

INTERIM RESULTS AND  
DIVIDEND DECLARATION  
for the six months ended 27 December 2020

| SUMMARY CONSOLIDATED INTERIM INCOME STATEMENT – AUDITED |                                                       |                                                       |             |                                             |
|---------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------|---------------------------------------------|
| R'000                                                   | Six months ended<br>27 December<br>2020<br>(26 weeks) | Six months ended<br>29 December<br>2019<br>(26 weeks) | %<br>change | Year ended<br>28 June<br>2020<br>(52 weeks) |
| Revenue                                                 | 6 694 502<br>(4 929 613)                              | 5 510 188<br>(4 141 614)                              | 21<br>19    | 10 090 910<br>(7 565 860)                   |
| Cost of sales                                           |                                                       |                                                       |             |                                             |
| Gross profit                                            | 1 764 889<br>(1 050 005)                              | 1 368 574<br>(917 060)                                | 29<br>14    | 2 525 050<br>(1 765 022)                    |
| Selling and marketing expenses                          | (161 173)                                             | (154 611)                                             | 4           | (282 531)                                   |
| Administrative expenses                                 | (1 560)                                               | (2 404)                                               | (35)        | (4 377)                                     |
| Other operating expenses                                | 23 502                                                | 4 950                                                 | 375         | 47 192                                      |
| Operating profit                                        | 575 653<br>(77 769)                                   | 299 449<br>(90 495)                                   | 92<br>(14)  | 520 312<br>(191 518)                        |
| Finance cost                                            | 46 971                                                | 39 164                                                | 20          | 65 182                                      |
| Finance income                                          |                                                       |                                                       |             |                                             |
| Profit before income tax                                | 544 855<br>(180 611)                                  | 248 118<br>(75 305)                                   | 120<br>140  | 393 976<br>(121 306)                        |
| Income tax expense                                      |                                                       |                                                       |             |                                             |
| Profit for the period                                   | 364 244                                               | 172 813                                               | 111         | 272 670                                     |
| Profit attributable to:                                 |                                                       |                                                       |             |                                             |
| – Owners of the company                                 | 361 932                                               | 169 957                                               | 113         | 267 371                                     |
| – Non-controlling interests                             | 2 312                                                 | 2 856                                                 | (19)        | 5 299                                       |
|                                                         | 364 244                                               | 172 813                                               | 111         | 272 670                                     |
| Earnings per share (cents)                              | 1 594.7                                               | 748.0                                                 | 113         | 1 176.7                                     |
| Diluted earnings per share (cents)                      | 1 594.1                                               | 747.8                                                 | 113         | 1 176.1                                     |

| SUMMARY CONSOLIDATED INTERIM STATEMENT OF COMPREHENSIVE INCOME – AUDITED |                                                       |                                                       |                                             |
|--------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|---------------------------------------------|
| R'000                                                                    | Six months ended<br>27 December<br>2020<br>(26 weeks) | Six months ended<br>29 December<br>2019<br>(26 weeks) | Year ended<br>28 June<br>2020<br>(52 weeks) |
| Profit for the period                                                    | 364 244                                               | 172 813                                               | 272 670                                     |
| Other comprehensive income:                                              |                                                       |                                                       |                                             |
| Total movement in foreign currency translation reserve (FCTR)            | (10 896)                                              | 5 287                                                 | 25 882                                      |
| Attributable to:                                                         |                                                       |                                                       |                                             |
| – Owners of the company                                                  | (6 720)                                               | 4 496                                                 | 22 223                                      |
| – Non-controlling interests                                              | (4 176)                                               | 791                                                   | 3 659                                       |
| Total comprehensive income for the period                                | 353 348                                               | 178 100                                               | 298 552                                     |
| Total comprehensive income attributable to:                              |                                                       |                                                       |                                             |
| – Owners of the company                                                  | 355 212                                               | 174 453                                               | 289 594                                     |
| – Non-controlling interests                                              | (1 864)                                               | 3 647                                                 | 8 958                                       |
|                                                                          | 353 348                                               | 178 100                                               | 298 552                                     |

