attributable profit  | 5 071 735         | 3 844 722          |
| Change in fair value of financial assets recognised through other comprehensive income                             | 2 570             | 1 861              |
| Net remeasurement of defined benefit obligations during the year   | (6 867)           | 12 297             |
| Transfer of reserves as a result of changes in shareholding of subsidiaries  Remeasurement of put option liability | 2 160<br>(22 122) | (79 292)           |
| Net dividends paid   | (2 345 225)       | (985 674)          |
| Transfer from equity-settled share-based payment reserve   | (603 591)         | (000 07 1)         |
| Treasury shares  | 678 663           | 679 478            |
| Balance at the beginning of the year   | 679 478           | 664 746            |
| Purchase of shares by subsidiaries   | (211 779)         | (111 975)          |
| Shares disposed of in terms of share incentive scheme  | 210 964           | 126 707            |
| Equity attributable to non-controlling interests of the Company  | 3 508 709         | 3 252 935          |
| Balance at beginning of the year   | 3 252 935         | 3 481 856          |
| Total comprehensive income   | 393 261           | 242 497            |
| Attributable profit  | 375 572           | 277 995            |
| Movement in foreign currency translation reserve   | 9 358             | (27 167)           |
| Movement in cashflow hedging reserve   | 7 242             | (8 169)            |
| Changes in the fair value of financial assets recognised through other comprehensive income                        | 264               | 41                 |
| Net remeasurement of defined benefit obligations during the year   | 825               | (203)              |
| Dividends paid   | (150 310)         | (80 024)           |
| Movement in equity-settled share-based payment reserve   | 13 931            | 7 391              |
| Transfer of equity-settled share-based payment reserve as a result of changes in shareholding of subsidiaries      | 2 609             |                    |
| Transactions with non-controlling interests  | (1 557)           | (478 077)          |
| Transfer of reserves as a result of changes in shareholding of subsidiaries  | (2 160)           | 79 292             |
| Total aquity   | 21 075 240        | 20 700 766         |
| Total equity   | 31 875 342        | 28 790 766         |

## Summarised disaggregated revenue

|  | 2222            | 2021                 |
|--|-----------------|----------------------|
| R000s  | 2022<br>Audited | Restated*<br>Audited |
| Revenue  |                 |                      |
| Sale of goods <sup>1</sup>   | 58 925 533      | 53 723 694           |
| Rendering of services <sup>2</sup>                                     | 40 500 267      | 33 449 398           |
| Commissions and fees earned <sup>3</sup>                               | 1 907 653       | 2 190 198            |
| Billings relating to clearing and forwarding transactions <sup>4</sup> | 2 577 787       | 1 946 949            |
| Interest <sup>5</sup>  | 448 968         | 433 742              |
| Insurance <sup>6</sup>   | 577 653         | 531 792              |
|  | 104 937 861     | 92 275 773           |
| Inter-group eliminations   | (5 008 787)     | (3 960 967)          |
|  | 99 929 074      | 88 314 806           |
| Disaggregation of segmental revenue                                    | 00 500 050      | 00.040.000           |
| Services International <sup>2</sup>                                    | 26 526 256      | 20 848 823           |
| Branded Products <sup>1</sup>  | 18 284 841      | 17 081 744           |
| Freight <sup>2, 4</sup>  | 6 919 476       | 5 846 612            |
| Commercial Products <sup>1</sup>                                       | 14 065 153      | 13 449 322           |
| Services South Africa <sup>2</sup>                                     | 7 718 441       | 6 763 891            |
| Automotive <sup>1</sup>  | 23 239 644      | 20 883 554           |
| Financial Services <sup>3, 5, 6</sup>                                  | 2 248 222       | 2 464 425            |
| Properties <sup>2</sup>  | 56 413          | 43 444               |
| Corporate and investments <sup>1</sup>                                 | 870 628         | 932 991              |
|  | 99 929 074      | 88 314 806           |
| Geographic disaggregation of revenue                                   |                 |                      |
| Southern Africa  | 79 582 271      | 73 352 022           |
| International  | 20 346 803      | 14 962 784           |
| international  |                 |                      |