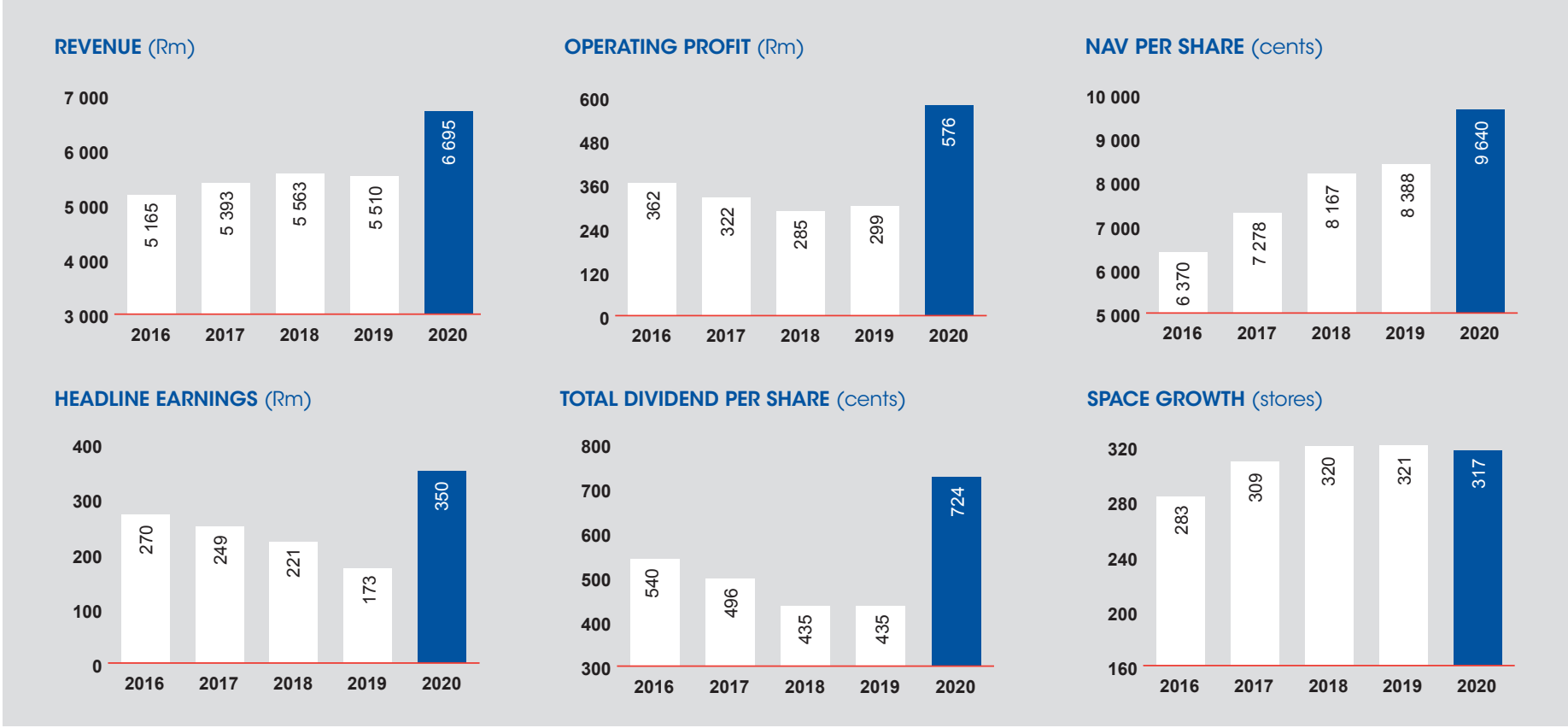
| SUMMARY CONSOLIDATED INTERIM STATEMENT OF FINANCIAL POSITION – AUDITED |                     |                     |                 |
|------------------------------------------------------------------------|---------------------|---------------------|-----------------|
| R'000                                                                  | 27 December<br>2020 | 29 December<br>2019 | 28 June<br>2020 |
| ASSETS                                                                 |                     |                     |                 |
| Non-current assets                                                     | 2 997 140           | 3 013 288           | 2 974 780       |
| Property, plant and equipment                                          | 2 397 165           | 2 430 394           | 2 394 577       |
| Investment property                                                    | 57 924              | 54 435              | 57 924          |
| Intangible assets                                                      | 422 268             | 424 285             | 423 101         |
| Deferred income tax assets                                             | 119 783             | 104 174             | 99 178          |
| Current assets                                                         | 4 641 458           | 3 261 062           | 3 370 868       |
| Assets held for sale                                                   | –                   | 6 080               | 8 703           |
| Inventories                                                            | 1 652 663           | 1 678 499           | 1 266 587       |
| Trade and other receivables                                            | 143 984             | 148 929             | 103 677         |
| Prepayments                                                            | 25 725              | 23 802              | 40 319          |
| Cash and deposits                                                      | 2 819 086           | 1 403 752           | 1 951 582       |
| Total assets                                                           | 7 638 598           | 6 274 350           | 6 345 648       |
| EQUITY AND LIABILITIES                                                 |                     |                     |                 |
| Shareholders' equity                                                   | 2 443 631           | 2 129 229           | 2 155 015       |
| Share capital and reserves                                             | 2 409 076           | 2 096 141           | 2 116 616       |
| Non-controlling interests                                              | 34 555              | 33 088              | 38 399          |
| Non-current liabilities                                                | 1 462 937           | 1 466 097           | 1 467 728       |
| Lease liabilities                                                      | 1 422 900           | 1 434 039           | 1 432 590       |
| Deferred income tax liability                                          | 40 037              | 32 058              | 35 138          |
| Current liabilities                                                    | 3 732 030           | 2 679 024           | 2 722 905       |
| Trade and other liabilities                                            | 3 391 570           | 2 425 419           | 2 521 681       |
| Lease liabilities                                                      | 181 237             | 189 520             | 182 610         |
| Current income tax liabilities                                         | 159 223             | 64 085              | 18 614          |
| Total equity and liabilities                                           | 7 638 598           | 6 274 350           | 6 345 648       |