<sup>\*</sup> Refer note on restatement of comparatives

## Summarised segmental analysis

|  |             | 0001              |        |
|--|-------------|-------------------|--------|
|  | 2022        | 2021<br>Restated* | %      |
| R000s  | Audited     | Audited           | Change |
| Revenue  |             |                   |        |
| Services International   | 27 449 466  | 21 684 887        | 26.6   |
| Branded Products   | 19 082 709  | 17 793 068        | 7.2    |
| Freight  | 7 446 212   | 6 204 869         | 20.0   |
| Commercial Products  | 15 037 761  | 14 024 659        | 7.2    |
| Services South Africa  | 8 225 664   | 7 207 979         | 14.1   |
| Automotive   | 23 708 713  | 21 095 402        | 12.4   |
| Financial Services   | 2 435 017   | 2 646 657         | (8.0)  |
| Properties   | 609 689     | 587 726           | 3.7    |
| Corporate and investments  | 942 630     | 1 030 526         | (8.5)  |
|  | 104 937 861 | 92 275 773        | 13.7   |
| Inter-group eliminations   | (5 008 787) | (3 960 967)       |        |
|  | 99 929 074  | 88 314 806        | 13.2   |
| Geographic region  |             |                   |        |
| Southern Africa  | 84 447 866  | 76 993 821        | 9.7    |
| International  | 20 489 995  | 15 281 952        | 34.1   |
|  | 104 937 861 | 92 275 773        |        |
| Trading profit   |             |                   |        |
| Services International   | 3 053 475   | 2 661 443         | 14.7   |
| Branded Products   | 1 878 061   | 1 462 522         | 28.4   |
| Freight  | 1 767 499   | 1 295 003         | 36.5   |
| Commercial Products  | 1 174 422   | 921 610           | 27.4   |
| Services South Africa  | 880 337     | 641 940           | 37.1   |
| Automotive   | 819 032     | 652 031           | 25.6   |
| Financial Services   | 85 599      | 331 584           | (74.2) |
| Properties   | 563 304     | 560 689           | 0.5    |
| Corporate and investments  | (491 691)   | (635 897)         | 22.7   |
|  | 9 730 038   | 7 890 925         | 23.3   |
| Geographic region  |             |                   |        |
| Southern Africa  | 7 798 064   | 6 328 706         | 23.2   |
| International  | 1 931 974   | 1 562 219         | 23.7   |
|  | 9 730 038   | 7 890 925         |        |
| Earnings before interest, taxation, depreciation and amortisation (EBITDA) |             |                   |        |
| Services International   | 3 557 100   | 3 225 903         | 10.3   |
| Branded Products   | 2 090 955   | 1 686 534         | 24.0   |
| Freight  | 1 999 457   | 1 522 180         | 31.4   |
| Commercial Products  | 1 256 302   | 1 006 409         | 24.8   |
| Services South Africa  | 1 162 765   | 914 912           | 27.1   |
| Automotive   | 837 178     | 685 034           | 22.2   |
| Financial Services   | 366 971     | 605 633           | (39.4) |
| Properties   | 569 731     | 567 518           | 0.4    |
| Corporate and investments  | (471 200)   | (623 375)         | 24.4   |
|  | 11 369 259  | 9 590 748         | 18.5   |
| Geographic region  |             |                   |        |
| Southern Africa  | 9 114 327   | 7 616 966         | 19.7   |
| International  | 2 254 933   | 1 973 782         | 14.2   |
|  | 11 369 260  | 9 590 748         |        |
|  | 11 309 200  | 9 090 140         |        |