| SUMMARY CONSOLIDATED INTERIM STATEMENT OF CASH FLOWS – AUDITED |                                         |                                         |                               |
|----------------------------------------------------------------|-----------------------------------------|-----------------------------------------|-------------------------------|
| R'000                                                          | Six months ended<br>27 December<br>2020 | Six months ended<br>29 December<br>2019 | Year ended<br>28 June<br>2020 |
| Cash flows from operating activities                           |                                         |                                         |                               |
| Cash generated from operations                                 | 1 195 401<br>(77 769)                   | 1 187 845<br>(90 495)                   | 2 108 499<br>(191 518)        |
| Interest paid                                                  | –                                       | 803                                     | 800                           |
| Interest received – non-investing                              | (55 708)                                | (42 337)                                | (135 748)                     |
| Taxation paid                                                  |                                         |                                         |                               |
| Net cash generated from operating activities                   | 1 061 924                               | 1 055 816                               | 1 782 033                     |
| Cash flows from investing activities                           |                                         |                                         |                               |
| Net investment in assets                                       | (81 476)                                | (75 928)                                | (135 772)                     |
| Increase in investments                                        | –                                       | (26 511)                                | (29 766)                      |
| Interest received                                              | 46 971                                  | 38 361                                  | 64 382                        |
| Net cash used in investing activities                          | (34 505)                                | (64 078)                                | (101 156)                     |
| Cash flows from financing activities                           |                                         |                                         |                               |
| Shares sold by Cashbuild Trusts                                | –                                       | 1 266                                   | –                             |
| Shares purchased by Cashbuild SA for FSP                       | (13 591)                                | –                                       | –                             |
| Finance lease payments                                         | (88 851)                                | (79 415)                                | (135 717)                     |
| Dividends paid:                                                |                                         |                                         |                               |
| – Own equity                                                   | (62 367)                                | (96 437)                                | (196 978)                     |
| – Non-controlling interests                                    | (1 980)                                 | (1 258)                                 | (1 258)                       |
| Net cash used in financing activities                          | (166 789)                               | (175 844)                               | (333 953)                     |
| Net increase in cash and cash equivalents                      | 860 630                                 | 815 894                                 | 1 346 924                     |
| Cash and cash equivalents at beginning of period               | 1 951 582                               | 590 150                                 | 590 150                       |
| Effect of exchange rate movements on cash and cash equivalents | 6 874                                   | (2 292)                                 | 14 508                        |
| Cash and cash equivalents at end of period                     | 2 819 086                               | 1 403 752                               | 1 951 582                     |

| SUMMARY CONSOLIDATED INTERIM SEGMENTAL ANALYSIS – AUDITED |                              |           |                       |  |
|-----------------------------------------------------------|------------------------------|-----------|-----------------------|--|
| R'000                                                     | Group                        |           |                       |  |
|                                                           | Six months ended<br>December |           | Year<br>ended<br>June |  |
|                                                           | 2020                         | 2019      | 2020                  |  |
| <b>Income statement</b>                                   |                              |           |                       |  |
| Revenue                                                   | 6 694 502                    | 5 510 188 | 10 090 910            |  |
| Operating profit                                          | 575 653                      | 299 449   | 520 312               |  |
| <b>Statement of financial position</b>                    |                              |           |                       |  |
| Segment assets                                            | 7 638 598                    | 6 274 350 | 6 345 648             |  |
| Segment liabilities                                       | 5 194 967                    | 4 145 121 | 4 190 633             |  |
| <b>Other segment items</b>                                |                              |           |                       |  |
| Number of stores                                          | 317                          | 320       | 318                   |  |
| Depreciation                                              | 179 233                      | 177 523   | 349 545               |  |
| Amortisation                                              | 2 518                        | 2 921     | 5 275                 |  |
| Capital investment                                        | 95 941                       | 82 221    | 170 093               |  |

\* Includes Namibia, Swaziland and Lesotho.

**Directors:** AGW Knock (British)\* (Chairman), M Bosman\*, WF de Jager (Chief Executive), HH Hickey\*, Dr USS Lushaba\*, AE Prowse, GM Tapan Njama\*, SA Thoresson, WP van Aswegen (\* Non-executive)  
**Company Secretary:** T Nengovhela  
**Registered Office:** 101 Northern Parkway, Ormonde, Johannesburg, 2091, PO Box 90115, Bertsham, 2013



COMMENTARY

Nature of business

Cashbuild is southern Africa's largest retailer of quality building materials and associated products, selling direct to a cash-paying customer base through our chain of stores (317 at the end of this reporting period which includes 58 P&L Hardware stores and 1 DIY store). Cashbuild carries an in-depth quality product range tailored to the specific needs of the communities we serve. Our customers are typically home-builders and improvers, contractors, farmers, traders, as well as all other customers requiring quality building materials at the best value.

Cashbuild has built its credibility and reputation by consistently offering its customers quality building materials at the best value and through a purchasing and inventory policy that ensures customers' requirements are always met.

International Financial Reporting Standards

The Group is reporting its audited results in accordance with International Financial Reporting Standards ("IFRS").

Financial highlights

Revenue for the period increased by 21%. Revenue for stores in existence prior to July 2019 (pre-existing stores – 303 stores) increased with 19% and our 14 new stores contributed 2% growth. Gross profit increased by 29% with gross profit margin percentage increasing from 24.8% to 26.4%. Selling price inflation was 4.5%.

Operating expenses, including new stores, were well controlled considering the revenue growth, increasing by 11% (existing stores 9% and new stores contributed 2% of the increase) resulting in the operating profit increasing by 92%. Basic earnings per share increased by 113% with headline earnings per share also increasing by 102% from the prior period.

The effective tax rate of 33.1% for the period is higher than that of the previous period due to the write-off of deferred tax assets raised in prior years in respect of Cashbuild Zambia.