<sup>\*</sup> Refer note on restatement of comparatives

| R000s                     | 2022<br>Audited | 2021<br>Restated*<br>Audited | %<br>Change |
|---------------------------|-----------------|------------------------------|-------------|
| Operating assets          |                 |                              |             |
| Services International    | 8 499 257       | 7 355 568                    | 15.5        |
| Branded Products          | 10 359 565      | 9 723 479                    | 6.5         |
| Freight                   | 9 424 713       | 8 339 044                    | 13.0        |
| Commercial Products       | 6 820 867       | 6 113 905                    | 11.6        |
| Services South Africa     | 2 635 873       | 1 994 667                    | 32.1        |
| Automotive                | 4 061 288       | 4 330 847                    | (6.2)       |
| Financial Services        | 7 393 310       | 7 786 911                    | (5.1)       |
| Properties                | 4 347 247       | 3 895 019                    | 11.6        |
| Corporate and investments | 783 214         | 797 589                      | (1.8)       |
|                           | 54 325 334      | 50 337 029                   | 7.9         |
| Inter-group eliminations  | (790 691)       | (622 087)                    |             |
|                           | 53 534 643      | 49 714 942                   | 7.7         |
| Geographic region         |                 |                              |             |
| Southern Africa           | 45 987 869      | 44 333 476                   | 3.7         |
| International             | 8 337 465       | 6 003 553                    | 38.9        |
|                           | 54 325 334      | 50 337 029                   |             |
| Operating liabilities     |                 |                              |             |
| Services International    | 6 503 559       | 6 681 086                    | (2.7)       |
| Branded Products          | 4 662 587       | 4 295 126                    | 8.6         |
| Freight                   | 5 939 046       | 4 659 191                    | 27.5        |
| Commercial Products       | 3 366 906       | 2 965 766                    | 13.5        |
| Services South Africa     | 1 920 395       | 1 492 445                    | 28.7        |
| Automotive                | 2 637 313       | 2 827 663                    | (6.7)       |
| Financial Services        | 9 393 405       | 9 344 214                    | 0.5         |
| Properties                | 76 702          | 78 152                       | (1.9)       |
| Corporate and investments | 594 080         | 739 986                      | (19.7)      |
|                           | 35 093 993      | 33 083 629                   | 6.1         |
| Inter-group eliminations  | (790 691)       | (622 087)                    |             |
|                           | 34 303 302      | 32 416 542                   | 5.7         |
| Geographic region         |                 |                              |             |
| Southern Africa           | 29 611 478      | 27 299 845                   | 8.5         |
| International             | 5 482 515       | 5 783 784                    | (5.2)       |
|                           | 35 093 993      | 33 083 629                   |             |

<sup>\*</sup> Refer note on restatement of comparatives

# Basis of presentation of provisional summarised consolidated financial statements

The provisional summarised consolidated financial statements have been prepared in accordance with and containing information required by IAS 34: Interim Financial Reporting as well as the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Reporting Pronouncements as issued by Financial Reporting Standards Council and the Companies Act of South Africa and the JSE Listings Requirements. The summarised report does not include all the notes of the type normally included in an annual financial report. Accordingly, this report is to be read in conjunction with the annual report for the year-ended 30 June 2022 and any public announcements made by the Group during the interim reporting period (IAS 34 para 6). Selected explanatory notes are included to explain events and transactions that are significant to an understanding to the changes in the Group's financial position and performance since the last annual consolidated financial statements as at and for the year ended 30 June 2022.

In preparing these summarised consolidated financial statements, management make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

#### Significant accounting policies and judgements

The accounting policies applied in these provisional summarised consolidated financial statements are the same as those applied in the Group's consolidated financial statements as at and for the year ending 30 June 2022. The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 June 2022.

#### **Restatement of comparatives**

The prior year segmental disclosure has been restated. During the current period, Bidvest Services was divided into two separately reportable operating segments, Bidvest Services International and Bidvest Services South Africa. Bidvest Services International is a focused hygiene, cleaning and facilities management business, operating in the United Kingdom (UK), European Union, Southern Africa and, from 7 July 2022, in Australia. Bidvest South Africa is a diverse services business providing security, laundry, landscaping, catering, travel, cargo, aviation, water and coffee vending services to corporate and small to medium business clients in Southern African.

#### Significant commitments

During the first half of the year Bidvest Freight committed R500 million to a LPG tank farm and terminal project in Isando Gauteng, as at 30 June 2022 R2 million has been spent. The initial commissioning date is towards the end of 2025, however, the project is reliant on efficient rail service commitment. Bidvest Freight committed a further R548 million to increase the multi-purpose storage tank capacity at the Richards Bay facility, with completion and commissioning expected in June 2024. Bidvest Properties committed R318 million to various property investments. As at 30 June 2022, R85 million remains to be spent to complete the projects during FY2023.