Cash and cash equivalents increased to R2 819 million as a result of increased profitability and higher creditors' balances due to suppliers' payments effected after half-year close. Stock levels, including new stores have decreased by 2% with stockholding at 68 days (December 2019: 82 days; June 2020: 60 days) at period end. Net asset value per share increased by 15%, from 8 388 cents (December 2019) to 9 640 cents.

During the period, Cashbuild opened 3 Cashbuild stores, refurbished 11 Cashbuild and 1 P&L Hardware store, relocated 2 Cashbuild and 1 P&L Hardware store. 1 Cashbuild and 3 P&L Hardware stores were closed at the expiration of their lease agreements. Cashbuild will continue its store expansion, relocation and refurbishment strategy in a controlled manner, applying an even more rigorous process, due to the COVID-19 pandemic and associated economic uncertainties.

Prospects

Group revenue for the subsequent six weeks after half year-end has increased by 24% for the comparable six week period. Management expects trading conditions to remain uncertain due to the ongoing COVID-19 pandemic and its economic impact. This information has not been reviewed nor audited by the company's auditor.

On behalf of the board

Alistair Knock

Chairman

Werner de Jager

Chief Executive

Johannesburg

1 March 2021

ADDITIONAL INFORMATION

| R'000                                                 | Six months ended<br>27 December<br>2020 | Six months ended<br>29 December<br>2019 | Year ended<br>28 June<br>2020 |
|-------------------------------------------------------|-----------------------------------------|-----------------------------------------|-------------------------------|
| Net asset value per share (cents)                     | 9 640                                   | 8 388                                   | 8 470                         |
| Net asset value per share (excluding treasury shares) | 10 615                                  | 9 225                                   | 9 315                         |
| Ordinary shares ('000s):                              |                                         |                                         |                               |
| – In issue                                            | 24 990                                  | 24 990                                  | 24 990                        |
| – Weighted-average                                    | 22 696                                  | 22 723                                  | 22 722                        |
| – Diluted weighted-average                            | 22 704                                  | 22 728                                  | 22 734                        |
| Capital investment                                    | 95 941                                  | 82 221                                  | 170 093                       |
| Depreciation of property, plant and equipment         | 179 233                                 | 177 523                                 | 349 545                       |
| Amortisation of intangible assets                     | 2 518                                   | 2 921                                   | 5 275                         |
| Capital commitments                                   | 133 963                                 | 158 857                                 | 158 344                       |
| Contingent liabilities                                | 8 524                                   | 16 022                                  | 6 794                         |

SUMMARY CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY – AUDITED

| R'000                                                       | Attributable to owners of the company |               |                              |         |                   |  |         | Non-controlling interests | Total equity |
|-------------------------------------------------------------|---------------------------------------|---------------|------------------------------|---------|-------------------|--|---------|---------------------------|--------------|
|                                                             | Share capital                         | Share premium | Share-based payments reserve | FCTR    | Retained earnings |  |         |                           |              |
| Restated balance at 1 July 2019                             | 227                                   | (274 414)     | 79 137                       | 2 149   | 2 200 776         |  | 30 699  |                           | 2 038 574    |
| Total comprehensive income for the period                   | –                                     | –             | –                            | 4 496   | 169 957           |  | 3 647   |                           | 178 100      |
| Dividends paid                                              | –                                     | –             | –                            | –       | (96 437)          |  | (1 258) |                           | (97 695)     |
| Shares sold by the Cashbuild Trusts                         | –                                     | 1 266         | –                            | –       | –                 |  | –       |                           | 1 266        |
| Recognition of share-based payments                         | –                                     | –             | 8 984                        | –       | –                 |  | –       |                           | 8 984        |
| Balance at 29 December 2019                                 | 227                                   | (273 148)     | 88 121                       | 6 645   | 2 274 296         |  | 33 088  |                           | 2 129 229    |
| Total comprehensive income for the period                   | –                                     | –             | –                            | 17 727  | 97 414            |  | 5 311   |                           | 120 452      |
| Dividends paid                                              | –                                     | –             | –                            | –       | (100 541)         |  | –       |                           | (100 541)    |
| Shares purchased by the Cashbuild Trusts                    | –                                     | (1 266)       | –                            | –       | –                 |  | –       |                           | (1 266)      |
| Recognition of share-based payments                         | –                                     | –             | 7 141                        | –       | –                 |  | –       |                           | 7 141        |
| Balance at 28 June 2020                                     | 227                                   | (274 414)     | 95 262                       | 24 372  | 2 271 169         |  | 38 399  |                           | 2 155 015    |
| Total comprehensive income for the period                   | –                                     | –             | –                            | (6 720) | 361 932           |  | (1 864) |                           | 353 348      |
| Shares purchased by Cashbuild SA for Forfeitable Share Plan | –                                     | (13 591)      | –                            | –       | –                 |  | –       |                           | (13 591)     |
| Dividends paid                                              | –                                     | –             | –                            | –       | (62 367)          |  | (1 980) |                           | (64 347)     |
| Recognition of share-based payments                         | –                                     | –             | 13 206                       | –       | –                 |  | –       |                           | 13 206       |
| Balance at 27 December 2020                                 | 227                                   | (288 005)     | 108 468                      | 17 652  | 2 570 734         |  | 34 555  |                           | 2 443 631    |