#### Fair value of financial instruments

The Group's investments of R2 378 million (FY2021: R2 759 million) include R43 million (FY2021: R163 million) recorded at amortised cost, R2 217 million (FY2021: R2 476 million) recorded and measured at fair values using quoted prices (Level 1) and R119 million (FY2021: R119 million) recorded and measured at fair value using factors not based on observable data (Level 3). Fair value gains on Level 3 investments recognised in the income statement total Rnil (FY2021: R140 million loss).

#### Analysis of investments at a fair value not determined by observable market data

| R000s  | 2022<br>Audited | 2021<br>Audited |
|--|-----------------|-----------------|
| Balance at the beginning of year   | 119 208         | 1 276 338       |
| Purchases or loan advances   | _               | 36 815          |
| Fair value adjustment recognised directly in equity                              | 919             | 124             |
| Fair value adjustment arising during the year recognised in the income statement | 4 778           | (3 040)         |
| Proceeds on disposal, repayment of loans   | (6 374)         | (1 050 807)     |
| Loss on disposal of investments  | _               | (140 222)       |
|  | 118 531         | 119 208         |

The carrying values of all financial assets and liabilities approximate their fair values, with the exception of interest bearing borrowings of R24 billion whose carrying value is R25 billion.

#### **Hedge accounting**

During the period, the Group entered into fixed-for-fixed, USD/GBP pair, cross currency swaps in order to mitigate and hedge Group currency risk. The designated hedged instrument is a US\$-denominated Reg S / 144A senior unsecured five-year bond of USD800 million at a fixed coupon rate of 3.625%, issued by The Bidvest Group (UK) Plc and guaranteed by The Bidvest Group Limited. The primary purpose of the bond is to secure long-term funding for the Group's acquisition of the UK based PHS Group, whose functional currency is GBP. The Board of Directors has concluded that an effective cash flow hedging relationship exists and IFRS 9 hedge accounting has been applied. A R1 billion (£67 million) asset derivative instrument was recognised at year-end and included in the summarised consolidated statement of financial position as a non-current asset; R5 million (£0,25 million) was debited to the summarised consolidated income statement via finance charges; a currency valuation adjustment was credited to interest bearing borrowings in the amount of R2 billion (£77 million) and R157 million (£8 million) debited to the hedging reserve net of R35 million) deferred taxation through the summarised consolidated statement of other comprehensive income. On application of hedge accounting the R2 billion (£77 million) currency valuation adjustment to borrowings was debited to the summarised consolidated statement of other comprehensive income and credited against the unrealised foreign exchange loss initially recognised in the summarised consolidated income statement. The change in the fair value of the derivative instrument on which the hedge ineffectiveness was measured amounted to a gain of R1 billion (£71 million).

#### **Discontinued operations**

The comparative period discontinued operations' disclosure relates to Bidvest Car Rental, which was disposed of effective 29 June 2021. There are no discontinued operations in the current year.

#### **Business combinations**

#### Acquisition of businesses, subsidiaries, associates and investments

On 25 May 2022, Personnel Hygiene Services Limited UK and Karmarton Limited ROI, wholly-owned Bidvest Group subsidiaries, acquired 100% of the share capital and voting rights in the Mayflower Group of companies for £20 million. The acquisition is a "bolt-on" to the Group's existing UK and European hygiene and cleaning operations and will extend the Group's customer base in these regions and result in logistical, procurement and workforce synergies.

During September 2021, the Group via its Automotive division, acquired the assets and liabilities of the Nissan Melrose motor dealership for R70 million. The acquisition complements the four existing Nissan dealerships owned and operated by the Group.

Effective 8 April 2022, the Group re-acquired 100% of the share capital and voting rights in Renfreight Proprietary Limited (Renfreight) from Makana Investment Corporation (MIC). In FY2019, the Group sold its entire interest in Renfreight to MIC for R110 million. The transaction was completed as part of a Broad-Based Black Economic Empowerment deal, which provided MIC an 11% share of the Bidvest International Logistics (BIL) partnership, a leading South African end-to-end supply chain solutions company. MIC used R72 million of the proceeds to settle an outstanding debt owing to the Group (refer disposals note). BIL is currently pursuing an alternative empowerment deal.