NOTES TO THE SUMMARY CONSOLIDATED INTERIM FINANCIAL INFORMATION

- Basis of preparation.** The summary consolidated interim financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), the presentation and disclosure requirements of IAS 34 – Interim Financial Reporting as required by the JSE Limited Listings Requirements, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa applicable to summary interim financial statements. The accounting policies applied in the preparation of the consolidated interim financial statements from which the summary consolidated interim financial statements were derived, are in terms of International Financial Reporting Standards and are consistent with those accounting policies applied in the preparation of the previous consolidated annual financial statements.

The consolidated interim financial statements have been prepared under the supervision of the Finance Director, Mr AE Prowse CA(SA), and approved by the board on 1 March 2021.

- Independent audit by the auditor.** These summary consolidated interim financial statements were derived from the consolidated interim financial statements for the six months ended 27 December 2020. The consolidated interim financial statements have been audited by PricewaterhouseCoopers Inc. who expressed an unmodified opinion thereon. A copy of their unqualified audit report is available for inspection at the registered office of the company.

- Reporting period.** The Group adopts the retail accounting calendar, which comprises the reporting period ending on the last Sunday of the month (2020: 27 December (26 weeks); 2019: 29 December (26 weeks); June 2020: 28 June (52 weeks)).

- Declaration of dividend.** The board has declared an interim dividend (No. 56), of 724 cents (2019: 435 cents) per ordinary share out of income reserves to all shareholders of Cashbuild Limited. The dividend per share is calculated based on 24 989 811 (2019: 24 989 811) shares in issue at date of dividend declaration. Net local dividend amount is 579.2 cents per share for shareholders liable to pay Dividends Tax and 724 cents per share for shareholders exempt from paying Dividends Tax. Local dividend tax is 20%.

Cashbuild Limited's tax reference number is 9575168712.

Date dividend declared: Monday, 1 March 2021  
Last day to trade "CUM" the dividend: Tuesday, 23 March 2021  
Date to commence trading "EX" the dividend: Wednesday, 24 March 2021  
Record date: Friday, 26 March 2021  
Date of payment: Monday, 29 March 2021

Share certificates may not be dematerialised or rematerialised between Wednesday, 24 March 2021 and Friday, 26 March 2021, both dates inclusive.

- Earnings per share.** Earnings per share is calculated by dividing the earnings attributable to owners of the company for the period by the weighted-average number of 22 695 705 ordinary shares in issue at period-end (2019: 22 723 080 shares; June 2019: 22 722 350).

- Headline earnings per ordinary share.** The calculations of headline earnings and diluted headline earnings per ordinary share are based on headline earnings of R349.7 million (2019: R173.2 million; June 2020: R258.7 million) and a weighted-average of