The Group also made a number of less significant acquisitions during the year. All acquisitions were funded from existing facilities and cash resources.

The following table summaries the assets acquired and liabilities assumed at fair value which have been included in these results from the respective acquisition date. The values represent provisional at acquisition fair values consolidated by the Group.

# Basis of presentation of provisional summarised consolidated financial statements continued

| R000s  | Mayflower<br>Group | Nissan<br>Melrose | Renfreight | Other acquisitions | Total<br>acquisitions |
|--|--------------------|-------------------|------------|--------------------|-----------------------|
| Property, plant and equipment                | 26 675             | 2 175             | _          | 777                | 29 627                |
| Right-of-use assets                          | 36 194             | -                 | _          | -                  | 36 194                |
| Deferred taxation                            | (12 353)           | 196               | 5 466      | (31)               | (6 722)               |
| Interest in associates and joint ventures    | -                  | -                 | _          | 56 712             | 56 712                |
| Investments and advances <sup>r</sup>        | -                  | -                 | _          | 2 351 949          | 2 351 949             |
| Inventories                                  | 21 572             | 29 619            | -          | 736                | 51 927                |
| Trade and other receivables                  | 88 205             | 2 920             | 91 127     | 127                | 182 379               |
| Cash and cash equivalents                    | 59 669             | 15 950            | 1 397      | 456                | 77 472                |
| Borrowings                                   | (9 049)            | (22 919)          | -          | -                  | (31 968)              |
| Trade and other payables and provisions      | (96 443)           | (5 049)           | -          | (280)              | (101 772)             |
| Lease liabilities                            | (36 194)           | -                 | -          | -                  | (36 194)              |
| Taxation                                     | (7 175)            | 534               | -          | (8)                | (6 649)               |
| Intangible assets                            | 24 247             | _                 | -          | 232                | 24 479                |
|  | 95 348             | 23 426            | 97 990     | 2 410 675          | 2 627 434             |
| Goodwill                                     | 293 192            | 46 574            | 12 010     | 6 213              | 357 989               |
| Net assets acquired                          | 388 540            | 70 000            | 110 000    | 2 416 888          | 2 985 423             |
| Settled as follows:                          |                    |                   |            |                    |                       |
| Cash and cash equivalents acquired           | (59 669)           | (15 950)          | (1 397)    | (456)              | (77 472)              |
| Acquisition costs                            |                    |                   |            |                    | 58 517                |
| Net acquisition of businesses, subsidiaries, |                    |                   |            |                    |                       |
| associates and investments                   | 328 871            | 54 050            | 108 603    | 2 416 427          | 2 966 468             |

<sup>\*</sup> R15 million of advances to BBBEE and other partners, R2 335 million purchases made in the Bidvest Bank investment portfolio and other investments of R2 million.

The fair value of the assets and liabilities acquired have been determined provisionally for the Mayflower Group and resulted in the identification of definite life Customer Relationship intangible assets in the amount of R24 million (£1 million). The Multi-Period Excess Earnings Method using cash flows attributable to the customer related intangible asset was used to value Customer Relationships, which were estimated to have a Remaining Useful Life of 12 years. An existing customer attrition rate of 10.0% was applied to forecasted existing customer revenues. A Weighted Average Cost of Capital of 9.9% (6.9% base rate plus 3.0% premium due to the non-contractual nature of the business) was used in valuation. The residual Goodwill is supported by the identified trained and assembled workforce.

Goodwill arose on the acquisitions as the anticipated value of future cash flows that were taken into account in determining the purchase consideration exceeded the net assets acquired at fair value. The acquisitions have enabled the Group to expand its range of complementary products and services and, as a consequence, have broadened the Group's base and geographic reach in the market place.

Trade receivables acquired are stated net of impairment allowances of R10 million (2021: R25 million). There were no significant contingent liabilities identified in the businesses acquired.

The Mayflower Group acquisition contributed R46 million to revenue and R4 million to operating profit, had the acquisitions taken place on 1 July 2021 the contribution to revenue would have been R486 million and R42 million to operating profit. Other acquisitions contributed R168 million in revenue and R0.1 million in operating losses, had these other acquisitions taken place on 1 July 2021 the contribution to revenue would have been R201 million and R1 million in operating losses.

#### **Disposals**

On 31 March 2022, the Group disposed of 100% of the share capital and voting rights in Bidvest Namibia United Properties Proprietary Limited (United Properties) for R231 million. The property owned by United Properties was no longer suitable to the Group's requirements in Namibia.

The Group's entire holding and voting rights in Cannon Asset Managers Proprietary Limited (Cannon) was disposed of effective 31 August 2021 for R1, following the Group's decision to exit the asset management market.

| R000s  | United<br>Properties | Cannon  | Other<br>disposals | Total disposals |
|--|----------------------|---------|--------------------|-----------------|
| Property, plant and equipment  | (37 473)             | (12)    | -                  | (37 485)        |
| Deferred taxation  | (27 757)             | _       | 541                | (27 216)        |
| Interest in associates and joint ventures  | -                    | -       | (33 300)           | (33 300)        |
| Investments and advances <sup>v</sup>  | -                    | -       | (2 734 390)        | (2 734 390)     |
| Trade and other receivables  | (719)                | (1 484) | -                  | (2 203)         |
| Cash and cash equivalents and bank overdrafts                                    | (1 845)              | (8 975) | -                  | (10 820)        |
| Trade and other payables and provisions  | 2 275                | 7 094   | (771)              | 8 598           |
| Taxation   | 591                  | -       | -                  | 591             |
|  | (64 928)             | (3 377) | (2 767 920)        | (2 836 225)     |
| Realisation of foreign currency translation reserve                              | -                    | -       | (6 645)            | (6 645)         |
| Net assets disposed of   | (64 928)             | (3 377) | (2 774 565)        | (2 842 870)     |
| Settled as follows:  |                      |         |                    |                 |
| Cash and cash equivalents and bank overdrafts disposed of                        | 1 845                | 8 975   | _                  | 10 820          |
| Net gain on disposal of operations   | (165 785)            | 3 378   | (10 343)           | (172 750)       |
| Net receivable reversed on disposal of subsidiaries and associates               | -                    | _       | (15 526)           | (15 526)        |
| Net proceeds on disposal of businesses, subsidiaries, associates and investments | (228 868)            | (8 976) | (2 800 434)        | (3 020 326)     |

R72 million repayment of advance to MIC, R35 million repayment of advances to B-BBEE and other partners, R2 627 million sales made in the investment portfolios of Bidvest Bank and Bidvest Insurance.

#### Subsequent event

Bidvest Services International via The Bidvest Group Australia acquired 100% of the ordinary share capital and voting rights of BIC effective 7 July 2022. The acquisition price was A\$163 million and funded from the Group's international bond proceeds raised in September 2021. BIC is a leading provider of niche integrated facilities management services across office, commercial and education sites in Australia. This acquisition is firmly aligned to Bidvest's stated strategic intent of expanding its international presence in facilities management and hygiene services.

#### **Audit report**

The auditors, PriceWaterhouseCoopers Inc, have issued their audit opinion on the consolidated financial statements for the year ended 30 June 2022. The audit was conducted in accordance with International Standards on Auditing. They have issued an unmodified opinion. A copy of the auditor's report together with a copy of the audited consolidated financial statements are available for inspection at the Company's registered office.

These summarised consolidated financial statements have been derived from the consolidated financial statements and are consistent in all material respects with the consolidated financial statements. These summarised consolidated financial statements have been audited by the Company's auditors who have issued an unmodified opinion. The auditor's report does not necessarily report on all of the information contained in this announcement. Any reference to future financial information included in this announcement has not been reviewed or reported on by the auditors. Shareholders are advised, that in order to obtain a full understanding of the nature of the auditor's engagement they should obtain a copy of that report together with the accompanying financial information from the Company's registered office.

#### Preparer of the summarised consolidated financial statements

The consolidated financial statements and final summarised consolidated financial statements have been prepared under the supervision of the Chief Financial Officer, MJ Steyn BCom CA (SA), and were approved by the board of directors on 2 September 2022.